

LINCOLN PUBLIC LIBRARY MASS

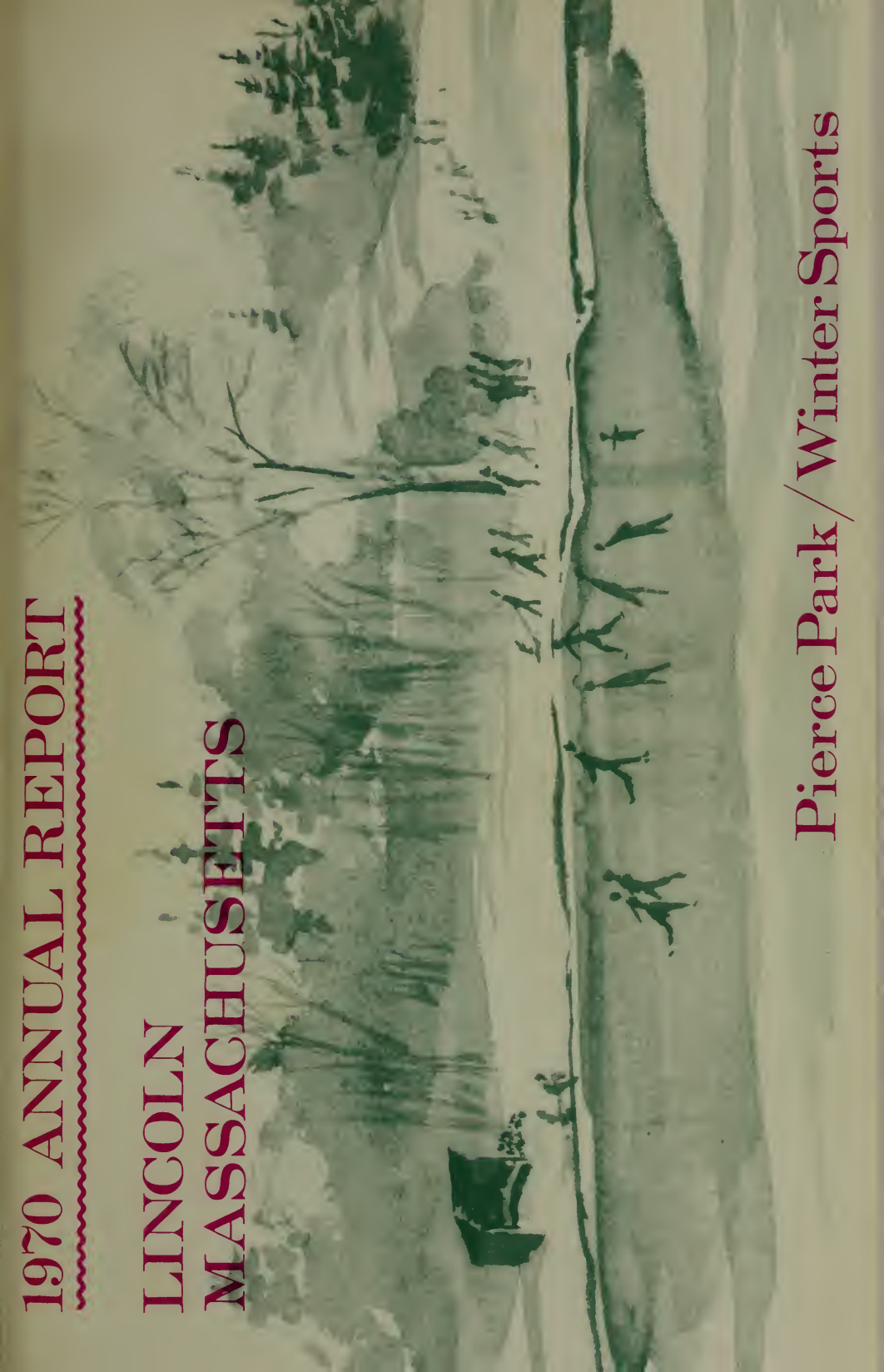


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1970 ANNUAL REPORT

LINCOLN MASSACHUSETTS

Pierce Park / Winter Sports



"Watercolor painting for
the 1970 Town Report by
Foster Nystrom."

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R E P O R T
of the
O F F I C E R S A N D C O M M I T T E E S
of the
T O W N O F L I N C O L N
FOR THE YEAR 1970



Lincoln, Massachusetts

TOWN CALENDAR

SELECTMEN	--	Every Monday of each month, 7:30 p.m., Town Hall, 259-8850
SCHOOL COMMITTEE	--	First Monday of each month, 8:00 p.m., Superintendent's Office, 259-9400
BOARD OF ASSESSORS	--	For appointments call Town Hall, 259-8850
WATER COMMISSIONERS	--	Meetings by appointment
BOARD OF HEALTH	--	Meetings by appointment
BOARD OF APPEALS	--	Third Thursday of each month; call Town Hall, 259-8850
PLANNING BOARD	--	Second and fourth Wednesdays of each month, 8:00 p.m., Town Hall, 259-8850
POPULATION	--	4,463 (1965 Census)
TOWN AREA	--	14.56 square miles
1970 TAX RATE	--	\$52.60 per \$1,000 valuation
ANNUAL TOWN MEETING	--	Saturday before the last Monday in March - March 27, 1971
ANNUAL ELECTION OF OFFICERS	--	Last Monday in March - March 29, 1971
QUALIFICATIONS FOR REGISTRATIONS	--	Six months continuous residence in the Town of Lincoln prior to March 27, 1971
TOWN OFFICES	--	Open Monday through Friday, 8:30 a.m. to 5 p.m. Closed on Saturdays.

General Government

BOARD OF SELECTMEN

Harold E. Lawson
Robert M. Gargill
Kemon P. Taschioglou, Chairman

Living in Lincoln does not provide an escape from the complexities of modern society. Over the past year, it has become increasingly apparent that these complexities require (1) a greater expertise in the administration of Town business, (2) broader citizen participation in problem solving and planning, and (3) more concentrated cooperative action and planning with other town governments and state and federal agencies. We have begun to meet these requirements to the end that as a community we can resolve those complexities and maintain here an environment and relationships that are conducive to human development.

TOWN SERVICES

With the appointment of new department heads to fill vacancies in three areas of town government, the Board continued to build the organization of the Public Works, Police, and Fire Departments.

Harvey R. Adams, former member of Lexington's Engineering Department, was appointed Public Works Administrator. The Board requested that his first priorities be intensification of cost controls and improvements in schedule of work load.

Mid year, Leo J. Algeo retired after twenty years of service as Chief of Fire and Police. We are deeply indebted to Leo for his skilled development of public safety in Lincoln from its small beginning to its high proficiency of today. Deputy Chief of Fire and Police, Daniel A. MacInnis, Jr. was appointed to fill the vacancy.

The Board accepted Dan's recommendation to appoint Deputy Chiefs James Casella in the Fire Department and Michael McHugh in the Police Department, thereby more definitively separating the functions of the two units.

During the past year the challenges to the Police Department have been greater than ever before because of the higher incidence of burglaries and problems of youth and increased traffic in the town. A number of steps were taken to meet these problems.

Three young men were added to the force: Steven Ziegler, William Orpic, and Ron McAlister. Two of these were newly created positions; and the third, a position made vacant by a retirement coupled with reordering within the department.

In the summer, to meet the recurring rash of house breaks, extra cruising cars and special police were added throughout each night and day with a resulting drop in the rate of incidents and the successful apprehension of two separate groups of burglars.

The Board continued to support programs for additional training of the Police Force and has encouraged more of it. Today we are proud to have one of the best educated, most highly trained police departments in the area.

With the unfortunate loss of property in two serious fires in 1970, one in a private boarding home, the other at the Brooks School, the Board of Selectmen instigated a step-by-step investigation of all multiple dwelling units in the Town to assure adherence to building codes and zoning bylaws; and it initiated a program to install fire detection equipment in all public buildings. The Board urges all citizens to consider installation of detection equipment in their own properties.

Significant improvements in our roads were seen in several major areas: Route 117 west of Lincoln Road was resurfaced and graded through the application of Chapter 90 funds and the town's bicycle path network was completed from South Lincoln to Route 117

and west close to Route 126. Construction was begun on three new school bus stops along the Cambridge Turnpike permitting the busses to move off the main travel lanes into safety lanes for picking up and discharging children. These were made possible through the quick response of the Massachusetts Department of Public Works to our request submitted by Senator James DeNormandie.

The Board's South Lincoln Beautification Committee completed its voluntary activity at the South Lincoln parking lot and Ridge Road intersection. This dedicated group planted trees, shrubs and erected fences, vastly improving the landscape in our Town's shopping area.

Changes and improvements occurred at the Town Hall. Under the guidance of the Board's Office Needs Committee, a new Town Clerk's office was created from the old kitchen, and a small efficient kitchenette service was provided. In response to an ambitious group of young people led by Stephen Coan and supported by a group of interested parents, the Board turned over the basement of the Town Hall for use as a drop-in recreation center. Youthful volunteer activity plus the financial and advisory contributions of several citizens are effecting a clean up and remodelling of this formerly unused area.

In the administrative offices of Town Hall, the Selectmen foresee the need for more formalized structure, increased data processing services, development of a coherent system for the collection of relevant data, and greater coordination with the school department. These needs may be expected to grow as state reporting requirements increase, the need for administrative assistance to volunteer planning groups intensifies, and financial planning becomes more sophisticated.

In an effort to reduce the cost of Town services, the Board continues to seek out opportunities for purchasing supplies jointly with other towns and to consider the relative costs of providing certain services with Town personnel and buying such services from independent contractors.

SPECIAL PROJECTS

In addition to the normal operation of town government, the Board addressed itself to a number of special projects. The

volume of specialized information required to ensure effective deliberation on these complicated issues has motivated the Board to appoint several new committees this year. We are fortunate in having available in Lincoln so many people who not only possess a wide diversity of skills but are also willing to share their capabilities on a volunteer basis for the good of the Town.

With the impetus of the promising ideas generated at last year's By '80 Conference, the Selectmen and the Planning Board jointly appointed the By '80 Planning Group to consider means of implementing those ideas. The two Boards worked with the Planning Group to develop charges and to find volunteer citizens for task forces on Environment, Transportation, Recreation, Town Government, Zoning and Land Use Control, and Revenue Generation.

Future possibilities for community recreation were boosted significantly when a Selectmen's committee completed agreements with Codman Estate Trustees for the purchase of the Codman Farm. Under the provisions of Miss Codman's will, the \$150,000 paid to the estate for the farm became part of a fund whose income is also to be applied for the good of the citizens of Lincoln. A broadly-based citizen's committee was appointed to develop recommendations for the administration and utilization of this property.

In response to recurring citizen outcry about aircraft noise over Lincoln, the Board studied aircraft activity at Hanscom Field by working with the Massachusetts Port Authority and the U. S. Air Force and delivered a report to the Town. It soon became apparent, however, that efforts to contain aircraft noise in the future would require much broader understanding of the trends of noise pollution evolving regional plans and developments regarding air transportation requirements for all of eastern Massachusetts, and an understanding of laws pertaining to aircraft and noise. To develop a base of knowledge from which to guide future efforts, the Board appointed a citizen study committee which began its research early in 1971.

In an attempt to achieve coordination of effort among boards and committees and greater public involvement in town government, the Selectmen initiated last fall a series of periodical Town Forums. This modest endeavor provides a chance for all boards and interested citizens to learn and exchange views on activities and issues. The Forum promises to be an increasingly important part of the Town's democratic process. We urge all citizens to attend.

INTERTOWN, AGENCY, AND STATE ACTIVITIES

Interaction with other towns and agencies was greatly intensified during 1970 with the growing recognition that the quality of life so painstakingly developed here over the past several decades could only be preserved by regional and cooperative planning.

Historical precedent was established in the close working relationship conducted with town officials of Concord to develop plans which met the mutual needs of both towns on aspects of the proposed Route 2 and the development of Airport West. These activities were further strengthened by the continuing coordination with eight other surrounding towns through the newly-formed Subregional Intertown Liaison Committee (SILC) chaired by our John Caswell of Lincoln.

Beginning in the Spring of 1970, meetings and working sessions on Route 2 were held by Lincoln and Concord town boards, focussing on the cloverleaf interchange proposed by the Massachusetts Department of Public Works at the Route 126 intersection. If effected, this plan would destroy many acres of conservation land both in Lincoln and Concord in the Lake Walden-Goose Pond area, and it portends the location of a mid-belt circumferential highway along Route 126. The united efforts of both towns, SILC, the Massachusetts Area Planning Council, and the Governor caused the Department of Public Works to substitute for their original proposal a choice of five alternatives at the Public Hearing on October 15th. However, the Department has rejected the Towns' proposals. The Board continues its efforts on a number of fronts to prevent the road construction from destroying existing residential and conservation areas.

The Board continued earlier efforts with the Planning Board to find ways of developing Airport West, the area to be isolated by the Minute Man National Park and Hanscom Field. The goal was to provide a source of significant net tax revenue through the creation of an imaginative research office park.

The Board responded to the Massachusetts Port Authority's expressions of interest in the area for airport development. To seek ways of serving the mutual interests of both the Town and the Authority, the Board found an interested private developer and initiated a series of meetings with the developer and the Port Authority. From these meetings the desirability of a circumferential road west of Hanscom evolved. This road would serve to join

Airport West to the proposed Route 2 from the south and Route 62 to the north in Bedford while serving Concord's interest to find ways of bypassing traffic through Concord Center. Accordingly, the town officials from Concord were invited to participate in the planning, and the work was integrated into the Route 2 proposal mentioned above. For guidance in this complex problem of land use, the Board obtained the consulting services of the firm of Meredith & Grew through Mr. Joseph Skinner and asked a citizen committee to draft a zoning bylaw that would apply to the Airport West development.

The major thrust of the coordinated work among several groups was to produce a draft memorandum of agreement between the three parties: Port Authority, Town of Lincoln and private developer. Although slowed by the economic downturn of 1970, virtually eliminating any foreseeable market for office research real estate, planning efforts are continuing at this time with the Port Authority to find ways of making Airport West a useful, integrated part of the area rather than permitting its fate to be determined by the vagaries of the market place and the power of the State.

As further indication of the trend toward regional governmental participation, the Board saw the culmination of half-a-decade of study, discussion, and negotiation through the acceptance by both Sudbury and Lincoln of an amendment to the Regional School Agreement calling for the election of all school committee members by the votes of both towns. During the spring the Board worked with other town officials to develop a unified position on the proposed change and led negotiations with the Sudbury Selectmen for procedural changes in election procedures.

Dissatisfaction with the rising assessments to the Town by the County Government and the repeated lack of response to the needs of the public by the County persisted in 1970 as it has for so many years past. As pressure from private and public groups increased and efforts toward reform became focused, the Board appointed a County Relations Committee to represent the Town and to recommend courses of action to the Selectmen.

* * * * *

As we approach the 1971 Annual Town Meeting, we see the short term results of the current economic downturn. Absent from the Warrant are many familiar "money articles", in an attempt to keep the tax rate stable. Several highway improvements and the purchase of needed rolling stock are being postponed and town government expenses have been rigidly held back. In addition, the Board is accelerating its efforts to find other sources of revenue. Currently under study is the opportunity for added tax revenue or payment in lieu of taxes from some currently tax-exempt institutions in the Town which already contribute to its life style but are not financially supporting its services.

The junior members of the Board record with regret the decision of our colleague, Harold E. Lawson, to retire from the Board. Harold has served as a Selectman for seven years. He has represented all citizens of the Town with keen judgement and sympathetic understanding. He has been instrumental in the achievement of what all of us value in Lincoln, and he has helped to develop the means by which we can successfully meet future challenges. We are grateful to him for his efforts, and we will miss him.

Finally, in taking stock, we pause when we realize that the past year has seen the passing of an unusual number of townspeople who have been significant facets of Lincoln's personality. We sadly mourn the tragic loss of Patrolman Ray Maher whose presence in the Police Department helped to bring it to its high level of excellence and Lou Pappas, storekeeper, who took an active role in helping the youth of the Town. Henry Steele, another town merchant, also contributed to the town's youth by offering work, his shop and understanding of their problems. We pay tribute to Constantin Pertzoff who served for five years on the Town Planning Board and whose creativity contributed to the high cultural standards of the Town, and to Alice W. Smith, wife of Sumner Smith, the town's elder statesman - together this couple set a standard of excellence and achievement for the Town which is inspiration for us all.

OFFICERS AND COMMITTEES

	<u>Term Expires</u>
<u>MODERATOR</u>	
Kenneth W. Bergen	1972
<u>TOWN CLERK</u>	
George Wells	1971
<u>BOARD OF SELECTMEN</u>	
Kemon P. Taschioglou, Chairman	1972
Harold E. Lawson	1971
Robert M. Gargill	1973
<u>TOWN TREASURER</u>	
Frederick B. Taylor	1971
<u>BOARD OF ASSESSORS</u>	
Douglas M. Burckett, Chairman	1972
Robert L. Sutherland	1971
John G. Gillis	1973
<u>COLLECTOR OF TAXES</u>	
Frederick B. Taylor	1971
<u>SCHOOL COMMITTEE</u>	
John B. French, Chairman	1971
Margaret B. Marsh	1972
Michael Spock	1973
<u>WATER COMMISSIONERS</u>	
Stuart B. Avery, Chairman	1972
Alan McClennen	1971
Albert M. Avery, III	1973
<u>BOARD OF HEALTH</u>	
Gordon A. Donaldson, M. D., Chairman	1973
Herbert A. Haessler, M. D.	1971
Abigail Avery	1972

REGIONAL DISTRICT SCHOOL COMMITTEE

Walter J. Salmon, Chairman	1972
Frederick P. Walkey	1971
Henry Morgan	1973

CEMETERY COMMISSIONERS

James DeNormandie, Chairman	1971
H. Arnold MacLean	1973
Vincent N. Merrill	1972

PLANNING BOARD

David M. Donaldson, Chairman	1972
Robert L. Allen	1971
Susan M. Brooks	1973
James T. Foust	1974
Richard C. Reece	1975

MEASURER OF WOOD AND BARK

Russell L. Haden, Jr.	1971
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COMMISSIONERS OF TRUST FUNDS

William T. King	1972
Richard F. Schroeder	1971
Andrew Wales	1973

TRUSTEES OF BEMIS FUND

Thomas Winship, Chairman	1973
Elizabeth Harney (Resigned)	1971
Rebecca Bailey (Appointed)	1971
Paul Brooks (Resigned)	1972
Thomas B. Adams (Appointed)	1971

TRUSTEES OF LINCOLN LIBRARY

Martha P. DeNormandie, Chairman	Life Trustee
Thomas B. Adams	Life Trustee
Morley M. John	Life Trustee

Albert L. Fullerton (Elected by Town)	1971
Francis H. Gleason (Selectmen Appointee)	1972
Molly K. Turner (School Committee Appointee)	1973

Term Expires

DeCORDOVA AND DANA MUSEUM AND PARK

"A" Directors

Francis S. Andrews, President	1973
Victor A. Lutnicki	1972
Richard B. Bailey	1971
Sumner Smith	1974

"B" Directors

Janet B. Daniels (School Committee Appointee)	1971
Robert B. Newman (Selectmen Appointee)	1972
James DeNormandie (Library Trustees Appointee)	1973

RECREATION COMMITTEE

Michael H. Farny, Chairman (Selectmen Appointee)	1972
Nellica Allen (Selectmen Appointee)	1971
Martin Kahn (Selectmen Appointee)	1973
Joseph Froehlich (Moderator Appointee) (Resigned)	1972
Anne Scott (Appointed)	1972
Robert Frank (Moderator Appointee)	1971
Robert Gray (Elected by Town)	1973

OFFICERS AND COMMITTEES
APPOINTED BY THE BOARD OF SELECTMEN

EXECUTIVE SECRETARY

Warren F. Flint	1971
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TOWN ACCOUNTANT

Lois McClure Light	1973
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CLERK OF SELECTMEN

Elizabeth J. Snelling	1971
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DIRECTOR OF PUBLIC WORKS

H. Robert Adams	1971
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CHIEF OF POLICE

Leo J. Algeo (Resigned)	1971
Daniel A. MacInnis, Jr. (Appointed)	1971

DEPUTY CHIEF OF POLICE

Daniel A. MacInnis, Jr. (Resigned)	1971
Michael McHugh (Appointed)	1971

	<u>Term Expires</u>
<u>POLICE SERGEANT-INSPECTOR</u>	
Charles E. Doyle	1971
<u>POLICE OFFICERS</u>	
David Davis	1971
John J. Fitzgerald	1971
Richard J. Hallett	1971
Ronald MacAllister	1971
Raymond J. Maher	1971
William Orpik	1971
Steven Ziegler	1971
<u>CONSTABLES</u>	
Leo J. Algeo (Resigned)	1971
Daniel A. MacInnis, Jr.	1971
Michael McHugh	1971
<u>SPECIAL CONSTABLE</u>	
William F. Egar	1971
<u>DOG OFFICERS</u>	
Leo J. Algeo (Resigned)	1971
Daniel A. MacInnis, Jr.	1971
Harry Rice	1971
<u>FIRE CHIEF</u>	
Leo J. Algeo (Resigned)	1971
Daniel A. MacInnis, Jr. (Appointed)	1971
<u>PETROLEUM INSPECTOR</u>	
Thomas W. Coan	1971
<u>FOREST WARDEN</u>	
Leo J. Algeo (Resigned)	1971
Daniel A. MacInnis, Jr. (Appointed)	1971
<u>BUILDING INSPECTOR</u>	
Ernest L. Johnson	1971
<u>WIRING INSPECTOR</u>	
William M. Dean	1971
<u>PLUMBING INSPECTOR</u>	
Daniel J. Murphy	1971

DIRECTOR OF DISASTER SERVICES AND CIVIL DEFENSE

Alanson H. Sturgis, Jr. 1971

DEPUTY DIRECTOR OF DISASTER SERVICES AND CIVIL DEFENSE

Daniel A. MacInnis, Jr. 1971

ASSISTANT DIRECTORS OF DISASTER SERVICES AND CIVIL DEFENSE

Ernest L. Johnson 1971

Eveleth R. Todd 1971

COMMUNICATIONS OFFICER

Delbar P. Keily 1971

FENCE VIEWERS

Elliott V. Grabill 1971

John B. Larson 1971

Leo A. Palmer 1971

John R. White 1971

VETERANS' AGENT

William B. Whalen 1971

VETERANS' GRAVE OFFICER

William B. Whalen 1971

TOWN COUNSEL

William N. Swift 1971

TOWN HISTORIAN

Margaret M. Martin 1971

REGISTRARS OF VOTERS

Manley B. Boyce 1973

D. Everett Sherman, Jr. 1972

Nancy H. Haden (Resigned) 1971

Peggy G. Elliott (Appointed) 1971

George Wells, ex officio 1971

AIRPORT COMMUNITY COUNCIL

Frederic J. Eppling 1971

Gregory Kolligian 1971

Harold E. Lawson 1971

L. Dennis Shapiro 1971

Term Expires

CONSERVATION COMMISSION

Robert A. Lemire, Chairman	1971
John Quincy Adams	1973
Florence Caras	1972
James DeNormandie	1973
Edith M. Henderson	1972
John B. Niles	1972
William M. Preston	1971

NATIONAL HISTORICAL PARK ADVISORY COMMITTEE

Katharine S. White (Appointee of Selectmen)	1971
James DeNormandie (Appointee of Governor)	

REPRESENTATIVE TO MBTA ADVISORY BOARD

Henry Spencer	1971
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BOARD OF APPEALS

R. Langdon Wales, Chairman	1971
Robert D. Gordon	1972
Robert W. Jevon	1972
J. Lewis Cunningham	1973
Hans vanLeer	1973

ASSOCIATE MEMBERS, BOARD OF APPEALS

Fred Jacob	1971
Peter Meenan	1972

CELEBRATION COMMITTEE

Gregory Kolligian, Chairman	1972
Carolyn Lenington	1972
Charles B. Comstock	1972
Edward Collins	1973
Margaret M. Martin	1971
Joseph Campobasso, ex officio, American Legion	1971

REPRESENTATIVE TO METROPOLITAN AREA PLANNING COUNCIL

Robert L. Allen	1971
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HIGHWAY PLANNING COMMITTEE

John R. Caswell, Chairman	1971
James M. Spindler	1971
Paul Travers	1971
John Lawson	1971

REPRESENTATIVES TO SUBREGION INTERTOWN LIAISON COMMITTEE

John R. Caswell, Chairman	1971
James M. Spindler	1971

ROUTE 2 STUDY AND ACTION COMMITTEE

John Senders, Chairman	1971
Richard Allen	1971
George Hibben	1971
Alice Pickman	1971
Robert M. Wood	1971

SOUTH LINCOLN BEAUTIFICATION COMMITTEE

Ronald McKinney, Chairman	1971
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OFFICE NEEDS STUDY COMMITTEE

Richard Paige, Chairman	1971
Virginia Niles	1971
William D. Rodrick	1971

COUNTY RELATIONS COMMITTEE

John G. Gillis, Chairman	1971
Ann E. Sutherland	1971
Patricia Crandall	1971
Velma Frank	1971

CODMAN STUDY COMMITTEE

Warren R. Dwyer, Chairman	1971
Sumner Milender	1971
Ann Brown	1971
Eleanor Wilfert	1971
J. Bertram Kessel	1971
David Davis	1971
Converse Smith	1971
Carol Kellogg	1971
Stephen Coan	1971

SPECIAL POLICE

Charles C. Bond	1971
Robert H. Booth	1971
Joseph Bozak	1971
Mary Bozak (Traffic)	1971
Floriy Campobasso	1971
Joseph Campobasso	1971
Vincenzo Casella	1971
Edward C. Chisholm	1971
Claire Ciraso (Traffic)	1971
John F. Cook	1971

	<u>Term Expires</u>
Lorraine Dean (Matron)	1971
William M. Dean	1971
James DeNormandie	1971
William R. Doherty	1971
Lloyd A. Douty	1971
James Finnerty	1971
Warren F. Flint	1971
Robert M. Gargill	1971
John Gilbert	1971
Elliott V. Grabill	1971
Russell L. Haden, Jr.	1971
Lawrence P. Hallett	1971
Ernest L. Johnson	1971
William T. King	1971
Harry B. Knowles, Jr.	1971
Harry B. Knowles, III	1971
Harold E. Lawson	1971
Joseph Lenox	1971
Andrew M. Lovelace	1971
Emanuel T. Mello	1971
Paul V. Moynihan	1971
Mary Murphy (Matron)	1971
Edward Nunes	1971
Ronald R. Reichard	1971
E. Donlan Rooney	1971
William C. Ryan	1971
D. Everett Sherman, Jr.	1971
Carl D. Smith	1971
Sumner Smith	1971
John Sousa	1971
Alanson H. Sturgis, Jr.	1971
Kemon P. Taschioglou	1971
William A. Wallace	1971
Henry Warner	1971
William B. Whalen	1971
Leo J. Algeo (Appointed on retirement from position of chief of police)	1971

BUILDING CODE BOARD OF APPEALS

Lawrence B. Anderson, Chairman	1972
Stephen W. Herthel	1971
Walter Belanger, Associate Member	1971

JURY LIST

<u>Name</u>	<u>Address</u>	<u>Occupation</u>
Armstrong, William A.	South Great Road	Engineer
Baird, Gordon B.	Old Concord Road	Investment Advisor
Barr, Edgar	Weston Road	Scientist
Bertolami, Leo F.	Mill Street	Retired
Blais, George A.	Morningside Lane	Real Estate
Carroll, Lucy J.	Sandy Pond Road	Housewife
Ciraso, Edigio J.	Mackintosh Lane	Salesman
Collins, Edward C.	Todd Pond Road	Architect
Daniels, Francis, Jr.	Bedford Road	Millwright
DeBaryshe, Paul G.	Sunnyside Lane	Physicist
Donaldson, Elizabeth	Old Lexington Road	Housewife
Drew, Frederick T., Jr.	Concord Road	Expeditor
Eckhardt, Homer D.	Laurel Drive	Engineer
Emerson, Claire	Winter Street	Housewife
Emmons, A. Bradlee	Sandy Pond Road	Publisher
Foust, James T.	Round Hill Road	Engineer
Gleason, Nancy J.	Beaver Pond Road	Housewife
Hadley, Henry H.	Old County Road	Manufacturing
Hubbard, Eliot, III	Winter Street	Social Work
Jagger, James J.	Beaver Pond Road	Industrial Research
Kindleberger, Sarah	Bedford Road	Housewife
Lang, Richard E.	Winter Street	Engineer
Leaver, Robert O.	Tower Road	Banker
Loud, John F.	Woods End Road	Retired
Maher, Howard	Old Sudbury Road	Bartender
Mahoney, Gerald J.	Juniper Ridge	Pharmacist
Maxwell, Ralph E.	Deerhaven Road	General Manager
McKinney, Ronald B.	Ridge Road	Analyst
Mix, Thomas	Old Winter Street	Automobile Business
Morse, William H.	Old Winter Street	Chemist
Nault, Wilson S.	Fox Run Road	Retired
Niles, Robert L.	Blueberry Lane	Advertising
Page, Stanley W.	South Great Road	Insurance Broker
Pierce, Charles E.	Lincoln Road	Banker
Rowe, Lawrence L.	Concord Road	Nursing Assistant
Seaver, Millicent	Beaver Pond Road	Housewife
Spock, Michael	Trapelo Road	Museum Director
Sykes, David F.	Old County Road	Engineer
Todd, Eveleth R.	Lincoln Road	Trustee
Winchell, Guilbert S.	Oxbow Road	Engineer
Wood, George A., Jr.	Giles Road	Engineer
Worthington, Elizabeth	Concord Road	Housewife

APPOINTED BY THE TOWN CLERK

Term Expires

ASSISTANT TOWN CLERKS

Elizabeth J. Snelling	1971
Arletta L. Spooner	1971

APPOINTED BY THE TREASURER

ASSISTANT TREASURER

Ann E. Paddock	1971
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APPOINTED BY THE TAX COLLECTOR

DEPUTY TAX COLLECTOR

Ann E. Paddock	1971
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APPOINTED BY THE BOARD OF HEALTH

COMMUNITY NURSE

Alice E. Garrison, R. N.	1971
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BURIAL AGENT

George Wells	1971
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INSPECTOR OF ANIMALS

Lawrence P. Hallett	1971
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APPOINTED BY THE MODERATOR

PERSONNEL BOARD

Harold A. Levey, Jr., Chairman	1971
Alexander H. Neiley	1972
Gordon Woodington	1973

FINANCE COMMITTEE

William A. Williams, Jr., Chairman	1971
Bruce R. Scott	1971
Arthur Coburn, III	1972
V. Gerald Wright	1972
An Wang	1973

REGIONAL REFUSE DISPOSAL COMMITTEE

Robert L. Allen	1971
James T. Foust	1971
John B. Niles	1971

VOCATIONAL REGIONAL SCHOOL DISTRICT PLANNING COMMITTEE

Henry Haroian	1971
Henry M. Morgan	1971
Ruth Wales	1971

BY '80 CONFERENCE REPORT COMMITTEE

R. Langdon Wales, Chairman	1971
Lucy F. Cole	1971
Eugenia Flint	1971
Edith M. Henderson	1971
Charles H. Stevens	1971
Katharine S. White	1971
Margaret Wood	1971

APPOINTED BY SELECTMEN,
SCHOOL COMMITTEE AND MODERATOR

TOWN BUILDING COMMITTEE

John Pike, Chairman	1972
Alice McKennan	1971
William Munroe	1971
Donald Natoli	1972
Guilbert S. Winchell	1972

SCHOLARSHIP FUND COMMITTEE

Charles W. Calkins, Jr., D. M. D.	1973
Sylvia B. Neumann	1972
John B. Garrison	1971
Randolph Brown, ex officio	

APPOINTED BY PLANNING BOARD

Term Expires

BICYCLE PATH STUDY COMMITTEE

David Webster, Chairman	1971
Richard Allen	1971
Ann Brown	1971
Susan Brooks	1971
Lawrence Zuelke	1971

MODERATE INCOME HOUSING STUDY COMMITTEE

Phillips Ketchum, Jr., Chairman	1971
Morton B. Braun	1971
Joseph Bower	1971
John Ehrenfeld	1971
Susan R. Shapiro	1971
William B. Whalen	1971

AIRPORT WEST ZONING COMMITTEE

Robert B. Brannen, Chairman	1971
Robert H. Booth	1971
Ronald Marcks	1971

APPOINTED BY SELECTMEN AND PLANNING BOARD

BY '80 PLANNING GROUP

Edith M. Henderson, Chairman	1971
Perry J. Culver, M. D.	1971
John R. Ehrenfeld	1971
Anne Harney	1971
Sarah M. Kindleberger (Resigned)	1971
Harold A. Levey, Jr.	1971
Max Mason	1971
Katharine S. White	1971

AIRPORT NOISE COMMITTEE

Paul Roberts, Jr.	1971
Paul E. Giese	1971
K. Uno Ingard	1971
L. Dennis Shapiro	1971
Mary Spindler	1971

TOWN CLERK

George Wells

The Town Clerk is the official recorder of Town events and activities and issues licenses and certificates. His duties include recording the proceedings at Town Meetings and Elections, and notifying the Selectmen and other officers concerned of appropriations which have been voted.

The record of registered voters of Lincoln is kept at the Town Clerk's office. Persons wishing to become voters in the Town should communicate with the Clerk.

ANNUAL TOWN MEETING

March 16, 1970

Pursuant to a Warrant duly served, the meeting was called to order by the Moderator, Mr. Kenneth W. Bergen, at 7:30 P. M. The return of the Warrant was read, and the Moderator called attention to Article 1 of the Warrant (Election of Officers), which will be acted upon on March 21st. A quorum being present, the following business was transacted.

Article 2. To bring in their votes for any committees, commissioners, trustees, and other officers required by law to be elected by ballot or otherwise.

VOTED: That Russell L. Haden, Jr., be elected Measurer of Wood and Bark for the ensuing year.

Article 3. To hear and act upon the reports of Town Officers, Committees, Commissioners and Trustees.

VOTED: That the reports of the Town Officers, Committees, Commissioners and Trustees, as printed in the Town Report, be accepted, and further

VOTED: That it be recorded in the minutes of this meeting that the Town expresses its deep appreciation of the Tarbell family's many gifts to the Town, including those of leadership and devotion, over a period of more than a century

and a half.

Article 4. To fix the salaries and compensation of the several elective officers of the Town and to determine whether any Department, Board or Committee shall be authorized to employ for additional compensation any of its members and to fix additional compensation of such members.

VOTED: That the salaries of the elected officials of the Town for the current year be fixed at the following amounts:

Selectmen, each	\$100.00
Treasurer and Collector	700.00
Town Clerk	200.00
Assessors, Chairman	200.00
Assessors, other members, each	175.00
Water Commissioners, each	75.00

Article 5. To raise and appropriate money for the necessary and expedient purposes of the Town, or take any other action relative thereto.

VOTED: That the Town adopt as separate appropriations the listed recommendations in Table I attached to the report of the Finance Committee, printed on pages 10 through 16 inclusive of the Financial Section and Warrant for the 1970 Annual Town Meeting, except that the following numbered accounts will be changed as follows:

- | | |
|----------|---|
| Item 6 | Executive Secretary, Salary, will be decreased by \$2000 to \$16,000; |
| Item 60 | Town Clerk, salary, will be reduced by \$300 to \$200; |
| Item 61 | Town Clerk, Expense, will be increased by \$300 to \$450; |
| Item 85 | Consulting & Engineering Expense, will be decreased by \$2500 to \$6000; |
| Item 810 | Interest on Land Purchase Bonds will be increased by \$13,000 to \$101,006.25 |

and that all items be raised by Taxation except to the following extent:

- | | |
|---------|--|
| Item 15 | \$1050 to be taken from Water Department Receipts when received and not from Water Department surplus as |
|---------|--|

indicated in the printed recommendations;

- Item 30 \$525 to be taken from Water Department Receipts when received and not from Water Department surplus, as indicated in the printed recommendations;
- Items 320
 & 321 \$19,500 to be taken from free cash and returned thereto when received;
- Item 502 \$32,578 to be taken from Federal Grants under Public Laws 874 and 864 and from Metco funds;
- Item 504 \$1,026.48 to be taken from the Julian deCordova School Equipment Fund and \$84.12 to be taken from the Grammar School Fund;
- Item 520 \$780.51 to be taken from Dog Tax Receipts;
- Item 521 \$1403.25 to be taken from State Aid to Libraries;
- Item 702 \$1100 of which to be accepted from Perpetual Care Funds;
- Item 805 \$88,000 to be taken from Free Cash;
- Item 906 \$250.00 of which to be accepted from the Donald Gordon Recreation Fund.

The total for general purposes for 1970 is shown in Table I as \$2,751,284.45 and with amendments is now \$2,759,784.45. After application of special funds listed above, the amount to be raised by taxation is now \$2,613,737.09.

Items 950 to 956 inclusive, totalling \$95,073.95, as listed on page 16, shall be taken from Water Department Funds.

A motion to amend item 906 to require that of the \$2,630 the sum of \$230 be set aside for the Bemis Fund Trustees to engage the services of a speaker of high qualifications to

discuss on Memorial Day, 1970, before the town, the subject "Possibilities of World Peace and Ways to Move Towards It During the Decade of the 70's" was adopted by an overwhelming majority. A further motion to amend item 906 to increase the sum of \$2,630 by \$250 so that the final recommendation for 1970 would be \$2,880 was adopted unanimously. (With these amendments the total for general purposes for 1970 is now \$2,760,034.45.)

At 11:30 P.M. it was voted to adjourn the first session of the Annual Town Meeting and to reconvene on Tuesday, March 17, 1970, at the Brooks School Auditorium, at 7:30 P. M.

ADJOURNED TOWN MEETING
March 17, 1970

At 7:30 P. M. on Tuesday, March 17, 1970, the Meeting was called to order by the Moderator, Mr. Kenneth W. Bergen, and, a quorum being present, the following business was transacted:

Article 6. To see if the Town will vote to authorize the Town Treasurer, with the approval of the Selectmen, to borrow money from time to time in anticipation of the revenue of the financial year beginning January 1, 1971, and to issue a note or notes therefor, payable within one year, and to renew any note or notes as may be given for a period of less than one year in accordance with Section 17, Chapter 44, General Laws.

VOTED: That the Town Treasurer, with the approval of the Selectmen, be authorized to borrow money from time to time in anticipation of revenue of the financial year beginning January 1, 1971, and to issue a note or notes therefor, payable within one year, and to renew any note or notes as may be given for a period of less than one year, in accordance with Section 17, Chapter 44, General Laws.

Article 7. To see if the Town will vote to raise and appropriate the sum of \$860.55 to pay the following unpaid 1968 and 1969 bills:

Medical Assistance (3 bills)	\$156.46
Highway Department - Equipment & Expense (3 bills)	458.45

Various utility and repair bills for the Campobasso and Lunt houses totalling	\$245.64
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VOTED: That the Town raise and appropriate the sum of \$824.98 to pay the following unpaid 1968 and 1969 bills:

Medical Assistance (3 bills)	\$156.46
Highway Department - Equipment & Expense (3 bills)	458.45
Various utility and repair bills for the Campobasso and Lunt houses totalling	210.07

Article 8. To see if the Town will vote to raise and appropriate a sum or sums of money to design, construct, originally equip and furnish school buildings and facilities on the site of the Smith and Brooks Schools, and to remodel, reconstruct or renovate the existing Smith, Brooks and Hartwell Schools; and to see whether such appropriation shall be raised by taxation, by transfer of available funds, by borrowing or otherwise; or take any other action in relation to the foregoing matters.

VOTED: That the sum of \$7,000 be hereby appropriated to plan and design school buildings and facilities on the site of the Brooks School, and that said sum be transferred from the Stabilization Fund; that the Town raise and appropriate the sum of \$900 to plan and design the remodelling, reconstruction and renovation of the existing Smith and Brooks Schools; and that the Town raise and appropriate the sum of \$9,500 to renovate a portion of the Hartwell School cellar for storage purposes.

Article 9. To see if the Town will vote to raise and appropriate a sum or sums of money to remodel, renovate and equip the existing Center School, and to see whether such appropriation shall be raised by taxation, by transfer of available funds, by borrowing or otherwise; or take any other action in relation to the foregoing matters.

VOTED: That the Town raise and appropriate the sum of \$11,000 to make renovations to the heating and plumbing systems and to the roof and gutters of the Center School.

Article 10. To see if the Town will vote to raise and appropriate a sum or sums of money to be used by the Town Building Committee to prepare preliminary plans and cost estimates for renovations and additions to existing physical education and locker facilities for Smith and Brooks Schools, and to see whether such appropriation shall be raised by taxation, by transfer of available funds, by borrowing or otherwise; or take any other action in relation to the foregoing matters.

VOTED: That the sum of \$12,500 be hereby appropriated to be used by the Town Building Committee to prepare plans and cost estimates for renovation and additions to existing physical education and locker facilities for Smith and Brooks Schools, and that said sum be transferred from the Stabilization Fund.

Article 11. To see if the Town will vote to raise and appropriate a sum or sums of money to design, construct and originally equip a new boiler building on the site of the Smith School, and to see whether such appropriation shall be raised by taxation, by transfer of available funds, by borrowing or otherwise; or take any other action in relation to the foregoing matters.

VOTED: That Article 11 be passed over.

Article 12. To see if the Town will vote to amend Section 1 of Article II of the General By-Laws of the Town of Lincoln by striking out said Section and substituting therefor the following:

"Section 1. The Annual Town Meeting shall be held on the first Saturday after the fifteenth day of March in each year at 9:30 A.M. for the transaction of all business except that the election of such officers and the determination of such matters as by law are required to be elected or determined by ballot shall take place on the following Saturday, when the polls shall be open from 8:00 A.M. until 7:00 P.M., or to such later time up to 8:00 P.M. as the Moderator may determine.";

or take any other action relative thereto.

VOTED: That the Town vote to amend Section 1 of Article II of the General By-Laws of the Town of Lincoln by striking out said section and substituting therefor the following:

"Section 1. The Annual Town Meeting shall be held on the first Saturday after the fifteenth day of March in each year at 9:30 A.M. for the transaction of all business except that the election of such officers and the determination of such matters as by law are required to be elected or determined by ballot shall take place on the following Monday, when the polls shall be open from 7:30 A.M. until 7:00 P.M., or to such later time up to 8:00 P.M. as the Moderator may determine."

Article 13. To see if the Town will vote to establish a committee of three, appointed by the Moderator, to study the feasibility of programming and operating a radio station for the Town of Lincoln, including a frequency feasibility study, and to raise and appropriate the sum of \$1,000, or any other sum, for expenses therefor, or take any other action relative thereto.

VOTED: The motion was lost.

Article 14. To see if the Town will vote to raise and appropriate a sum of money for the preparation and publication of a report of the proceedings of the Lincoln By '80 Conference for the benefit of present and future citizens of the Town, or take any other action relative thereto.

VOTED: That the Town vote to raise and appropriate the sum of \$1,500.00 for the preparation and publication of a report of the proceedings of the Lincoln By '80 Conference for the benefit of present and future citizens of the Town.

Article 15. To see if the Town will vote to raise and appropriate a sum of money to enable the Planning Board to retain professional consultants to make a study of land use and traffic circulation in the Town, or take any other action relative thereto.

VOTED: That the Town raise and appropriate \$12,500.00 for the use of the Planning Board to be used for expenses, including retention of professional consultants, in connection with the preparation of a comprehensive analysis of the Town's land use, economic base, and highway traffic patterns.

Article 16. To see if the Town will vote to raise and appropriate a sum of money to renovate and refurbish the Campobasso and Lunt houses, which now belong to the Town, and to authorize the Selectmen to make arrangements with the Lincoln Foundation, Inc., for the leasing of said houses to moderate income tenants, or take any other action relative thereto.

VOTED: That the Selectmen are hereby authorized in the name and on behalf of the Town to lease the Campobasso and Lunt houses on Tower Road, which houses belong to the Town, to the Lincoln Foundation, Inc., for such sums and upon such terms and conditions as the Selectmen shall determine, including without limiting the generality of the foregoing granting to the Lincoln Foundation, Inc., the right to sub-lease said houses to moderate income tenants.

At 11:20 P.M. it was voted to adjourn the second session of the Annual Town Meeting and to reconvene on Monday, March 23, 1970, at the Brooks School Auditorium, at 7:30 P.M.

ADJOURNED TOWN MEETING

March 23, 1970

At 7:30 P. M. on Monday, March 23, 1970, the Meeting was called to order by the Moderator, Mr. Kenneth W. Bergen, and, a quorum being present, the following business was transacted:

Article 17. To see if the Town will vote to support the School Committee in its continuing plan to bring a limited number of children from underprivileged areas to the Lincoln Schools for purposes of education, or take any other action relative thereto.

VOTED: That the Town support the School Committee in its continuing plan to bring a limited number of children from underprivileged areas to the Lincoln Schools for purposes of education.

Article 18. To see if the Town will authorize the Board of Selectmen and the School Committee to continue the Town's annual contract with U. S. Commissioner of Education to operate the elementary school at L. G. Hanscom Field, Bedford, Massachusetts, or take any other action relative thereto.

VOTED: That the Town authorize the Board of Selectmen and the School Committee to continue the Town's annual contract with the U. S. Commissioner of Education to operate the elementary school at L. G. Hanscom Field, Bedford, Massachusetts.

Article 19. To see if the Town will vote to acquire by purchase, gift, eminent domain, or otherwise, for recreational and conservation purposes, a certain parcel of land on the north-easterly side of Sandy Pond Road, belonging to Robert R. and Adella C. Smyth, being shown as Lot B on a plan entitled "Division of Land in Lincoln, Mass. Owned by Joseph J. Hart and the Estate of Georgianna Weston", dated January 18, 1964, and recorded with Middlesex South District Registry of Deeds, Book 10647, Page 385, and for that purpose to raise and appropriate a sum of money therefor, or take any other action relative thereto.

VOTED: To pass over the Article.

Article 20. To see if the Town will vote to raise and appropriate a sum of money to enable the Planning Board to retain professional consultants to make a study of the possible development of the Airport West area of the Town, so-called, for light industrial, office/research, and other commercial uses, or take any other action relative thereto.

VOTED: To pass over the Article.

Article 21. To see if the Town will vote to create a special unpaid committee to be known as a vocational regional school district planning committee, to consist of three members, including one member of the school committee, to be appointed by the Moderator in accordance with the provisions of Section 14 of Chapter 71 of the General Laws, as amended, and to raise and appropriate a sum of money for the use of said committee, or take any other action relative thereto.

VOTED: That the Town create a special unpaid committee to be known as a Vocational Regional School District Planning Committee, to consist of three members, including one member of the School Committee, to be appointed by the Moderator in accordance with the provisions of Section 14 of Chapter 71 of the General Laws, as amended, and to raise and appropriate the sum of \$250.00 for the expenses of said Committee.

Article 22. To see if the Town will vote to approve the amount of indebtedness, namely \$25,000.00, or any other sum, authorized by vote of the Lincoln-Sudbury Regional District School Committee, for the purpose of adding to the existing Regional School building, or take any action relative thereto.

VOTED: That the Town approve the amount of indebtedness, namely \$25,000.00, authorized by the vote of the Lincoln-Sudbury Regional District School Committee on February 24, 1970, for the purpose of adding to the existing Regional School building.

Article 23. To see if the Town will vote to raise and appropriate the sum of \$5,000, or any other sum, to be used by the Elementary School Committee and the Lincoln members of the Regional School Committee for the purpose of hiring a consultant to make a study of general educational purposes and methods, or take any other action relative thereto.

VOTED: That the Town raise and appropriate the sum of \$5,000.00 to be used by the Lincoln School Committee to obtain special services of consultants, school personnel and others as may be deemed appropriate to study educational methods, purposes and procedures as they relate to future education of Lincoln students, said funds to be administered by the Lincoln School Committee.

Article 24. To see if the Town will vote to appropriate any sums received from the Federal or State governments on account of the cost of acquisition of land for conservation purposes to the payment of debt incurred by the Town for such acquisition, or take any other action relative thereto.

VOTED: That the Town appropriate any sums received from the Federal or State governments on account of the cost of acquisition of land for conservation purposes to the payment of debt incurred by the Town for such acquisition.

Article 25. To see if the Town will authorize the Board of Assessors to contract for the preparation of property maps of the Town and to raise and appropriate a sum of money therefor, or take any other action relative thereto.

VOTED: To raise and appropriate the sum of \$20,000.00 for the preparation of property (land) maps of the Town and that the Board of Assessors are hereby authorized to execute contracts for this purpose.

Article 26. To determine whether the Town will vote to raise and appropriate a sum of money to lay out and construct a bicycle path, partly within the boundaries of Bedford Road, and partly on private lands, from approximately the intersection of Sandy Pond Road to Route 2, all as shown on a plan entitled "Plan of a portion of Bedford Road with Bicycle Path", dated February 13, 1970, by Cleverdon, Varney & Pike, presently on file in the office of the Town Clerk; for said purposes to acquire necessary easements or interests in fee by eminent domain, purchase, or any other way, from private owners wherever shown on said plan; and to provide said sum by taxation or from free cash or partly from each, all under the authority of General Laws, Chapter 82, Section 35, or take any other action relative thereto.

VOTED: To pass over the Article.

Article 27. To see if the Town will vote to raise and appropriate the sum of \$15,200, or any other sum, for the purchase of equipment for the use of the Public Works Department, or take any other action relative thereto.

VOTED: That the Town raise and appropriate the sum of \$15,200.00 for the purchase of equipment for the use of the Public Works Department.

Article 28. To see if the Town will vote to raise and appropriate the sum of \$3,500, or any other sum, to construct a shed for the storage of salt and/or sand near the site of the Town Barn, or take any other action relative thereto.

VOTED: That the Town raise and appropriate the sum of \$3,500.00 to construct a shed for the storage of salt and/or sand near the site of the Town Barn.

Article 29. To see if the Town will vote to appropriate the sum of \$14,029.20 for highway projects, including the erection and maintenance of traffic safety devices, as approved by the Department of Public Works, said sum to be taken from sums received from the Commonwealth under the provisions of Section 5, Chapter 616 of the Acts of 1967 and Section 4 of Chapter 768 of the Acts of 1969.

VOTED: That the Town appropriate the sum of \$14,029.20 for highway projects including the erection and maintenance of traffic safety devices as approved by the Department of Public Works, said sum to be taken from sums received from the Commonwealth under the provisions of Section 5 of Chapter 616 of the Acts of 1967 and Section 4 of Chapter 768 of the Acts of 1969.

Article 30. To see if the Town will vote to raise and appropriate a sum of money for alterations to the Town Hall to provide additional office space and modernize existing facilities, or take any other action relative thereto.

VOTED: That the Town appropriate \$2,281.49 from the account entitled "Town Hall Repairs - Special Article #17, 1969 Town Meeting" and to raise and appropriate \$4,318.51, for a total expenditure of \$6,600.00, for alterations to the Town Hall to provide additional office space and modernize existing facilities.

Article 31. To see if the Town will authorize the Water Commissioners to acquire in the name and on behalf of the Town easements for water main purposes over several private ways throughout the Town and to acquire title to all water mains, gates, hydrants, service boxes and other appurtenances presently existing in said private ways at no cost to the Town other than the Town's undertaking to keep said water mains and other appurtenances in good working order, or take any other action relative thereto.

VOTED: That the Town authorize the Water Commissioners to accept in the name and on behalf of the Town easements for water main purposes over the following private ways and title to all water mains, gates, hydrants, service boxes and other appurtenances presently existing in said private ways at no cost to the Town other than the Town's undertaking to keep said water mains and other appurtenances in good working order:

1. Private road in Adams Estate, off Old Concord Road, referred to by Assessors as Fairhaven North and shown on plan approved by Planning Board on October 15, 1940, and recorded as #975 of 1940.
2. Private way serving property of Jean W. Preston and Gardner and Frances Quarton and John B. and Deborah C. French, off Weston Road and shown on plan approved by Planning Board on November 28, 1949, with revision approved on December 12, 1949, and recorded as #114 of 1950.

3. Huckleberry Hill Road off Trapelo Road and shown on two plans, one approved by the Planning Board on September 15, 1954, and recorded as #2124 of 1954, and the other approved by the Planning Board on December 17, 1954, and recorded as #2125 of 1954.
4. Meadowdam Road and Woodbrook Road off Todd Pond Road and shown on plan approved by the Planning Board on July 18, 1963, and recorded as #1207 of 1963.
5. Private way serving property of Alvin and Betty Levin and Peter and Margaret Helburn off Old Winter Street and shown on plan approved by the Planning Board on September 19, 1963, and recorded as #1462 of 1963.

On motion duly made and seconded, the 1970 Annual Town Meeting was adjourned at 10:25 P. M.

George Wells, Town Clerk

ANNUAL TOWN ELECTION

March 21, 1970

In accordance with Article 1 of the Warrant, the Polls were declared open at 8 o'clock A. M. by Mr. Russell L. Haden, Jr., who, with the assistance of Mr. Kemon Taschioglou, acted as Warden throughout the day. The following Ballot Clerks were duly sworn: Ruth Wales, Ethel Mackenzie, Joan Comstock, Helena Dee, Natalie Faddoul, Jacquelyn Snelling and Eleanor Wilfert. The polls were declared closed by Mr. Taschioglou at 7 P. M. There was a total vote of 1328, with the following results:

Town Clerk (1 year)	George Wells	1,219
	Blanks	109
Selectman (3 years)	Robert M. Gargill	690
	Harold A. Levey, Jr.	599
	Scattering	2
	Blanks	37
Treasurer (1 year)	Frederick B. Taylor	1,209
	Blanks	119
Assessor (3 years)	John G. Gillis	1,151
	Blanks	177
School Committee (3 years)	Michael Spock	990
	Scattering	4
	Blanks	334
Regional School Committee (3 years)	Henry Morgan	1,128
	Scattering	1
	Blanks	199
Water Commissioner (3 years)	Albert M. Avery, III	887
	Nelson Whitman	358
	Blanks	83
Board of Health (3 years)	Gordon A. Donaldson	1,200
	Scattering	1
	Blanks	127

Cemetery Commissioner (3 years)	H. Arnold MacLean	1,177
	Blanks	151
Planning Board (5 years)	Richard C. Reece	1,126
	Scattering	1
	Blanks	201
Commissioner of Trust Funds (3 years)	Archer B. desCognets	556
	Andrew M. Wales	613
	Blanks	159
Director of DeCordova & Dana Museum (4 years)	Sumner Smith	1,193
	Blanks	135
Recreation Committee (3 years)	Robert D. Gray	478
	Miriam G. Iben	377
	Jane C. Williams	394
	Scattering	2
	Blanks	77

Question: "Shall the fluoridation of the public water supply for domestic use in Lincoln be continued?"

Yes	630
No	664
Blanks	34

George Wells, Town Clerk

SPECIAL TOWN MEETING

June 16, 1970

Pursuant to a Warrant duly served, the Meeting was called to order at 7:35 P. M. by Mr. Charles Y. Wadsworth who in the absence of Mr. Kenneth W. Bergen was elected Moderator by the Town. The return of the Warrant was read and, a quorum being present, the following business was transacted:

Article 1. To see if the Town will vote to lay out as a public way the road known as Lewis Street, as shown on a plan entitled "Lewis Street Easement Plan", dated May 29, 1970, by Cleverdon, Varney & Pike, presently on file in the office of the Town Clerk; for said purposes to acquire necessary easements or interests in fee by eminent domain, purchase, gift, or any other way, from private owners wherever shown on said plan; and to raise and appropriate a sum of money therefor.

VOTED: That the Town accept as a public way the road known as Lewis Street, the layout of such road being shown on a plan entitled "Lewis Street Easement Plan", dated May 29, 1970, by Cleverdon, Varney & Pike, to be recorded in the Middlesex South Registry of Deeds, and that for this purpose the Town authorizes the Board of Selectmen to acquire necessary easements by eminent domain, purchase, gift, or otherwise, of the land contained therein, and to accept confirmatory deeds thereto.

Article 2. To see if the Town will vote to accept as a public way the private road known as Long Meadow Road, as shown on a plan entitled "Subdivision Plan of Land in Lincoln, Mass., Owned by August Schumacher", dated October 11, 1954, Snelling & Hilton, Registered Land Surveyors, said plan being approved by the Planning Board of the Town of Lincoln on November 30, 1954, and recorded with the Middlesex Registry of Deeds as Plan #1964 of 1954.

VOTED: To pass over the Article.

Article 3. To see whether voting by ballot, the Town will adopt or reject a proposal by the Lincoln-Sudbury Regional District School Committee to amend the Lincoln-Sudbury Regional School District Agreement so as to provide (A) for election to

membership on said Committee by so-called district-wide elections and (B) for the time when and the manner in which the proposed amendment will become effective if adopted which said proposal reads as follows:

LINCOLN SUDBURY REGIONAL SCHOOL DISTRICT

SECOND AMENDMENT TO LINCOLN SUDBURY
REGIONAL SCHOOL DISTRICT AGREEMENT

THIS INSTRUMENT WITNESSETH THAT:

WHEREAS, the Towns of Lincoln and Sudbury formed a regional school district under the provisions of Chapter 71 of the General Laws of Massachusetts, as amended, known as Lincoln Sudbury Regional School District, and for that purpose entered into an agreement entitled "Agreement Between the Towns of Lincoln and Sudbury, Massachusetts, With Respect to the Formation of a Regional School District" as amended by a First Amendment effective January 1, 1967, hereinafter collectively called the "Agreement"; and

WHEREAS, said Lincoln Sudbury Regional School District Committee has voted pursuant to Section 8 of the Agreement to propose and does hereby propose the following, viz.,

A

That the Agreement be amended as follows:

1. Section 1 of the Agreement is amended by striking out Section 1 as it now appears in the Agreement and substituting the following new Section 1:

1. Number, composition, method of selection and terms of office of the members of the Regional School District Committee. The powers and duties and liabilities of the Regional School District shall be vested in and exercised by a Regional School District Committee. Such Committee shall consist of six members to be elected by all of the voters of Regional District voting in an annual District Election to be held the last Monday in March as hereinafter provided. The term of office of each member shall be three years and until his successor has been elected and qualified. Two members shall be elected at each annual District Election commencing with the first

such election to be held next following the effective date of the Second Amendment to this Agreement. A member of the Regional School District Committee must be a resident of the District. A quorum shall be four. Vacancies which occur on the Regional School District Committee shall be filled by the remaining members of the Committee acting together with the Chairman of the Board of Selectmen of each member town. The appointee filling such vacancy shall serve until the next Regional District election and until his successor has been elected and qualified. At the next Regional District Election following the occurrence of such vacancy, a successor to serve for the balance of the unexpired term, if any, shall be elected. The members of the Regional School District Committee incumbent on the effective date of said Second Amendment shall hold office until the year in which their terms would ordinarily expire and until their successors have been elected and qualified as hereinbefore provided.

Nomination papers for membership in the District Committee shall be filed with the Secretary of the District within the time allowed by Massachusetts General Laws relating to filing nominations with the town clerk in town elections and Sections 114 and 115 of Chapter 41 of the General Laws shall so far as apt apply to nominations for the Regional District School Committee, except that the signatures of at least fifty registered voters of the Regional District shall be required for such nomination. The Annual Election shall be called and held in the manner provided for a calling and holding of an election pursuant to Section 16 (n) of Chapter 71 of the General Laws so far as applicable.

Notwithstanding, the foregoing provisions of this section to the contrary, in the event the annual town elections in all the member towns shall be held on the same day as the annual District election, the annual District election may be combined with and held as part of the annual town elections in each member town and the following additional provisions shall be applicable, to wit:

- (a) The Secretary of the Regional School District shall promptly upon receipt thereof certify to the town clerk of each member town the name and address of each candidate for the Regional School District whose nomination papers have been properly filed.

- (b) The Warrant for the Annual Regional School District Election shall state that said election will be held at the same time and place as the annual town election in the member towns.
- (c) The ballot, whether printed or by voting machine, for the Annual Regional School District election may be prepared separately or with the consent of the Selectmen in all member towns may be included with and prepared as part of the ballot of the annual town election.

The town clerk in each of the member towns shall promptly certify to the Regional District Committee the result of the voting in that member town. Newly elected or appointed members of the Regional School District Committee shall be sworn to the faithful performance of the duties of the office by the Secretary of the Regional School District Committee or by the Town Clerk of the town in which he resides, who shall file a record of said oath with the Secretary of the Regional School District. Any recount petitions shall be filed with the Secretary of the School District.

B

That this Second Amendment shall be effective upon its acceptance by a majority of the voters present and voting in each of the member Towns as provided in Section 8 of the Agreement and upon validation by the General Court of the Commonwealth of Massachusetts, a request for such validation by the member Towns being deemed to be included in the vote by a member town to accept said Second Amendment.

WITNESS our hands as of this 26th day of May, 1970.

LINCOLN SUDBURY REGIONAL SCHOOL DISTRICT COMMITTEE

Lawrence H. Homan

Norman C. Rasmussen

Walter J. Salmon

William T. Maloney

Frederick P. Walkey

Henry M. Morgan

VOTED: That voting by ballot the Town adopt a proposal by the Lincoln-Sudbury Regional District School Committee to amend the Lincoln-Sudbury Regional School District Agreement so as to provide (A) for the election to membership on said Committee by so-called district-wide elections and (B) for the time when and the manner in which the proposed amendment will become effective if adopted which said proposal reads as follows:

LINCOLN SUDBURY REGIONAL SCHOOL DISTRICT

SECOND AMENDMENT TO LINCOLN SUDBURY
REGIONAL SCHOOL DISTRICT AGREEMENT

THIS INSTRUMENT WITNESSETH THAT:

WHEREAS, The towns of Lincoln and Sudbury formed a regional school district under the provisions of Chapter 71 of the General Laws of Massachusetts, as amended, known as Lincoln Sudbury Regional School District, and for that purpose entered into an agreement entitled "Agreement Between the Towns of Lincoln and Sudbury, Massachusetts, With Respect to the Formation of a Regional School District" as amended by a First Amendment effective January 1, 1967, hereinafter collectively called the "Agreement"; and

WHEREAS, said Lincoln Sudbury Regional School District Committee has voted pursuant to Section 8 of the Agreement to propose and does hereby propose the following, viz:,

A

That the Agreement be amended as follows:

1. Section 1 of the Agreement is amended by striking out Section 1 as it now appears in the Agreement and substituting the following new Section 1:

1. Number, composition, method of selection and terms of office of the members of the Regional School District Committee. The powers and duties and liabilities of the Regional School District shall be vested in and exercised by a Regional School District Committee. Such Committee shall consist of six members to be elected by all of the voters of Regional District voting in an annual District Election to be held the last Monday in March as hereinafter provided. The term of office of each member shall be three years and until his successor has been elected and qualified. Two members shall be elected at each

annual District Election commencing with the first such election to be held next following the effective date of the Second Amendment to this Agreement. A member of the Regional School District Committee must be a resident of the District. A quorum shall be four. Vacancies which occur on the Regional School District Committee shall be filled by the remaining members of the Committee acting together with the Chairman of the Board of Selectmen of each member town. The appointee filling such vacancy shall serve until the next Regional District election and until his successor has been elected and qualified. At the next Regional District Election following the occurrence of such vacancy, a successor to serve for the balance of the unexpired term, if any, shall be elected. The members of the Regional School District Committee incumbent on the effective date of said Second Amendment shall hold office until the year in which their terms would ordinarily expire and until their successors have been elected and qualified as hereinbefore provided.

Nomination papers for membership in the District Committee shall be filed with the Secretary of the District within the time allowed by Massachusetts General Laws relating to filing nominations with the town clerk in town elections and Sections 114 and 115 of Chapter 41 of the General Laws shall so far as apt apply to nominations for the Regional District School Committee, except that the signatures of at least fifty registered voters of the Regional District shall be required for such nomination. The Annual Election shall be called and held in the manner provided for a calling and holding of an election pursuant to Section 16 (n) of Chapter 71 of the General Laws so far as applicable.

Notwithstanding, the foregoing provisions of this section to the contrary, in the event the annual town elections in all member towns shall be held on the same day as the annual District election, the annual District election may be combined with and held as part of the annual town elections in each member town and the following additional provisions shall be applicable, to wit:

- (a) The Secretary of the Regional School District shall promptly upon receipt thereof certify

to the town clerk of each member town the name and address of each candidate for the Regional School District whose nomination papers have been properly filed.

- (b) The Warrant for the Annual Regional School District Election shall state that said election will be held at the same time and place as the annual town election in the member towns.
- (c) The ballot, whether printed or by voting machine, for the Annual Regional School District election may be prepared separately or with the consent of the Selectmen in all member towns may be included with and prepared as part of the ballot of the annual town election.

The town clerk in each of the member towns shall promptly certify to the Regional District Committee the result of the voting in that member town. Newly elected or appointed members of the Regional School District Committee shall be sworn to the faithful performance of the duties of the office by the Secretary of the Regional School District Committee or by the Town Clerk of the town in which he resides, who shall file a record of said oath with the Secretary of the Regional School District. Any recount petitions shall be filed with the Secretary of the School District.

B

That this Second Amendment shall be effective upon its acceptance by a majority of the voters present and voting in each of the member Towns as provided in Section 8 of the Agreement and upon validation by the General Court of the Commonwealth of Massachusetts, a request for such validation by the member Towns being deemed to be included in the vote by a member town to accept said Second Amendment.

WITNESS our hands as of this 26th day of May, 1970.

LINCOLN SUDBURY REGIONAL SCHOOL DISTRICT COMMITTEE

Lawrence H. Homan

Norman C. Rasmussen

Walter J. Salmon

William T. Maloney

Frederick P. Walkey

Henry M. Morgan

Article 4. To see if the Town will vote to amend Section 1 of Article II of the General By-Laws of the Town of Lincoln by striking out said Section and substituting therefor the following:

"Section 1. The Annual Town Meeting shall be held on the Saturday before the last Monday in March in each year at 9:30 A. M. for the transaction of all business except that the election of officers and the determination of such matters as by law are required to be elected or determined by ballot shall take place on the last Monday in March, when the polls shall be open from 7:30 A. M. until 7:00 P. M., or to such later time up to 8:00 P. M. as the Moderator may determine";

or take any other action relative thereto.

VOTED: That the Town amend Section 1 of Article II of the General By-Laws of the Town of Lincoln by striking out said Section and substituting therefor the following:

"Section 1. The Annual Town Meeting shall be held on the Saturday before the last Monday in March in each year at 9:30 A. M. for the transaction of all business except that the election of officers and the determination of such matters as by law are required to be elected or determined by ballot shall take place on the last Monday in March, when the polls shall be open from 7:30 A. M. until 7:00 P. M., or to such later time up to 8:00 P. M. as the Moderator may determine."

Article 5. To see if the Town will vote to acquire for recreation center purposes and for such other public, recreational, social and educational purposes as the Board of Selectmen may deem proper, by eminent domain, purchase or any other way from Roger B. Tyler and Benjamin T. Fawcett, Trustees under the will of Ogden Codman, the parcel of land described below or any part or parts thereof, and for such purpose to raise and appropriate a sum of money and to determine whether to provide said sum by taxation, by transfer from available funds, by borrowing under the authority of the General Laws, or by any combination of such methods, or take any action relative thereto.

A parcel of land with the buildings thereon on the northerly side of Lincoln Road and

easterly side of Codman Road being shown as Parcel "D" on "PLAN OF LAND IN LINCOLN, MASS. OWNED BY TRUSTEES UNDER THE WILL OF OGDEN CODMAN", by R. D. Nelson, Engineer, dated July 28, 1969, recorded with Middlesex South District Registry of Deeds as Plan No. 1205 of 1969, in Book 11763, Page 251; said parcel containing according to said plan 18.92 acres.

VOTED: That the Selectmen are authorized in the name and on behalf of the Town to acquire in fee for recreation center purposes and for such other public, recreational, social and educational purposes as the Board of Selectmen may deem proper, by eminent domain, purchase or any other way from Roger B. Tyler and Benjamin T. Fawcett, Trustees under the will of Ogden Codman, the following parcel of land with buildings thereon:

A parcel of land with the buildings thereon on the northerly side of Lincoln Road and easterly side of Codman Road being shown as Parcel "D" on "PLAN OF LAND IN LINCOLN, MASS. OWNED BY TRUSTEES UNDER THE WILL OF OGDEN CODMAN", by R. D. Nelson, Engineer, dated July 28, 1969, recorded with Middlesex South District Registry of Deeds as Plan No. 1205 of 1969, in Book 11763, Page 251; said parcel containing according to said plan 18.92 acres;

that the sum of \$150,000 is hereby appropriated therefor of which \$129,000 is for the land and \$21,000 for the buildings; that to meet said appropriation for the buildings the sum of \$21,000 be taken from free cash; that to meet said appropriation for the land, the sum of \$4,000 be taken from free cash and the Treasurer, with the approval of the Selectmen, is authorized to borrow \$125,000 under Section 7 (2) or (3) of Chapter 44 of the General Laws; and that the Selectmen are authorized to execute in the name and on behalf of the Town such documents and agreements as may be necessary or desirable to carry out the provisions of this vote.

Article 6. To see if the Town will raise and appropriate the sum of \$5,000 to be added to the sum of \$1,800,000 appropriated to acquire land for conservation and recreation purposes under Article 8 of the Annual Town Meeting held on March 18, 1969, and to be used for the purposes specified in said vote, or take any other action relative thereto.

VOTED: That the Town raise and appropriate the sum of \$4,800 to be added to the sum of \$1,800,000 appropriated to acquire land for conservation and recreation purposes under Article 8 of the Annual Town Meeting held on March 18, 1969, and to be used for the purposes specified in said vote.

Article 7. To see if the Town will vote to raise and appropriate the sum of \$377.23 to pay the following unpaid 1969 bill:

Public Works Department -	
Equipment & Expense	\$377.23

VOTED: That the Town appropriate the sum of \$377.23 to pay for the following unpaid 1969 bill:

Public Works Department -	
Equipment & Expense	\$377.23

said sum to be taken from free cash.

Article 8. To see if the Town will vote to raise and appropriate a sum or sums of money to remodel, reconstruct and make extraordinary repairs to the heating facilities of the Smith School; and to determine whether such appropriations shall be raised by taxation, by transfer of available funds, by borrowing or otherwise; or to take any other action in relation to the foregoing matters.

VOTED: That the sum of \$15,000 be raised and appropriated for the purpose of remodeling, reconstructing and making extraordinary repairs to the heating facilities of the Smith School.

Article 9. To see if the Town will vote to raise and appropriate a sum or sums of money to prepare working drawings and specifications and obtain bids for the construction, original equipping and furnishing of school buildings and facilities on the site of the Smith and Brooks Schools, and for the remodeling, renovation and equipping of the Smith and Brooks Schools; and to determine whether such appropriations shall be raised by taxation, by transfer of available funds, by borrowing or otherwise; or to take any other action in relation to the foregoing matters.

VOTED: That the sum of \$12,500 be raised and appropriated for the purpose of preparing working drawings and specifications and obtaining bids for the construction, original equipping

and furnishing of school building and facilities on the site of Smith and Brooks Schools and for the remodeling, renovation and equipping of the Smith and Brooks Schools.

Article 10. To see if the Town will vote to raise and appropriate a sum or sums of money to prepare working drawings and specifications and obtain bids for the construction, original equipping and furnishing of school buildings and facilities for physical education purposes on the site of the Brooks School; and to determine whether such appropriations shall be raised by taxation, by transfer of available funds, by borrowing or otherwise; or to take any other action in relation to the foregoing matters.

VOTED: That the sum of \$23,000 be raised and appropriated for the purpose of preparing working drawings and specifications and obtaining bids for the construction, original equipping and furnishing of school building and facilities for physical educational purposes on the site of the Brooks School.

Article 11. To see if the Town will vote to raise and appropriate a sum of money to lay out and construct a bicycle path, partly within the boundaries of Bedford Road, and partly on private lands, from approximately the intersection of Sandy Pond Road to Route 2, all as shown on a plan entitled "Plan of a portion of Bedford Road with Bicycle Path", dated May 27, 1970, by Cleverdon, Varney & Pike, presently on file in the office of the Town Clerk: for said purpose to acquire necessary easements or interests in fee by eminent domain, purchase, or any other way, from private owners wherever shown on said plan; and to provide said sum by taxation or from free cash or partly from each, all under the authority of the General Laws, Chapter 82, Section 35, or take any other action relative thereto.

VOTED: That the Town raise and appropriate the sum of \$15,000 to lay out and construct a bicycle path, partly within the boundaries of Bedford Road and partly on private land, from approximately the intersection of Sandy Pond Road to Route 2, all as shown on a plan entitled "Plan of a portion of Bedford Road with Bicycle Path", dated May 27, 1970, by Cleverdon, Varney & Pike to be recorded with Middlesex South District Registry of Deeds and for that purpose the Selectmen are hereby authorized in the name and on behalf of the Town to accept gifts of necessary easements from the private owners concerned as shown on said plan.

Article 12. To see if the Town will authorize the Selectmen to exchange, at no cost to the Town, interests in fee for bicycle path easements as to portions of the existing bicycle path on Lincoln Road where the Town, pursuant to the provisions of the

vote under Article 15 of the Annual Town Meeting held on March 20, 1967, accepted gifts of such interests in fee from several land owners who now wish to reacquire the fee and give the Town easements instead, any such exchange to be accomplished in such manner as the Selectmen shall determine, or take any other action relative thereto.

VOTED: That the Selectmen be and hereby are authorized in the name and on behalf of the Town to convey interests in fee to and accept in exchange therefor, at no cost to the Town, bicycle path easements from any one or more of the following land-owners:

Augusta D. Flaherty
Charles W. Calkins, Jr. and Martha A. Calkins
Rosamond A. Rosenmeier

as to the portion of the existing bicycle path on Lincoln Road abutting their respective properties, all as shown on plans entitled "Taking of Easement Plans in Lincoln, Mass." by Cleverdon, Varney & Pike dated March 1, 1967, and numbered L-9, L-12r and L-11 respectively and recorded with Middlesex South District Registry of Deeds in Book 11406 at Pages 222, 231 and 232 respectively and for that purpose to execute such deeds and other documents as the Selectmen shall deem necessary or advisable.

On motion duly made and seconded, the Special Town Meeting of June 16, 1970, was adjourned at 11:50 P. M.

George Wells, Town Clerk

STATE PRIMARY
September 15, 1970

Pursuant to a Warrant duly served, the Polls were declared open at 8 o'clock A. M. by Mr. D. Everett Sherman, Jr., Warden, who was assisted throughout the day by Mr. John Garrison and Mr. E. Donlan Rooney. The polls were declared closed at 7 o'clock P. M. by Mr. Rooney. The total number of votes cast were as follows: Republican - 483; Democratic - 624; Special Ballot, Republican - 1.

Republican

Senator in Congress for this Commonwealth	Josiah A. Spaulding	321
	John J. McCarthy	153
	Blanks	9
Governor for this Commonwealth	Francis W. Sargent	450
	Scattering	1
	Blanks	32
Lieutenant Governor for this Commonwealth	Donald R. Dwight	423
	Blanks	60
Attorney General for this Commonwealth	Donald L. Conn	422
	Blanks	61
Secretary of the Commonwealth	Mary B. Newman	435
	Blanks	48
Treasurer and Receiver-General for this Commonwealth	Frederick D. Hannon	409
	Blanks	74
Auditor of the Commonwealth	Frank P. Bucci	410
	Blanks	73
Representative in Congress for the Third Congressional District	John McGlennon	403
	Vahe A. Sarafian	52
	Scattering	1
	Blanks	27

Councillor for the Third Councillor District	Scattering	2
	Blanks	481
Senator for the Fifth Senatorial District	James DeNormandie	410
	Blanks	73
Representative in General Court (26th Middlesex District)	Edward M. Dickson	258
	C. Robert Armstrong	207
	Blanks	18
District Attorney for the Northern District	Scattering	2
	Blanks	481
Clerk of Courts for Middlesex County	Scattering	1
	Blanks	482
Register of Deeds for Middlesex County	Vincent D. McCabe	364
	Blanks	119
County Commissioner for Middlesex County	Scattering	2
	Blanks	481
Sheriff for Middlesex County	John J. Buckley	403
	Blanks	80

Democratic

Senator in Congress for this Commonwealth	Edward M. Kennedy	415
	Scattering	1
	Blanks	208
Governor for this Commonwealth	Maurice A. Donahue	82
	Francis X. Bellotti	39
	Kenneth P. O'Donnell	57
	Kevin H. White	424
	Blanks	22

Lieutenant Governor for this Commonwealth	Michael S. Dukakis	393
	Rocco J. Antonelli	16
	John J. Craven, Jr.	22
	Kathleen T. Ryan Dacey	36
	James S. McCormack	58
	Blanks	99
Attorney General for this Commonwealth	Robert H. Quinn	351
	Blanks	273
Secretary of the Commonwealth	John F. X. Davoren	312
	Blanks	312
Treasurer and Receiver-General for this Commonwealth	Robert Q. Crane	330
	Blanks	294
Auditor of the Commonwealth	Thaddeus Buczko	338
	Blanks	286
Representative in Congress for the Third Congressional District	Philip J. Philbin	53
	Robert F. Drinan	549
	Charles Ohanian	21
	Blanks	1
Councillor for the Third Councillor District	George F. Cronin, Jr.	133
	William P. Kilroy	17
	Walter J. Sullivan	86
	Kenneth C. West	59
	Blanks	329
Senator for the Fifth Senatorial District	Stephen F. Coyle	270
	Blanks	354
Representative in General Court (26th Middlesex District)	Scattering	10
	Blanks	614
District Attorney for the Northern District	John J. Droney	258
	Blanks	366

Clerk of Courts for Middlesex County	Edward J. Sullivan	199
	Charles L. Buckley	122
	Blanks	303
Register of Deeds for Middlesex County	John F. Zamparelli	101
	George Louis Andersen	109
	Charles W. Buckley	39
	John F. Cremens	82
	Blanks	293
County Commissioner for Middlesex County	John L. Danehy	133
	Angelo Giangregorio	15
	Warren D. Pierce, Jr.	129
	John D. Pirelli	5
	Keith H. Weston	53
	Blanks	289
Sheriff for Middlesex County	John F. Dever, Jr.	143
	Arthur R. Fitzpatrick	29
	Leonard M. Frisoli	109
	Walter J. Sullivan	110
	Blanks	233

George Wells, Town Clerk

STATE ELECTION
November 3, 1970

Pursuant to a Warrant duly served, the Polls were declared open at 7 o'clock A. M. by Mr. D. Everett Sherman, Jr., Warden, who was assisted throughout the day by Mrs. Peggy P. Elliott and Mr. E. Donlan Rooney. The polls were declared closed at 8 o'clock P. M. by Mr. Rooney. The total number of votes cast was 2,117. The results were as follows:

Senator in Congress	Edward M. Kennedy	791
	Josiah A. Spaulding	1243
	Lawrence Gilfedder	18
	Mark R. Shaw	7
	Scattering	3
	Blanks	55
Governor & Lieutenant Governor	Sargent and Dwight	1548
	White and Dukakis	497
Governor	Henning A. Blomen	10
	John Charles Hedges	7
	Blanks	55
Lieutenant Governor	Albert E. Bates	5
	Francis A. Votano	10
	Blanks	57
Attorney General	Donald L. Conn	1207
	Robert H. Quinn	754
	Willy N. Hogseth	33
	Blanks	123
Secretary	John F. X. Davoren	344
	Mary B. Newman	1676
	Murvin A. Becker	11
	Edgar E. Gaudet	7
	Blanks	79
Treasurer	Robert Q. Crane	792
	Frederick D. Hannon	1090
	John B. Lauder	9
	Roy K. Nelson	28
	Blanks	198

Auditor	Thaddeus Buczko	840
	Frank P. Bucci	1044
	Raymond J. Gray	28
	Roger I. Williams	10
	Blanks	195
Congressman (Third District)	Robert F. Drinan	977
	John McGlennon	1033
	Philip J. Philbin	63
	Blanks	44
Councillor (Third District)	George F. Cronin, Jr.	1023
	Scattering	1
	Blanks	1093
Senator (Fifth Middlesex District)	James DeNormandie	1645
	Stephen F. Coyle	411
	Blanks	61
Representative in General Court (26th Middlesex District)	Edward M. Dickson	1556
	Scattering	1
	Blanks	560
District Attorney (Northern District)	John J. Droney	1111
	Scattering	1
	Blanks	1005
Clerk of Courts (Middlesex County)	Edward J. Sullivan	1038
	Scattering	1
	Blanks	1078
Register of Deeds (Middlesex Southern District)	Vincent D. McCabe	1340
	John F. Zamparelli	406
	Blanks	371
County Commissioner (Middlesex County)	John L. Danehy	909
	Scattering	3
	Blanks	1205

Sheriff (Middlesex County)	John J. Buckley	1763
	John F. Dever, Jr.	243
	Blanks	111
Question No. 1 - Proposed Amendment to the Constitution (assessment of real property at different rates)		
	Yes	705
	No	1210
	Blanks	202
Question No. 2 - Proposed Amendment to the Constitution (6 months resi- dence in Commonwealth in order to vote)		
	Yes	1638
	No	319
	Blanks	160
Question No. 3 - Proposed Amendment to the Constitution (minimum voting age to 19)		
	Yes	1357
	No	623
	Blanks	137
Question No. 4 - Proposed Amendment to the Constitution (apportionment of representative and senatorial districts)		
	Yes	1133
	No	622
	Blanks	362
Question No. 5 - Multiple Choice Question (Vietnam)		
A.	Win a military victory.	131
B.	Withdraw our armed forces in accordance with a planned schedule.	1052
C.	Withdraw all our armed forces immediately.	803
	Blanks	131
Question No. 6 - Liquor Licenses		
A.	Yes	560
	No	1356
	Blanks	201

B.	Yes	594
	No.	1233
	Blanks	290
C.	Yes	744
	No	1133
	Blanks	240
D.	Yes	672
	No	1139
	Blanks	306

George Wells, Town Clerk

SPECIAL TOWN MEETING

November 9, 1970

Pursuant to a Warrant duly served, the Meeting was called to order by the Moderator, Mr. Kenneth W. Bergen, at 7:30 P. M. The return of the Warrant was read and, a quorum being present, the following business was transacted:

Article 1. To see if the Town will vote to raise and appropriate a sum or sums of money for the construction, original equipping and furnishing of school buildings and facilities on the site of Smith and Brooks Schools and for the remodeling, renovation and equipping of the Smith and Brooks Schools; and to determine whether such appropriations shall be raised by taxation, by transfer of available funds, by borrowing or otherwise; or to take any other action in relation to the foregoing matters.

VOTED: That the sum of \$365,000 is hereby appropriated to be applied, together with any additional sum or sums appropriated under this and the next succeeding Article, for the purpose of constructing, originally equipping and furnishing additions to the Brooks School and that to meet such appropriation the sum of \$75,000 shall be transferred from the Stabilization Fund and the Treasurer with the approval of the Selectmen is hereby authorized to borrow the sum of \$290,000 at one time or from time to time by the issuance of bonds or notes of the Town under and pursuant to Chapter 645 of the Acts of 1948, as amended, together with

other sums voted under this and the next succeeding Article to be borrowed pursuant to said Chapter 645, provided that the amount hereinabove authorized to be borrowed shall be reduced by the amount of any accelerated payment of state aid received from the Commonwealth; that the sum of \$32,500 is hereby appropriated for the purpose of remodeling, reconstructing, or making extraordinary repairs to the Smith and Brooks Schools and to meet such appropriation the sum of \$7,500 shall be raised by transfer from available funds and the Treasurer with the approval of the Selectmen is hereby authorized to borrow the sum of \$25,000 at one time or from time to time by issuance of bonds or notes of the Town either under and pursuant to Chapter 645 of the Acts of 1948, as amended, together with other sums voted under this and the next succeeding Article to be borrowed pursuant to said Chapter 645, or under and pursuant to Chapter 44, Section 7(3A) of the General Laws, as amended and supplemented, and that the Town Building Committee on behalf of the Town is hereby authorized to take such action necessary to carry out the aforesaid project.

Article 2. To see if the Town will vote to raise and appropriate a sum or sums of money for the construction, original equipping and furnishing of school buildings and facilities on the site of Smith and Brooks Schools and for the remodeling, renovation and equipping of Smith and Brooks Schools; and to determine whether such appropriations shall be raised by taxation, by transfer of available funds, by borrowing or otherwise; or to take any other action in relation to the foregoing matters.

VOTED: That the sum of \$460,000 is hereby appropriated to be applied, together with any additional sum or sums appropriated under this and the next preceding Article for the purpose of constructing, originally equipping and furnishing additions to the Brooks School and that to meet such appropriation the Treasurer with the approval of the Selectmen is hereby authorized to borrow the sum of \$460,000 at one time or from time to time by the issuance of bonds or notes of the Town under and pursuant to Chapter 645 of the Acts of 1948, as amended, together with other sums voted under this and the next preceding Article to be borrowed pursuant to said Chapter 645, and that the Town Building Committee on behalf of the Town is hereby authorized to take such action necessary to carry out the aforesaid project.

Article 3. To see if the Town will vote to approve the amount of indebtedness, namely \$120,000, or any other sum, authorized by vote of the Lincoln-Sudbury Regional District School Committee on October 13, 1970, for the purpose of adding to the existing Regional School building, or take any action relative thereto.

VOTED: No motion made; no action taken.

Article 4. To see if the Town will vote to authorize the Water Commissioners to replace approximately 3000 feet of water main on Old Farm Road, Blueberry Lane and Grasshopper Lane with new mains of not less than 6" and not more than 16" in diameter, with appropriate fittings, and such other improvements to the distribution system as may be necessary; to raise and appropriate the sum of \$35,000 therefor, and to determine whether the money shall be provided for by borrowing under the authority of General Laws, Chapter 44, Section 8, Clause 5, or take any other action relative thereto.

VOTED: The motion was defeated.

On motion duly made and seconded, the Special Town Meeting of November 9, 1970, was adjourned at 11:35 P. M.

George Wells, Town Clerk

FINANCE

TOWN TREASURER

Frederick B. Taylor

TREASURER'S REPORT FOR THE YEAR 1970

	<u>General</u>	<u>Water</u>	<u>Total</u>
Cash balance 1/1/70	\$ 379,609.56	\$ 18,256.64	\$ 397,866.20
*Receipts 1970	9,309,033.50	105,277.64	9,414,311.14
Warrant payments 1970	9,032,764.00	116,235.67	9,148,999.67
	<u>\$ 655,879.06</u>	<u>\$ 7,298.61</u>	<u>\$ 663,177.67</u>

* For details see
Accountant's report

Cash Balance 12/31/70:

Harvard Trust Co.	\$ 246,408.93	\$ 7,298.61	\$ 253,707.54
First National Bank	1,854.02	---	1,854.02
Lexington Trust Co.	21,145.72	---	21,145.72
N. E. Merchants National Bank	12,504.11	---	12,504.11
Newton-Waltham Bank	8,449.72	---	8,449.72
Concord Cooperative Bank	6,000.00	---	6,000.00
Belmont Savings Bank	8,139.82	---	8,139.82
Beverly Savings Bank	8,938.94	---	8,938.94
Boston 5¢ Savings Bank	1,638.80	---	1,638.80
Brookline Savings Bank	4,561.81	---	4,561.81
Cambridge Savings Bank	9,812.62	---	9,812.62
Charlestown Savings Bank	2,625.21	---	2,625.21
Lynn 5¢ Savings Bank	9,167.44	---	9,167.44
Newton Savings Bank	9,182.82	---	9,182.82
Provident Institution for Savings	591.27	---	591.27
Waltham Savings Bank	5,598.39	---	5,598.39
	<u>\$ 356,619.62</u>	<u>\$ 7,298.61</u>	<u>\$ 363,918.23</u>
 Certificate of deposit due 6/30/71	 \$ 100,000.00	 \$ ---	 \$ 100,000.00
 Treasury bills due 1/21/71	 <u>199,259.44</u>	 <u>---</u>	 <u>199,259.44</u>
 Balance 12/31/70	 \$ 655,879.06	 \$ 7,298.61	 \$ 663,177.67

STABILIZATION FUND

Cash Account

Cash balance at January 1, 1970	\$	32.71
Interest income in 1970		5,306.18
Withdrawn from savings banks, net		<u>89,193.82</u>
		<u>\$94,532.75</u>

Paid to Town of Lincoln per vote at		
March 16, 1970 Town Meeting, Article 6	\$ 7,000.00	
March 16, 1970 Town Meeting, Article 10	12,500.00	
November 9, 1970 Town Meeting, Article 1	<u>75,000.00</u>	<u>94,500.00</u>

Cash balance at December 31, 1970	\$	<u><u>32.71</u></u>
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Bank Balances at December 31, 1970

First National Bank of Boston	\$	32.71
Boston 5¢ Savings Bank		10,671.09
Suffolk-Franklin Savings Bank		12,096.55
		<u><u>\$22,800.35</u></u>

Earmarked Balances in Fund

For school purposes	\$	None
For equipment		500.00
Unallocated increment		<u><u>22,300.35</u></u>

LINCOLN CONSERVATION FUND

Cash Account

Cash balance at January 1, 1970	\$	5.55
Interest income in 1970		13.73
	\$	<u>19.28</u>
Bank interest allowed to accumulate		<u>13.73</u>
Cash balance at December 31, 1970	\$	<u><u>5.55</u></u>

Bank Deposits at December 31, 1970

First National Bank of Boston	\$	5.55
Boston 5¢ Savings Bank		276.02
	\$	<u><u>281.57</u></u>

CEMETERY PERPETUAL CARE FUNDS

Julia A. Bemis	\$ 300.00
William W. Benjamin	500.00
Marie H. Bisbee	200.00
Mildred E. Bowles	200.00
Agnes L. Brown	300.00
George Browning	200.00
Sarah J. Browning	200.00
Elizabeth G. Chapin	300.00
Robert B. Chapin	300.00
William H. Costello	100.00
Mary H. Cushing	100.00
Anthony J. Doherty	500.00
Paul Dorian	150.00
Charles P. Farnsworth	350.00
Edward R. Farrar	300.00
Francis Flint	250.00
Orila J. Flint	300.00
Donald Gordon	300.00
Raymond E. Haggerty	150.00
George Harrington	100.00
Samuel Hartwell	300.00
Thomas Huddleston	200.00
Abijah G. Jones	300.00
M. Gertrude Kelley	300.00
John J. Kelliher	200.00
Byron Lunt	300.00
Gardner Moore	300.00
Lena M. Newell	325.00
Joa Pacewicz	400.00
John H. Pierce	500.00
Anne D. Pollard	300.00
Charles O. Preble	100.00
Annie A. Ray	300.00
Mary Susan Rice	87.27
E. H. Rogers	250.00
Mary James Scripture	500.00
Eugene Sherman	200.00
Charles S. Smith	300.00
J. Waldo Smith	300.00
Webster Smith	300.00
Helen O. Storrow	2,000.00
George G. Tarbell	400.00
Laura B. & Arthur E. Thiessen	500.00
Maria L. Thompson	500.00
Mabel H. Todd	200.00
Ellen T. Trask	200.00
Albert Washburn	500.00
Elizabeth S. Wheeler	200.00
Ellen F. Whitney	100.00
Lewis W. Woodworth	150.00

\$15,612.27

Perpetual Care Fund income accumulated at January 1, 1970	\$4,754.28
Income received in 1970	<u>988.97</u>
	\$5,743.25
 Paid to Town of Lincoln, per Cemetery Commissioners, for cost of lot maintenance	 <u>1,100.00</u>
 Accumulated income at December 31, 1970	 <u><u>\$4,643.25</u></u>

OUTSTANDING DEBT

\$	12,000	School Building Loan, 1 3/4%, due December 1, 1971, issued under Chapter 356, Acts of 1951
	4,000	School Building Loan, 1 3/4%, due December 1, 1971, issued under Chapter 44, General Laws
	140,000	School Project Loan, 3.60%, due \$20,000 each October 1, 1971-1977, issued under the Acts of 1948
	10,000	School Construction Loan, 3.60%, due \$5,000 each October 1, 1971-1972, issued under Chapter 44, General Laws
	90,000	School Project Loan, 3.70%, due \$10,000 each November 1, 1971-1979, issued under the Acts of 1948
	430,000	School Project Loan, 2.90%, due \$40,000 each November 15, 1971-1972 and \$35,000 each November 15, 1973-1982, issued under the Acts of 1948
	60,000	School Project Loan, 3.10%, due \$5,000 each November 15, 1971-1982, issued under the Acts of 1948
<hr/>		
\$	746,000	Total school loans
	35,000	Fire and Police Station Loan, 3.60%, due \$5,000 each October 1, 1971-1977, issued under Chapter 44, General Laws
	60,000	Conservation Loan, 3.50%, due \$5,000 each March 1, 1971-1982, issued under Chapter 44, General Laws
	70,000	Conservation Loan, 4.10%, due \$10,000 each November 1, 1971-1977, issued under Chapter 44, General Laws
	815,000	Conservation Bond Anticipation Loan, 6.25%, due July 1, 1971, issued under Chapter 44, General Laws
	125,000	Park and Recreation Bond Anticipation Loan, 4.80%, due October 1, 1971 (with privilege of pre-payment), issued under Chapter 44, General Laws
<hr/>		
\$	1,951,000	Net Debt
	35,000	Water Loan, 3.00%, due \$10,000 each August 1, 1971-1972, \$8,000 August 1, 1973, and \$7,000 August 1, 1974, issued under Chapter 44, General Laws

- \$ 40,000 Water Loan, 3.00%, due \$5,000 each August 15, 1971-1978,
issued under Chapter 44, General Laws
- 30,000 Water Loan, 3.50%, due \$5,000 each May 1, 1971-1976, issued
under Chapter 44, General Laws
- 70,000 Water Loan, 5.50%, due \$5,000 each June 15, 1971-1984,
issued under Chapter 44, General Laws
-

\$ 2,126,000 Total debt at December 31, 1970

Debt authorized but unissued:

- \$ 775,000 School Project Loan, authorized at Special Town Meeting
November 9, 1970

TOWN ACCOUNTANT

Lois McClure Light

BORROWING CAPACITY OF THE TOWN

Real and Personal	
Valuation 1968 less abatements	\$41,136,741.00
Valuation 1969 less abatements	42,296,117.00
Valuation 1970 less abatements	44,495,701.00
Motor Vehicle	
Valuation 1968 less abatements	3,338,716.00
Valuation 1969 less abatements	3,472,341.00
Valuation 1970 less abatements	3,085,511.00
Net Valuation	137,825,127.00
Average Net Valuation	45,941,709.00
5% Legal Borrowing Capacity	2,297,085.00

FUNDED DEBT

General	
Inside Limit	179,000.00
Outside Limit	732,000.00
Anticipation Loans	1,140,000.00
Enterprise Water	175,000.00
Total Funded Debt January 1, 1971	2,226,000.00
Available Borrowing Capacity, January 1, 1970	2,118,085.00

GENERAL REVENUE

Current Year		
Personal Tax	\$ 156,020.01	
Real Estate Tax	<u>2,119,824.19</u>	\$ 2,275,844.20
Prior Years		
Personal Tax	103.62	
Real Estate Tax	<u>18,146.36</u>	18,249.98
From the State		
Loss of taxes	8,892.89	
Valuation basis	38,375.45	
Special education programs	39,403.00	
Special aid, Chapter 70	<u>133,617.00</u>	220,288.34
City of Cambridge, in lieu of taxes		1,878.24
Permits		
Building	1,761.43	
Plumbing	907.00	
Wiring	<u>1,244.40</u>	3,912.83
Fines		
Court		860.00
Grants & Gifts - Federal		
School		
Public Law 864 - III	906.23	
Public Law 864 - V	489.50	
Public Law 874	2,564.00	
Aid to Reg. School District	17,458.00	
Air Force School	1,052,816.00	
Conservation	<u>553,500.00</u>	1,627,733.73
Grants from State		
School		
Transportation	60,750.92	
Building Assistance	37,837.31	
Occupational Ed.	35.00	
Metco, Chapter 506	74,850.97	
Highways, Ch. 768, Sec. 4	4,676.40	
Highways, Ch. 616, Sec. 5	9,352.80	
Highways, Ch. 768, Sec. 5	14,029.20	
Library Aid	1,403.25	
Library Extension Title III	<u>853.18</u>	203,789.03

From County		
Dog Licenses	\$	1,040.63
Privileges		
Motor Vehicle Excise Taxes		
1968	\$	66.70
1969		20,531.16
1970		154,501.26
Farm Animal Excise		<u>55.25</u>
		175,154.37

GENERAL GOVERNMENT

Selectmen	262.26	
Collector of Taxes	755.00	
Assessors	392.00	
Town Clerk	1,021.57	
Planning Board	190.00	
Board of Appeals	140.00	
Conservation Commission	1,172.00	
Town Hall Rental	<u>30.00</u>	
		3,962.83

PROTECTION OF PERSONS & PROPERTY

Police		
Pistol permits	122.50	
Insurance reports	430.50	
I. D. Firearms	98.00	
Regional School		
Attendance Officer	<u>150.00</u>	
		801.00

HEALTH & SANITATION

Dog inoculations	286.50	
Garbage collection	8,992.62	
Licenses	54.00	
Disposal permits	28.00	
Sanitary land fill permits	<u>254.00</u>	
		9,615.12

HIGHWAYS

Chapter 90 Maintenance		
State Aid	3,000.00	
County Aid	3,000.00	
Chapter 90 Construction		
State Aid	32,440.76	
County Aid	10,672.96	
Commonwealth of Massachusetts		
Snow Removal	178.76	
Sale of grader	525.00	
Miscellaneous	<u>10.00</u>	
		49,827.48

SCHOOLS

Rental of classrooms by		
Air Force School	\$	12,322.00
Milk Fund		8,947.02
Air Force School Cafeteria		30,304.33
Frances Dewing Foundation		2,500.00
Tuition		175.00
Transportation		3,040.80
Miscellaneous		<u>354.54</u>
	\$	57,643.69

LIBRARY

Library fines		1,472.18
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RECREATION

Ski instruction		192.00
Golf instruction		6.00
Playground		3,820.46
Swimming		<u>1,465.00</u>
		5,483.46

UNCLASSIFIED

DeCordova reimbursement		
for State Audit		400.00
Insurance refunds & settlements		4,476.35
Air Force School reimbursement		19,428.99
Bid deposits		<u>60.00</u>
		24,365.34

CEMETERIES

Interments		845.00
Foundations		<u>41.68</u>
		886.68

INTEREST

Interest on taxes		2,510.04
Interest on deposits		3,379.94
Interest on investments		<u>13,409.36</u>
		19,299.34

AGENCY TRUST & INVESTMENTS

Dog licenses	\$	1,726.50	
Grammar School Fund		62.18	
DeCordova School Equipment Fund		1,032.75	
Deputy Collector		422.45	
Donald Gordon Recreation Fund		245.52	
Cemetery Improvement Fund		4,367.50	
Cemetery Perpetual Care Fund		1,100.00	
Stabilization Fund		94,500.00	
Sporting Licenses		978.10	
Employee deductions		533,313.27	
Non-Revenue Cash Investment		<u>1,089,429.53</u>	
			\$ 1,727,177.80

REFUNDS

Refunds			13,245.12
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MUNICIPAL INDEBTEDNESS

Serial Loans	1,015,000.00	
1-day loan - conservation	730,000.00	
Bond Anticipation Loan	125,000.00	
Anticipation of Revenue Loans	<u>1,000,000.00</u>	
		2,870,000.00

Total General Receipts	\$ 9,312,531.39
Cash Balance, January 1, 1970	379,609.66
	<u>\$ 9,692,141.05</u>

WATER REVENUE

Water rates	\$	80,864.48	
Water connections		9,150.00	
Rental of hydrants		15,250.00	
Miscellaneous		4.00	
Refunds		<u>9.16</u>	
Total Water Revenue			\$ 105,277.64
Cash Balance, January 1, 1970			18,256.64
			<u>\$ 123,534.28</u>

EXPENDITURES

Payments on Selectmen's Warrants

GENERAL GOVERNMENT

Selectmen	\$ 1,634.03	
Executive Secretary	16,375.00	
Finance Committee	25.00	
Town Office	23,111.16	
Town Accountant	8,153.83	
Treasurer & Collector	20,661.77	
Assessors	4,867.04	
Legal	8,206.43	
Town Clerk	449.55	
Election & Registration	751.50	
Street Listing & Expense	1,602.59	
Planning Board	6,223.84	
Board of Appeals	178.87	
Conservation Commission	9,226.81	
Consulting & Engineering	8,275.76	
Town Hall	9,496.88	
Town Hall repairs	594.44	
Town Hall alterations, Spec. Art. #30	<u>1,009.70</u>	
		\$ 120,844.20

PROTECTION OF PERSONS & PROPERTY

Police	123,270.61	
Fire	69,852.49	
Communications	31,078.42	
Civil Defense	195.00	
Fire & Police Building	5,425.98	
Fire Engine Article	12,050.24	
Inspectors of Buildings	<u>6,800.80</u>	
		248,673.54

BOARD OF HEALTH

Salaries	8,319.67	
Expense	4,798.15	
Inspection service	1,447.55	
Garbage collection	<u>9,025.00</u>	
		23,590.37

PUBLIC WORKS

Public Works - General	\$ 181,593.92	
Public Works Building	3,043.24	
Bicycle Path - Article 15	3,796.24	
Bicycle Path - Article 22	325.64	
Highway Equipment - Article 9	2,901.06	
Highway Equipment - Article 19	805.34	
Highway Equipment - Article 27	12,943.13	
Highway Building - Article 29	2,071.98	
Tower Road - Article 8	5,200.00	
Highway Projects - Article 29	9,545.96	
Chapter 90 Maintenance	8,999.42	
Chapter 90 Construction	<u>59,129.72</u>	
		\$ 290,355.65

CHARITIES

Veterans' Services	5,563.07
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EDUCATION

Elementary School	1,171,714.33	
Regional High School	482,475.20	
Title I	1,750.73	
Title II	603.39	
The Frances Dewing Foundation	2,500.00	
Metco, Chapter 506	39,105.98	
Air Force School	1,007,413.02	
School Academic - Sp. Art. 8	17,107.29	
Center School - Sp. Art. 9	7,138.65	
School - Physical Education - Sp. Art. 10	10,964.48	
Vocational Regional School Planning Committee	131.00	
Smith School Boiler - Sp. Art. 8	13,206.39	
Hartwell School - Sp. Art. 9	8,891.66	
School field house	23,000.00	
Smith School Renovation - Spec. Art. 1	1,148.00	
Brooks School - Academic Wing - Sp. Art. 1	<u>10,139.65</u>	
		2,797,289.77

LIBRARY

Library	63,200.15	
Library Building	10,585.47	
Library Renovation	<u>3,233.57</u>	
		77,019.19

RECREATION

Salaries	\$	9,605.22	
Expenses		<u>3,592.96</u>	\$ 13,198.18

CEMETERIES

Cemeteries	4,239.25	
Cemetery Improvement	<u>7.68</u>	4,246.93

TOWN DEBT SERVICES

Bond payments	121,000.00	
Interest on bonds	126,921.44	
Interest on tax anticipation notes	20,491.10	
Conservation loan renewal	730,000.00	
Land loan	<u>1,745,000.00</u>	2,743,412.54

REFUNDS

Motor Vehicle Excise	5,649.56	
Real Estate Tax	7,857.82	
Personal Tax	26.30	
General	<u>227.20</u>	13,760.88

UNCLASSIFIED

Middlesex County Pension Fund	29,803.00	
Employee Insurance & Hospital Fund	23,360.99	
Property & Indemnity Insurance	19,639.06	
Sanitary land fill rental	1,200.00	
Town Reports	2,749.05	
Celebration Committee	3,275.52	
Celebration Committee - Art. 25	41.04	
Assessors Maps - Art. 25	1,618.20	
Conservation - Sp. Art. 8	132,200.00	
Unpaid bills - Sp. Art. 7	824.98	
Maps - Art. 21	3,967.00	
By '80 Conference Report	1,067.93	
Land Use Study - Sp. Art. 24	220.52	
Codman land - Sp. Art. 5	150,000.00	
Smith land - Sp. Art. 6	4,800.00	
Unpaid bills - Sp. Art. 7	<u>377.23</u>	375,144.52

AGENCY TRUST & INVESTMENTS

Non-Revenue Cash Investment	\$ 598,460.97	
Dog Licenses, due County	1,850.75	
Milk Fund	8,510.47	
Hanscom School Cafeteria	28,963.67	
State Audit	3,207.48	
County Hospital assessment	8,776.86	
County tax	89,856.58	
Motor Vehicle bills	528.60	
M. A. P. C.	331.86	
M. B. T. A.	38,125.68	
State Parks & Reservations	9,826.41	
Deputy Collector - fees	422.45	
Repayment temporary loan	1,000,000.00	
Division of Fisheries & Game	973.10	
Agency Account - Hartwell basement	5.00	
Agency Account - Center heating	10.00	
		\$ 1,789,849.88

EMPLOYEE DEDUCTIONS

Employee Deductions		533,313.27
Total Expenditures	\$ 9,036,261.99	
Cash Balance, December 31, 1970		655,879.06
		\$ 9,692,141.05

WATER DEPARTMENT

Salaries	\$ 225.00	
Wages	24,128.79	
General Expense	34,954.20	
Bonds	25,000.00	
Interest	9,848.95	
Water - Spec. Art. 31	20,374.29	
Receipts Reserve - Salary & Wages	1,575.00	
Refunds	129.44	
Total Expenditures	\$ 116,235.67	
Cash Balance, December 31, 1970		7,298.61
		\$ 123,534.28

DETAIL OF 1970 DISBURSEMENTS

	<u>Carried for'd from '69</u>	<u>Inc. Res. for Spec. Purp.</u>	<u>Appropri'd in 1970</u>	<u>Transfer</u>	<u>Total Available for Expend.</u>	<u>Amount Expended in 1970</u>	<u>Balance Accruing to Surpl.</u>	<u>Balance Carried Forward to 1971</u>
GENERAL GOVERNMENT								
<u>Selectmen</u>								
Salaries			300.00		300.00	300.00		
Personal Expense			300.00		300.00	300.00		
Expenses			1,000.00	100.00	1,100.00	1,034.03	65.97	
Out of State Travel			600.00		600.00		600.00	
<u>Executive Secretary</u>								
Salary			16,000.00		16,000.00	16,000.00		
Expense			825.00		825.00	375.00	450.00	
<u>Finance Committee</u>								
Expense			425.00		425.00	25.00	400.00	
<u>Town Office</u>								
Clerks' salaries			16,150.00		16,150.00	15,094.69	1,055.31	
Expense			5,260.00	3,054.00	8,314.00	8,016.47	297.53	
<u>Town Accountant</u>								
Salary			7,290.00		7,290.00	7,290.00		
Expense			450.00	500.00	950.00	863.83	86.17	
<u>Treasurer & Collector</u>								
Salaries			17,000.00		17,000.00	15,137.29	1,862.71	
Expense			4,800.00	700.00	5,530.00	5,524.48	5.52	
<u>Assessors</u>								
Salaries			550.00		550.00	550.00		
Expense			2,175.00	2,161.54	4,336.54	4,317.04	19.50	
Maps-Spec. Art. #25			20,000.00		20,000.00	1,618.20		18,381.80

DETAIL OF 1970 DISBURSEMENTS

	Carried for'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
<u>Legal</u>								
Salary			7,500.00	650.00	8,150.00	8,150.00		
Expense			200.00		200.00	56.43	143.57	
<u>Town Clerk</u>								
Salary			200.00		200.00	200.00		
Expense			450.00		450.00	249.55	200.45	
<u>Election & Registration</u>								
Registrars' salaries			200.00		200.00	200.00		
Election officials			500.00	60.00	560.00	551.50	8.50	
Expense			1,550.00	300.00	1,850.00	1,602.59	247.41	
<u>Planning Board</u>								
Expense			10,940.00		10,940.00	6,223.84	4,716.16	
Land Use Study,								
Spec. Art. #15			12,500.00		12,500.00	220.52		12,279.48
Land Option	1,000.00				1,000.00			1,000.00
<u>Board of Appeals</u>								
Expense			250.00		250.00	178.87	71.13	
<u>Conservation Commission</u>								
Expense			10,000.00		10,000.00	9,226.81	773.19	
<u>Consulting & Engineering</u>								
Expense			6,000.00	2,275.76	8,275.76	8,275.76		

DETAIL OF 1970 DISBURSEMENTS

	Carried for'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
<u>Town Hall</u>								
Custodians' wages			4,400.00		4,400.00	4,400.00		
Maint. & Exp.			5,115.00		5,115.00	5,096.88	18.12	625.09
Town Hall Repairs	1,219.53				1,219.53	594.44		
Town Hall, Spec. Art. #30			6,600.00		6,600.00	1,009.70		5,590.30
<u>TOTALS FOR</u>								
GENERAL GOVERNMENT	2,219.53	30.00	159,530.00	9,801.30	171,580.83	122,682.92	11,021.24	37,876.67
<u>PROTECTION OF</u>								
<u>PERSONS & PROPERTY</u>								
<u>Police Department</u>								
Salaries		+5,601.83	100,392.00		105,993.83	105,784.39	209.44	
Expense			9,302.00	1,796.99	11,098.99	11,076.22	22.77	
Cruisers			5,100.00	1,310.00	6,410.00	6,410.00		
<u>Fire Department</u>								
Salaries		-5,601.83	54,716.00		49,114.17	48,483.99	630.18	
Expense			6,203.00		6,203.00	6,118.50	84.50	
Hydrant Service			15,250.00		15,250.00	15,250.00		
Fire Engine, Art. #18	12,050.24				12,050.24	12,050.24		
<u>Communications</u>								
Wages			26,851.00		26,851.00	24,474.61	2,376.39	
Expense			7,205.00		7,205.00	6,603.81	601.19	

DETAIL OF 1970 DISBURSEMENTS

	Carried for'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
<u>Civil Defense</u>								
Expense	422.78		880.00		1,302.78	195.00		1,107.78
<u>Fire & Police Bldg.</u>								
Maint. & Exp.			4,660.00		4,660.00	4,625.98	34.02	
Outside rental			800.00		800.00	800.00		
<u>Inspectors of Bldgs.</u>								
Salaries			6,600.00	148.75	6,748.75	6,748.75		
Expense			150.00		150.00	52.05	97.95	
TOTALS FOR								
PROTECTION OF								
PERSONS & PROPERTY	12,473.02	-	238,109.00	3,255.74	253,837.76	248,673.54	4,056.44	1,107.78
HEALTH & SANITATION								
<u>Health & Sanitation</u>								
Salaries			9,150.00		9,150.00	8,319.67	830.33	
Expenses			5,310.00		5,310.00	4,798.15	511.85	
Insp. service			1,200.00	247.55	1,447.55	1,447.55		
Garbage Collection			9,500.00		9,500.00	9,025.00	475.00	
TOTALS FOR								
HEALTH & SANITATION	-	-	25,160.00	247.55	25,407.55	23,590.37	1,817.18	

DETAIL OF 1970 DISBURSEMENTS

	Carried for'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
PUBLIC WORKS								
<u>Public Works Dept.</u>								
Salaries			90,852.00		90,852.00	81,499.94	9,352.06	
Road Maintenance			48,550.00		48,550.00	47,379.07	1,170.93	
Equip. & Exp.			20,890.00		20,890.00	20,480.51	409.49	
Snow & Ice Removal			22,500.00	881.01	23,381.01	23,381.01		
Street Lights			8,800.00	53.39	8,853.39	8,853.39		
Bldg. Maint. & Exp.			3,200.00		3,200.00	3,043.24	156.76	
Ch. 90 Maintenance			9,000.00		9,000.00	8,999.42	.58	
Ch. 90 Construction	72,934.35		18,000.00	221.15	91,155.50	59,129.72	32,025.78	
Concord Rd. Repairs	7,959.87				7,959.87		7,959.87	
Bicycle Path,								
Art. #15	5,627.17				5,627.17	3,796.24	1,830.93	
Bicycle Path,								
Art. #22	325.64				325.64	325.64		
Highway Equip.,								
Art. #19	890.71				890.71	805.34	85.37	
Highway Equip.,								
Art. #9	2,908.41				2,908.41	2,901.06	7.35	
Highway Bldg. Add'n,								
Art. #29	2,148.09				2,148.09	2,071.98	76.11	
Tower Road,								
Art. #12	2,000.00				2,000.00		2,000.00	
Tower Road,								
Art. #8	5,200.00				5,200.00	5,200.00		
Highway Equip.,								
Art. #27		10.00	15,200.00		15,210.00	12,943.13	2,266.87	

DETAIL OF 1970 DISBURSEMENTS

	Carried for'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
Salt Shed, Art. #28			3,500.00		3,500.00			3,500.00
Highway Projects			14,029.20		14,029.20	9,545.96		4,483.24
Bedford Road bicycle path, art. #11			15,000.00		15,000.00			15,000.00
TOTALS FOR PUBLIC WORKS	99,994.24	10.00	269,521.20	1,155.55	370,680.99	290,355.65	11,089.24	69,236.10
CHARITIES								
Charities Veterans' Services			3,500.00	2,592.00	6,092.00	5,563.07	528.93	
TOTALS FOR CHARITIES	-	-	3,500.00	2,592.00	6,092.00	5,563.07	528.93	-
EDUCATION								
Elementary School Administration			45,865.00		45,865.00	41,413.53	4,451.47	
Out of State Travel	34.45		3,009.00		3,043.45	1,748.71	1,294.74	
Instruction	5,488.06		878,146.00	+2,892.55	886,526.61	886,512.30	14.31	
Other school services	3,040.80		90,370.00		93,410.80	89,777.89	3,632.91	

DETAIL OF 1970 DISBURSEMENTS

	Carried for'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
Operation & maintenance		55.00	148,991.00	-3,756.45	145,289.55	140,701.00	4,588.55	
Acq. of fixed assets			10,592.00	+863.90	11,455.90	11,455.90		
Programs with other systems			3,950.00		3,950.00	105.00	3,845.00	
Lincoln-Sudbury Regional High School			482,475.20		482,475.20			
P. L. 864 V		489.50			489.50			489.50
P. L. 874		2,564.00			2,564.00			2,564.00
Title I - Ed. Child. low income	1,750.73				1,750.73	1,750.73		
Title III - P. L. 864		906.23			906.23			906.23
The Frances Dewing Found.		2,500.00			2,500.00	2,500.00		
Title II - Lib. Extension		853.18			853.18	603.39		249.79
Title VI - ESEA	71.50				71.50			71.50
Voc. Reg. Sch. Study Comm.	250.00				250.00			250.00
Sch. Bldg. 1969								
Art. #24	343.52				343.52			343.52
Sch. Planning Art. #8			17,400.00		17,400.00	17,107.29		292.71

DETAIL OF 1970 DISBURSEMENTS

	Carried for'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
Sch. Repairs								
Center Sch.,								
Art. #9			11,000.00		11,000.00	7,138.65		3,861.35
Sch., Phys. Ed.,								
Art. #10			12,500.00		12,500.00	10,964.48		1,535.52
Voc. Reg. Sch.								
Pl. Comm.			250.00		250.00	131.00		119.00
Ed. Study -								
Art. #23			5,000.00		5,000.00			5,000.00
Smith Sch.								
boiler,								
Art. #8			15,000.00		15,000.00	13,206.39		1,793.61
Hartwell base.,								
Art. 29			12,500.00		12,500.00	8,891.66		3,608.34
Field house			23,000.00		23,000.00	23,000.00		
Smith Sch. Ren.,								
Art. #1				7,500.00	7,500.00	1,148.00		6,352.00
Brooks Sch.								
Academic,								
Art. #1			75,000.00		75,000.00	10,139.65		64,860.35
Air Force School	98,276.88	1,056,516.41			1,154,793.29	1,007,413.02		147,380.27
Ch. 506 - Metco	7,927.05	61,850.97			69,778.02	39,105.98		30,672.04
TOTALS FOR								
EDUCATION	108,619.68	1,134,298.60	1,835,048.20	7,500.00	3,085,466.48	2,797,289.77	17,826.98	270,349.73

DETAIL OF 1970 DISBURSEMENTS

	Carried for'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
LIBRARY								
Library								
Salaries			46,646.00		46,646.00	46,643.46	2.54	
Books			14,267.00		14,267.00	13,876.03	390.97	
Expense			2,700.00		2,700.00	2,680.66	19.34	
Custodians			3,199.00		3,199.00	3,198.90	.10	
Bldg. maint. & expense			6,167.00	1,219.57	7,386.57	7,386.57		
Library Ren., Art. 22	3,233.57				3,233.57	3,233.57		
TOTALS FOR LIBRARY	3,233.57	-	72,979.00	1,219.57	77,432.14	77,019.19	412.95	-
RECREATION								
Recreation								
Salaries			11,530.00		11,530.00	9,605.22	1,924.78	
Expense			4,620.00		4,620.00	3,592.96	1,027.04	
Tennis Court			2,000.00		2,000.00		2,000.00	
Tennis Court, sal. & wages			1,500.00		1,500.00		1,500.00	
TOTALS FOR RECREATION	-	-	19,650.00	-	19,650.00	13,198.18	6,451.82	-

DETAIL OF 1970 DISBURSEMENTS

	Carried for'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
CEMETERIES								
Cemeteries								
Interments			700.00		700.00	201.24	498.76	
Maint. & Exp.		1,100.00	3,000.00		4,100.00	4,038.01	61.99	
Cem. Imp.	45.71				45.71	7.68		38.03
TOTALS FOR								
CEMETERIES	45.71	1,100.00	3,700.00	-	4,845.71	4,246.93	560.75	38.03

TOWN DEBT SERVICE

Town Debt Service								
Fire & Police								
Bldg. Bonds			5,000.00		5,000.00			
Int. on Fire &								
Pol. Bldg. Bds.			1,440.00		1,440.00			
Int. on Tax Antici-								
pation Notes			21,000.00		21,000.00	20,491.10	508.90	
Sch. Bldg. Bonds			96,000.00		96,000.00	96,000.00		
Int. on School								
Bldg. Bonds			26,205.00		26,205.00	26,205.00		
Lib. Bldg. Bonds			5,000.00		5,000.00	5,000.00		
Int. on Library								
Bldg. Bonds			125.00		125.00	125.00		
Land Purchase Bds.			15,000.00		15,000.00	15,000.00		

DETAIL OF 1970 DISBURSEMENTS

	Carried for 'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
Int. on Land Purch. Bonds			101,006.25		101,006.25	99,151.44	1,854.81	
TOTALS FOR DEBT SERVICE	-	-	270,776.25	-	270,776.25	268,412.54	2,363.71	-
UNCLASSIFIED								
Unclassified								
Midd. County			30,000.00		30,000.00	29,803.00	197.00	
Pension Fund								
Employee Hosp. & Insurance Fund	146.76		24,200.00		24,346.76	23,360.99	985.77	
Property & Indemn. Insurance			21,000.00		21,000.00	19,639.06	1,360.94	
Sanitary Land								
Fill Rental			1,200.00		1,200.00	1,200.00		
Town Reports			3,960.00		3,960.00	2,749.05	1,210.95	
Preservation, Town Records			200.00		200.00		200.00	
Cel. Committee		245.52	2,630.00	400.00	3,275.52	3,275.52		101.78
Cel. Committee	142.82				142.82	41.04		
Mosquito Control Committee	438.00				438.00			438.00

DETAIL OF 1970 DISBURSEMENTS

	Carried for'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
Conservation, Art. #8	132,082.90	117.09		.01	132,200.00	132,200.00		
Maps, Art. #21	3,967.00				3,967.00	3,967.00		
Unpaid bills, Art. #7			824.98		824.98	824.98		
By-80 Conference, Art. 14			1,500.00		1,500.00	1,067.93		432.07
Codman land, Art. 5		125,000.00	25,000.00		150,000.00	150,000.00		
Smith land, Art. 6			4,800.00		4,800.00	4,800.00		
Unpaid bills, Art. 7			377.23		377.23	377.23		
TOTALS FOR UNCLASSIFIED	136,630.72	125,509.37	115,692.21	400.01	378,232.31	373,305.80	3,954.66	971.85
REFUNDS								
Refunds								
Motor Vehicle								
Excise		5,649.56			5,649.56	5,649.56		
Real Estate Tax		7,857.82			7,857.82	7,857.82		
Personal Tax		26.30			26.30	26.30		
General		227.20			227.20	227.20		
TOTALS FOR REFUNDS	-	13,760.88	-	-	13,760.88	13,760.88	-	-

DETAIL OF 1970 DISBURSEMENTS

	Carried for'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
EXPENDITURES								
OTHER THAN								
APPROPRIATION								
ACCOUNTS								
Dog Licenses, due County	145.25	1,726.50			1,871.75	1,850.75		+21.00
Milk Fund	193.98	8,947.02			9,141.00	8,510.47		+630.53
Hanscom Sch.								
Cafeteria	2,339.48	30,308.23			32,647.71	28,963.67		3,684.04
Tax Antici- pation Notes		1,000,000.00			1,000,000.00	1,000,000.00		
State Audit		3,207.48			3,207.48	3,207.48		
County Hosp. - Assessment		8,776.87			8,776.87	8,776.86		.01
County Tax - 1970		77,917.72			77,917.72	89,856.58		-11,938.86
Motor Vehicle Excise Bills		528.60			528.60	528.60		
M.A.P.C.		220.45			220.45	331.86		-111.41
State Parks & Reservations		9,097.95			9,097.95	9,826.41		-728.46
M.B.T.A.		38,372.00			38,372.00	38,125.68		+246.32
Agency Account, W/E		422.45			422.45	422.45		
Division of Fisheries & Game		973.10			973.10	973.10		

DETAIL OF 1970 DISBURSEMENTS

	Carried for'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
Agency Acct., Hartwell Basement		30.00			30.00	5.00	25.00	
Agency Acct., Center Sch. Heating		30.00			30.00	10.00	20.00	
TOTALS EXPENDI- TURES OTHER THAN APPROPRIATIONS	2,678.71	1,180,558.37	-	-	1,183,237.08	1,191,388.91	45.00	-8,196.83
EMPLOYEE DEDUCTIONS								
Federal Tax		325,763.28			325,763.28	325,763.28		
County Retire.		24,489.79			24,489.79	24,489.79		
Teachers' Ret.		69,192.53			69,192.53	69,192.53		
Insurance		971.66			971.66	971.66		
BC/BS		22,234.35			22,234.35	22,234.35		
State tax		70,936.82			70,936.82	70,936.82		
Washington Ins.		3,191.64			3,191.64	3,191.64		
Tax sheltered								
Annuities		9,050.20			9,050.20	9,050.20		
Union Dues		378.00			378.00	378.00		
Teachers' Assoc.								
Dues		4,785.00			4,785.00	4,785.00		

DETAIL OF 1970 DISBURSEMENTS

	Carried for'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
Credit Union		2,320.00			2,320.00	2,320.00		
TOTALS FOR EMPLOYEE DEDUCTIONS	-	533,313.27	-	-	533,313.27	533,313.27	-	-
AGENCY TRUSTS & INVESTMENTS								
Non-Revenue Cash Invest.	-690,228.00	1,089,429.53			399,201.53	598,460.97		-199,259.44
Conserv.								
Loan Renew.		730,000.00			730,000.00	730,000.00		
Land Loan		1,745,000.00			1,745,000.00	1,745,000.00		
TOTALS AGENCY TRUSTS	-690,228.00	3,564,429.53	-	-	2,874,201.53	3,073,460.97	-	-199,259.44
GRAND TOTALS	-324,332.82	6,553,010.02	3,013,665.86	26,171.72	9,268,514.78	9,036,261.99	60,128.90	172,123.89
Reserve Fund			36,000.00		36,000.00	26,171.72	9,828.28	

DETAIL OF 1970 DISBURSEMENTS

	Carried for'd from '69	Inc. Res. for Spec. Purp.	Appropri'd in 1970	Transfer	Total Available for Expend.	Amount Expended in 1970	Balance Accruing to Surpl.	Balance Carried Forward to 1971
WATER DEPARTMENT								
Salaries			225.00		225.00	225.00		
Wages			25,000.00		25,000.00	24,128.79	871.21	
Expense		9.16	35,000.00		35,009.16	34,954.20	54.96	
Art. #31	20,374.29				20,374.29	20,374.29		
Art. #32	2.00				2.00			2.00
Art. #33	1.00				1.00			1.00
Water Bonds			25,000.00		25,000.00	25,000.00		
Int. on Bds.			9,848.95		9,848.95	9,848.95		
Refunds		129.44			129.44	129.44		
Receipts to be collected		1,575.00			1,575.00	1,575.00		
TOTALS FOR WATER DEPT.	20,377.29	1,713.60	95,073.95	-	117,164.84	116,235.67	926.17	3.00

BALANCE SHEET
December 31, 1970

GENERAL ACCOUNTS

Assets

Cash			
Revenue			
General	\$	655,879.06	
Water		<u>7,298.61</u>	
			\$ 663,177.67
Non-Revenue			
Invested in U. S. Treasury Bills			199,259.44
Advances for Petty Cash			
Collector		20.00	
Police		25.00	
School Administration		50.00	
School Instruction		50.00	
School Air Force		50.00	
School Air Force Cafeteria		30.00	
Library		<u>15.00</u>	
			240.00
Accounts Receivable			
Taxes			
Levy of 1967			
Personal		7.40	
Levy of 1968			
Personal		210.00	
Levy of 1969			
Personal		235.50	
Real Estate		1,079.42	
Levy of 1970			
Personal		381.35	
Real Estate		<u>49,260.62</u>	
			51,174.29
Motor Vehicle Excise			
Levy of 1965		52.80	
Levy of 1966		92.40	
Levy of 1967		261.25	
Levy of 1968		434.23	
Levy of 1969		2,362.92	
Levy of 1970		<u>17,730.94</u>	
			20,934.54
Departmental			
Board of Health			
Garbage Collection			287.50

Water		
Rates 1970		\$ 2,263.48
Aid to Highways:		
State	\$ 8,799.58	
County	<u>9,947.21</u>	
		18,746.79
Loans Authorized		
Conservation	125,000.00	
School	<u>775,000.00</u>	
		900,000.00
Unprovided for or Overdrawn Accounts		
Underestimates 1970		
State		
Parks	728.46	
M. A. P. C.	<u>111.41</u>	
		839.87
County		
County Tax		<u>11,938.86</u>
		\$ 1,868,862.44
Net Funded or Fixed Debt		
Inside Debt Limit		
General		179,000.00
Outside Debt Limit		
General	732,000.00	
Public Service Enterprise	<u>175,000.00</u>	
		907,000.00
		<u>\$ 2,954,862.44</u>
		<u><u> </u></u>
<u>Liabilities and Reserve</u>		
Temporary Loans:		
In anticipation of serial loan		\$ 125,000.00
Agency:		
County dog licenses	21.00	
Unidentified Federal Tax refund	<u>83.43</u>	
		104.43
Trust Fund income:		
Julian DeCordova School Equipment Fund	1,032.75	
Grammar School Fund	<u>92.15</u>	
		1,124.90
Tailings - unclaimed checks		184.85

Federal Grants

School

Public Law 874	\$ 2,564.00
National Defense Education-Title 111	906.23
National Defense Education-Title V	489.50
Bureau of Library Extension -Title II	249.79
Title III	71.50
Metco - Chapter 506	30,672.04
Operation of Air Force School	147,380.27
Conservation Fund	<u>303,250.00</u>

\$ 485,583.33

Revolving Fund

Air Force School Cafeteria	3,684.04
School Milk Fund	<u>630.53</u>

4,314.57

Appropriations

Revenue	
General	197,246.83
Water	<u>3.00</u>

197,249.83

Loans Authorized and Unissued

School	775,000.00
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Overestimates 1970 - Assessments

M. B. T. A.	246.32
County Hospital assessment	<u>.01</u>

246.33

Receipts received for appropriations

State Grants	
Aid for Libraries	1,403.25
Conservation land reimbursements	39,824.35
Cemetery Improvement Fund	<u>28,295.19</u>

69,522.79

Reserve Fund Overlay Surplus

Overlay, 1970	<u>5,008.94</u>
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9,114.54

Revenue reserved until collected:

Motor Vehicle Excise	20,934.54
Departmental	287.50
Water	2,263.48
Aid to Highways	<u>18,746.79</u>

42,232.31

Reserve for Petty Cash Advances

240.00

Surplus Revenue		
General	\$ 149,757.50	
Water	<u>9,187.06</u>	\$ 158,944.56
		<hr/>
		\$ 1,868,862.44
Serial Loans:		
Inside Debt Limit		
Police and Fire Station	35,000.00	
School	14,000.00	
Land Acquisition	<u>130,000.00</u>	179,000.00
Outside Debt Limit		
General		
School	732,000.00	
Public Service Enterprise		
Water	<u>175,000.00</u>	907,000.00
		<hr/>
		\$ 2,954,862.44
		<hr/> <hr/>

REPORT OF THE COLLECTOR OF TAXES

	<u>Balance 1/1/70</u>	<u>Committed</u>	<u>Abatements</u>	<u>Collections</u>	<u>Less Refunds</u>	<u>Balance 12/31/70</u>
1967 Personal Property	7.40					7.40
1968 Personal Property	210.00					210.00
1968 Real Estate	681.91			681.91		
1969 Personal Property	339.12			103.62		235.50
1969 Real Estate	17,746.06		1,510.78	16,664.70	1,512.72	1,083.30
1970 Personal Property		156,730.11	355.05	156,020.01	26.30	381.35
1970 Real Estate		2,184,925.10	22,084.07	2,119,929.39	6,345.10	49,256.74
1970 Farm Animal Excise		55.25				55.25
<u>Motor Vehicle Excise</u>						
1965	52.80					52.80
1966	92.40					92.40
1967	261.25					261.25
1968	500.93			66.70		434.23
1969	4,850.48	23,289.52	8,259.42	20,531.16	2,013.50	1,362.92
1970		184,175.12	15,578.98	154,501.26	3,636.06	17,730.94
Garbage collections	368.45	9,664.90	753.23	8,992.62		287.50
<u>Water Rates</u>						
1969	31,370.80	64.50	7,278.50	24,248.90	92.10	
1970		63,480.82	4,639.10	56,625.58	37.34	2,253.48
Water connections		9,150.00		9,150.00		
Water miscellaneous		4.00		4.00		
Rent of hydrants		15,250.00		15,250.00		

REPORT OF THE COLLECTOR OF TAXES, Continued

	<u>Balance 1/1/70</u>	<u>Committed</u>	<u>Abatements</u>	<u>Collections</u>	<u>Less Refunds</u>	<u>Balance 12/31/70</u>
Interest						
1967				50.67		
1968				100.61		
1969				1,298.04		
1970				1,060.24		
Demands and Warrants				476.00		
Municipal Liens				279.00		
Sale of cemetery lots				4,367.50		

BOARD OF ASSESSORS

Douglas M. Burckett, Chairman
John G. Gillis
Robert L. Sutherland

The establishing of valuations on new buildings was accomplished by the Board with the assistance of the same personnel who have continued this process since the revaluation of all properties in 1965 (effective January 1, 1966).

The property maps which were approved at the last Town Meeting are now being drafted and should be available in 1971. The Town topographic atlas was completed during the year and the air photos which were used in its compilation have been available for viewing at the Town Hall, along with a copy of the atlas.

In the five-year period since revaluation - January 1, 1966 - there has been an increase in the tax rate of over 50%, while the increase in valuations, both personal and real estate, has only been 17%. This increase has been influenced in part by the steady increase in items over which we have little control, as State assessments have doubled, County assessments almost doubled, and the MBTA has increased tenfold. In other words, the total annual assessments for these items have risen in the five-year period from \$60,500 to \$144,750. However, this accounts for only a portion of the increase. The major increase stems directly from the wishes of the voters at Town Meeting, who have approved expenditures of funds beyond the natural increase in revenues which are obtained each year from the increase in property valuation. For instance, in 1970, available revenue from the additional valuation added to the tax roll was about \$113,560, but the Town Meeting approved expenditures which required an increase in revenue over the previous year of \$346,330. This action explains the upward trend in the tax rate of some \$5.50 in 1970.

For the benefit of newer taxpayers and to provide a ready reference for older ones, listed below are some general regulations dealing with excise and real estate taxes as they are applicable in the Town.

1. The status of property on January 1 is the determinant of the tax in any year.
2. All real estate and personal property tax abatement applications must be filed with the Board by October 1 of the year involved.
3. Motor vehicle and trailer excise tax abatement applications must be filed with the Board by July 1 of the year succeeding the year involved. If cars are changed during the year, it is the taxpayer's responsibility to file an abatement application.

4. Chapter 59, Section 5, Clause 41, of the General Laws, as amended, provides for certain real estate tax exemptions for taxpayers who meet certain age, financial, etc., qualifications. Additional information may be obtained from the Assessors' office. All applications under Clause 41 must be filed with the Board by December 15 of the year involved.
5. Veterans with 10% or more disability, holders of Purple Heart awards, and certain others, may qualify for a partial exemption. Additional information about these exemptions may be obtained from the Assessors' office.

The Board appreciates the continued cooperation and understanding of all Lincoln citizens in its endeavors during this past year.

1970 Recapitulation

Total appropriations to be raised by taxation	\$ 2,698,230.58
Total appropriations to be taken from available funds	277,182.00
State recreation areas	9,097.95
State recreation areas, underestimate 1969	175.69
Audit of municipal accounts	3,207.48
MBTA	38,372.00
Motor vehicle excise tax bills	528.60
MAPC	220.45
County tax	77,917.72
County tax, underestimate 1969	6,625.88
County Hospital	8,776.87
Offsets to Cherry Sheet Estimated Receipts	158,448.41
Overlay Deficit, 1969	4,740.12
Overlay of current year	<u>27,448.06</u>
Gross Amount to be Raised	<u><u>\$ 3,310,971.81</u></u>

Estimated Receipts and Available Funds:

Estimated receipts from Local Aid and Agency Funds	\$ 458,460.29
Motor vehicle and trailer excise	155,000.00
General Government	7,478.00
Health and Sanitation	8,396.00
School (local receipts)	8,022.00
Libraries (local receipts)	2,840.00
Recreation	4,611.00
Interest	42,068.00
All other	5,245.00

Overestimate, 1969 MBTA	\$	15.36
Amounts voted to be taken from available funds		<u>277,182.00</u>
Total estimated receipts and available funds	\$	969,317.65
Net amount to be raised by taxation		<u>2,341,654.16</u>
	\$	<u><u>3,310,971.81</u></u>

Total Valuation:

Personal Property	\$ 2,979,640.00 at \$52.60	\$ 156,729.06
Real Estate	<u>41,538,500.00</u> at \$52.60	<u>2,184,925.10</u>
	44,518,140.00	\$ 2,341,654.16

Number of acres of land assessed 6,308.57

Number of dwelling houses assessed 1,232

Tax rate per thousand:

School rate	\$ 29.95	
General Rate	<u>22.65</u>	
		\$ 52.60

Protection of Persons and Property

FIRE AND POLICE DEPARTMENTS

Daniel A. MacInnis, Jr., Chief

I hereby submit my report for the Fire and Police Departments for the year ending December 31, 1970.

FIRE DEPARTMENT

The Fire Department answered a total of 475 calls as listed below:

Brush & Woods	49
Building fires	27
Electric wires down or arcing	20
Motor vehicle fires	20
Motor vehicle accidents	92
Bomb treats	6
Flooded basements	9
Lock-outs	15
Miscellaneous	237

The major building fires consisted of: 1 hayshed, 2 garages, and 1 building. The total estimated loss in these fires was \$25,600.00.

The Fire Department inspected and issued permits as follows during 1970:

Gas tanks - outside	3
Oil tanks - outside	8
Oil tanks - inside	3
Blasting permits	11
L.P. Gas tank permits	4
Oil Burners	20

Rocket engines permits	5
Outside burning permits	<u>843</u>
Total permits issued	897

The Nursing Homes were inspected every 3 months; fire alarm systems and emergency lights tested and found in working order.

Fire drills were conducted at all Lincoln Schools, Nursery Schools, and the Hanscom School, in cooperation with the Hanscom Air Base Fire Department.

Our annual fire training program was conducted during May and June by the following departments:

Lt. Walsh, Mass. State Police on "Fire Laws".
 Mr. W. E. Kelliher from Cape Cod Mack Inc. and Mr. N. Lash of the Mobil Oil Corp. on "Safety Features of Tank Vehicles".
 Fire Chief J. Gallagher, USAF, Hanscom Field and Capt. Lally and Lt. Cerrone, U. S. Army Nike Site on "Flaming Death From the Sky".
 Mr. C. Turnberg, Boston Edison on "Fires and Wires".
 Mr. E. Garvin, U. S. Dept. of Labor on "Fire and Explosives".

The following Fire Departments also attended our special training program: Concord, Weston, Wayland, Sudbury, Natural Resources Fire Dept. and Minute Man National Park Rangers.

In the fall, fire drills were conducted every Wednesday night from October 14th through November, for Lincoln Fire Dept. members.

On September 19th and 20th, 5 Lincoln Callmen and one volunteer attended the annual Fire Fighter's School at Meadwood Drill Yard, Fitzwilliam, N. H. They were Richard Goddard, Arthur Cotoni, Bruce Johnson, Thomas Norton, and James Rice. The classes were on Flammable Liquids, Structural Fire Fighting, Forest Fire Fighting, and Participating in Combating Pit Fires. Demonstrations of new techniques and equipment were given and diplomas were issued upon completion of the course.

In October, Captain James Casella was promoted to Deputy Fire Chief. Deputy Chief Casella continues to make all inspections required by the Fire Department and issues related permits and maintains the fire alarm systems.

During 1970 six new men were enlisted in the department.

Richard Ciampi
Frank Gordon
Christopher Ireland
Bruce Johnson
David Kirkpatrick
Walter Van Wart, Jr.

POLICE DEPARTMENT

The following is a report on police activity from January 1, 1970, thru December 31, 1970.

Arrests by the Lincoln Police	22
Violations of motor vehicle law	396
Warnings	156
Court Summonses issued	240
Total fines paid	\$3,290.00

Motor vehicle accidents reported	
Accidents reported	346
Occupants injured	183
Occupants killed	5

The following is a list of other activities of the Police Department.

Burglaries	59
Larcenies investigated	56
Appearances in court	261
Emergency calls other than m/v accidents	108
Checks made at vacant houses	4,539
Dog complaints	137
Permits for air rifle issued	5
Permit to carry firearms issued	57
License to sell firearms issued	1
Miscellaneous items recorded	3,720

On July 31, 1970, Leo J. Algeo retired as Chief of the Fire and Police Departments. Leo served the town faithfully for twenty-one years. All members of both departments wish him good health

and many years of happiness in his retirement.

Sergeant Doyle, patrolmen Hallett, Davis and Fitzgerald continue their studies at Massachusetts Bay Community College in Watertown.

Patrolmen Ziegler and McAlister are enrolled at Northeastern University at Burlington.

In early December the department was saddened by the tragic loss of patrolman Raymond Maher. We wish again at this time to extend our sympathy to his family.

CIVIL DEFENSE AND DISASTER SERVICES

Alanson H. Sturgis, Jr., Director

Activity during the year of 1970 was largely geared to maintaining the equipment which we have, almost entirely communication. Monthly checks were made of our radio links with higher Civil Defense agencies and we have participated in monthly tests of the state-wide warning system. It is through this latter system that we would receive warning of such natural disasters as tornados, as well as nuclear attack on the United States.

The project involving running a cable for emergency power from the generator at the Town Hall to the Stone Church has moved slowly. It would have been completed this year but for the unusually early heavy snowstorms which kept the Highway Department too busy to do the work of getting the cable trenched under Bedford Road. However, everything is ready to go when the weather allows. The Boston Edison Company has generously given us the necessary cable and conduit for the job, a gift which means a considerable saving of money.

The emergency generator is now being regularly checked and serviced under contract, an arrangement which should prove most satisfactory.

As to the future, I should like to start work on the procurement and equipping of a light rescue truck. However, I feel that economic conditions at present dictate all possible restraint in spending. I am, therefore, deferring this, and any other projects involving money, and have submitted a budget request for 1971 which will provide for maintenance only.

Health and Welfare

BOARD OF HEALTH

Abigail Avery
Herbert Haessler, M. D.
Gordon A. Donaldson, M. D., Chairman

The past year has been an active one for the Board of Health. In addition to our own meetings, discussions have been held on several occasions with the selectmen, the school committee, and other town boards; and we have continued to be active in the North-eastern Association of Boards of Health comprising the 68 towns and cities in this area of the Commonwealth. As Lincoln continues to move from the status of a rural community to that of a suburban town our problems have changed, and the Board finds their solution much more complex than the control of infectious diseases and the supervision of piggeries. We have become involved in broad social concerns, such as the fluoridation of the water supply, the prevalent abuse of drugs and alcohol, and other problems under the general heading of Mental Health.

Fluoridation of the Lincoln water supply continues to be the subject of much discussion in town. Approval was narrowly defeated in a referendum vote in March of 1970; and it is the feeling of many, including the Board of Health, that the issue at that time was clouded. We believe that, with the further understanding on the part of the townspeople that has come with the lapse of another year, we must respond to the request of many individuals that this issue be reopened again. The attitude of the Board of Health together with the various legal aspects of fluoridation have been spelled out in the report of 1969. At the present time it is the intention of our Board to upgrade the Fluoride content of the Lincoln water supply from 0.1 part per million to 1 part per million in March of 1971.

Meetings have been held with Superintendent Randolph Brown and the school committee to discuss the drug problem in the Lincoln schools. Although early in the year the number of children age 11 to 14 believed to be experimenting with drugs were few in number, the problem was recognized as a growing one, and plans for a survey to be carried out by professionals was made for the winter term. This survey report is not yet available. The Board did give its support to a letter of reassurance issued by Superintendent Brown, in which he outlined the policy of the administration in regard to children who were believed to be using marihuana or amphetamines or who were thought to be very near such use. Personal contact was to be had with parents, before any other agency was notified. The school has also been active in attempting to educate both students and parents in regard to the detection and hazards of drug use.

In this same vein, the facilities of the Comprehensive Mental Health Center, presently located in the Community Agencies Building and the Emerson Hospital should be better known to the townspeople. This year 36 Lincoln families sought help from this Center, some of whom went directly on their own while others were referred by the schools, clergy, physicians, and others. It is anticipated, as our need for such help seems to grow and as the awareness of the Center and its services increases, the number of families finding help here will increase. This complex is composed of three integrated agencies. The Walden Guidance Association, provides out-patient care through individual, family, and group therapy. Its direct consultation service to our schools is presently little utilized, but the Association does provide a Nursery School for emotionally disturbed children and Walden Day Center for out-patient teenagers and adults. The Emerson Hospital through its psychiatric unit located on Wheeler II provides short term in-patient care in a therapeutic environment. Finally, the Mental Health Association of Central Middlesex offers educational and supportive help through its speakers on the general problems involved in emotional disorder, seminars for clergymen, teachers, and lay people, and through volunteer opportunities for those that would like to aid in its activities. There are a variety of other programs whose purpose is to extend the expertise of the Association into the ten communities comprising Central Middlesex. The Walden Guidance Association is financially supported on a per capita basis, Lincoln's share coming from the Pierce Fund.

As in the past our preventive medicine activities have consisted of various clinics held during the year. The monthly

Well-Child Conferences were conducted by Dr. John A. Davies at Smith School where 64 children visited the clinic for physical examinations, immunizations, and health consultations. In October and November 36 children aged 2 through 16 were given Rubella or German measles vaccine. Other activities included the examination of 16 pre-school children of kindergarten age.

A German measles epidemic was forecast for 1970-71, and by good fortune a vaccine became available this spring. On April 28th the vaccine was offered to all children in the Hartwell School, thus protecting the age group considered most susceptible by the Department of Communicable Diseases. Two-hundred and sixty-five children were given this newly developed vaccine.

With the assistance of Mrs. David Ammen and Mrs. Richard Austin, 71 children aged 3 to 5 years were tested at the two nursery schools, in the annual pre-school vision screening program. A FENCE VIEWER notice urged all mothers to avail themselves of this opportunity to detect vision defects, especially amblyopia or "lazy eye". The Massachusetts Association for the Prevention of Blindness sponsored this program.

Dental screening continued at the grammar school, in the able hands of Dr. Charles W. Calkins. A survey of the teeth of children in grades 3, 5, and 7 were carried out during the fall term. Nineteen children were referred for dental care or orthodontia. Our policy has been to screen these particular grades annually.

In the spring Tuberculin testing of six-year-old children was performed by Dr. John Sisson, school physician. Seventy-six children were tested and no positive reactors were found. Thirteen school employees were also tested and the one positive reactor was subsequently found to have a negative chest x-ray at the Middlesex County Hospital.

We remind the townspeople of the increased need in recent years of protecting dogs from rabies. Each year, in May, a rabies clinic is held at the town barn and we have reason to believe that all dogs in town are not properly immunized. This year 188 dogs were inoculated with the live Pitman-Moore vaccine which is effective for a two-year period. This two-year vaccine will continue to be used at the annual clinic.

Only three premature babies were reported this year; two of these were from the Hanscom Airbase and were delivered at the Chelsea Naval Hospital.

As our social problems increase, communicable disease problems seem to be on the decrease. This year reportable diseases included chicken pox, 29; mumps, 28; Rubella 3; streptococcus throat, 34.

Although not a specific responsibility of the Board of Health, we continue to be concerned regarding our solid waste problems. The present land fill seems a short term solution and very wasteful of virgin land. A common Incinerator for the use of several towns seems financially unrealistic. A compression process combined with land fill is under consideration.

The many volunteers who assist the Board in various functions are much appreciated, and Mrs. Kay Whatley who provides health services at the Hartwell School four days a week is particularly commended. Her ability, her concern, and her gracious personality are outdone only by our incomparable town nurse, Mrs. David Garrison.

INSPECTOR OF ANIMALS

Lawrence P. Hallett

The following animals are under the rules and regulations of the Department of Livestock Disease Control of the Department of Agriculture. I have supplied them with a list of owners (on whose premises the animals are kept) and the numbers and kinds of these animals in Lincoln.

No. of dairy cows & heifers over 2 years	2
No. of dairy heifers 1-2 years	12
No. of dairy calves under 1 year	15
No. of dairy bulls	0
No. of dairy beef cattle	12
No. of oxen	0
No. of goats	2
No. of horses (1 donkey)	127
No. of ponies	47
No. of sheep	13
No. of swine	288

The following were reported during 1970:

Dog bites	17
Cat bites	1
Gerbil bites	1

Dogs are quarantined and released at the end of ten days if no sign of rabies appears.

Planning and Public Works

PLANNING BOARD

Robert L. Allen
Susan M. Brooks
James T. Foust
Richard C. Reece
David M. Donaldson, Chairman

Broadly stated, it is the Planning Board's job to reconcile the expanding demands of the population explosion with a finite and precious resource: the land. In practice, this reconciliation must be attempted in detailed and often disjointed bits and pieces; we are seldom able to fondle the crystal ball, our time and energy being too easily dissipated with the concerns of the immediate present.

Our reach, in terms of long-range planning, continually exceeds our grasp. 1970 was the target year of the By-70 Report, and despite the great progress which has been made by the Conservation Commission, many of the planning goals set forth in that report have not been completed.

This is not, however, to say that we have been treading water; we have, in the decade leading up to 1970, been learning more about the limitations imposed by the complex nature of our dual short-term, long-term, roles. As usual, we did not accomplish all we hoped to do, but we think we have made significant progress.

I. PROCEDURE

We finally faced up to the fact that we could not do our job by meeting every other Wednesday night. Our families (and we) had trouble remembering whether this week was an off week or an on week and our schedule was continually disrupted with special meetings.

Thus, we resolved to meet every Wednesday night as long as there was unfinished business and to avoid, whenever possible, special meetings. This simple change has made life much pleasanter for all of us -- with a predictable schedule, we're able to stay much closer to developing problems, our meetings are shorter and crisper, and we are now able to rejoice when we suddenly discover that we are so much on top of things that we can take an occasional week off.

In addition, we have continued to deemphasize the role of the chairman, working as a team, and assigning individual tasks to be handled outside of the meetings.

By thus staying on top of the immediate details, we have been able to pay much more attention to the long-range future.

II. SUBCOMMITTEES

Having discovered, in previous years, that we were not the fount of all wisdom when it came to long-range planning, we continued to draw on the bountiful talents of our fellow citizens as we spread our long-range work load among a number of committees. Not only does this save us time, permitting us to act as a coordinating board of review, it also increases citizen participation and brings a broader range of talent to bear on the long-range problems.

(a) The By '80 Group. This joint subcommittee of the Planning Board and the Selectmen has been given the ambitious task of providing guidelines for action as we prepare to meet the challenges of the next decade. The charge to this group, which is more fully explained in their independent report to the Town, grew out of the very successful By '80 Conference held in January of 1970, which in turn, grew out of a desire by the two Town Boards for broader citizen participation in dealing with the future of the Town.

Rather than writing a static report to gather dust on the shelf, this group and its myriad task forces hope to develop dynamic approaches to cope with changes as they occur. We are continually astonished at the diverse talent of this far reaching organization and its task forces; they have made a great start, and we look forward to working with them.

(b) Airport West Zoning Committee. This committee, composed of Robert Brannen, Chairman, Ronald Marcks and Robert Booth, has been charged with the responsibility of redrafting the

provisions of the Zoning By-Law to permit development of the Airport West area as an office-research park. It is a direct successor to the 1968 Baldwin Committee which successfully established policy guidelines and selected Airport West as the logical site for such development.

(c) Moderate-Income Housing Study Committee. This committee, composed of Phillips Ketchum, Chairman, Joseph Bower, Susan Shapiro, William Whalen, John Ehrenfeld and Morton Braun, is the fourth in a series of committees which have worked on the moderate-income housing problem in the past five years. The specific charge to this committee, which was formulated with the assistance of the By '80 Group, is to recommend to the Board those actions which it deems advisable to enable the Town to best accommodate moderate-income housing. Its efforts are being coordinated with the private, non-profit, Lincoln Foundation.

(d) OSRD Zoning Committee. One of the major recommendations of the By-70 Report was that the cluster zone provisions be modified to permit, or perhaps to require, tighter clusters and thereby preserve more open space. The intention of the Winchell family to develop their land on the southerly side of Farrar Pond presented the Board with an excellent incentive to move forward with such a change. In order to insure that our recommendations would be fully studied before being presented to the Town, the Board has hired three professionals - Joseph Skinner, real estate consultant; -Professor Theodore Bacon, planner; and Arnold Haynes, economic consultant - to draft zoning provisions for a new Open Space Residential Development (OSRD) and to advise the Board as to the social and economic impact on the Town of development in such a zone. We do not yet have the final report of this Committee but are still hoping to be able to present this zoning change to the 1971 March Town Meeting.

(e) SILC Strictly speaking, the Subregional Intertown Liaison Committee (SILC) is not a subcommittee of the Board. However, through this committee the Board is able to keep in touch and cooperate with the eight other member towns of SILC.

III. SUBDIVISIONS

During the year, the Board held hearings on four subdivisions and approved three of them.

(a) Baker-Harrison. This subdivision of approximately fourteen acres on Winter Street was withdrawn by the petitioners until the problems relating to percolation tests could be worked out.

(b) Stetson-Neeley. This subdivision, involving approximately twelve acres at the end of Woods End Road, was a complicated transaction pursuant to which the Codman Trustees and John Stetson transferred more than eight acres of wood and swamp land, together with an access to Woods End Road, to the Lincoln Land Conservation Trust, while reserving a house lot of approximately three acres; it sparked a heated controversy concerning the effect on land conservation. The petitioners had complied fully with the provisions of the zoning by-law and, after thorough consideration, the plan was approved.

(c) DeNormandie-Black. This subdivision involved the construction of a road into a fifteen-acre parcel owned by the DeNormandies at the intersection of Lexington and Trapelo Roads. The road permits future development of the DeNormandie parcel under the subdivision approval not required provision and provides Mr. Black with access to his new house without destroying the esker which runs through his property. The Board has tried, so far unsuccessfully, to obtain the usual walking-riding easement across the edge of the subdivision in an effort to preserve the existing trails in the area. As a result of our experience with this subdivision, the Board intends to revise its regulations so as to prevent the construction of any proposed public way prior to the final approval of the plan; however, the Board is now well satisfied with the final layout of the DeNormandie road.

(d) Roberts-Osborne. This subdivision was perhaps the most ambitious. It involved sixteen acres of Mr. Osborne's 70-acre tract on Page Road. We spent a good portion of our time in working with the purchaser, Mr. Roberts, to develop a cluster subdivision which we felt did the best job of preserving the existing open space under our present zoning by-law. The plan which we and the Board of Appeals finally approved points up the limitations of our present cluster zoning by-law, as it provided only about four acres of open space. We are hopeful that the design of the Robert's cluster subdivision will encourage a similar cluster subdivision of the balance of the Osborne property, if it is developed, so that the net effect of any development in the area will be

to preserve, at no cost to the Town, the open fields and ponds which lie in the center of the 70-acre tract.

(3) Subdivision approval not required plans. We signed a dozen plans under the subdivision approval not required provision, the two most significant of which concerned generous gifts of land to the Lincoln Land Conservation Trust by Mr. and Mrs. Talcott Banks and Dr. and Mrs. Perry Culver.

IV. ROADS

One of the more time consuming jobs of the Board during the year arose when the State Department of Public Works announced its plans to construct a massive clover-leaf interchange at the intersection of Route 126 and Route 2. Since this would have destroyed Goose Pond and set the stage for vastly increasing the flow of traffic on 126, the Planning Board, working with the Board of Selectmen, joined the Town of Concord and the SILC Committee in vigorously opposing the plans of the Department of Public Works and proposing instead a less pretentious diamond interchange.

Five years ago, ours would have been a voice crying in the wilderness on this issue but we fortunately caught the crest of a wave of ecological awareness (as well as the 1970 gubernatorial campaign) and made substantial headway in defending our Town and region from the mindless excesses of tunnel-visioned highway builders. The battle on this issue is far from over, for many of the access details have yet to be worked out and the Department of Public Works has, at the writing of this report, still refused to resolve the basic interchange problem. Nevertheless, having found strength in concerted action, we are hopeful that our efforts will continue to meet with success.

V. BIKE PATHS.

Thanks to the continuing efforts of the Offstreet Path Committee (David Webster, Chairman, Ann Brown, Larry Zuelke and our own Susan Brooks) planning for the Bedford Road bike path was completed during the year and the special Town Meeting held in June voted funds for the first half of the path. Work on the completion of the Lincoln Road path prevented the Town crews from beginning construction of the Bedford Road path, but it is hoped that the project will be undertaken in 1971.

VI. COMMUNICATION.

Not the least of our accomplishments this year was communication. Because the subjects with which we deal develop slowly, our meetings are not usually attended by the press. We, therefore, set out to write our own story, keeping up a steady stream of information which was faithfully printed by the Fence Viewer and apparently well read by the citizens of the Town. By keeping the Town informed, we are better able to sense the citizens' reactions on any particular issue.

We have also attempted to communicate better with the other Town boards. We have eagerly participated in the two Town Forums which were held during the year and found them very useful in sharing information. In addition, we have established a liaison member for each of the major town boards and for each of the Planning Boards in the surrounding towns.

VII. CONTINUING CONCERNS.

1. Airport West. We have spent a great deal of time talking about possible developments in Airport West and we now have a draft of a tripartite agreement between the Town, the Port Authority and a private developer. We have reached an agreement with Concord and the Port Authority on the location of a road to serve the area. We have recommended that the area under the clear zone be investigated for use as a sanitary land fill when the existing location is no longer available. However, real progress in Airport West has been temporarily stymied by the collapse of the real estate market on 128.

2. Moderate Income Housing. In addition to the study being carried on by our subcommittee, we are awaiting the outcome of the negotiations which the Lincoln Foundation is conducting with the Codman Trustees with a view to establishing moderate income housing on some of the remaining Codman land. There is also a private developer exploring the possibility of putting such housing on a 14-acre tract on 126 at the Lincoln-Wayland line. The study subcommittee, under Phillips Ketchum, has the bit in its teeth and is charging productively ahead.

3. The South Lincoln Plan. We have given consideration to proceeding with the South Lincoln plan, but, with the exception of clearing up the legal status of Lewis Street and making it a

through road, have decided against further action at present. The opening of the Newton-Waltham Bank in the business area and the interest of the Lincoln Foundation and a private group in redesigning the entire South Lincoln Business District as a part of the development of the Codman property are encouraging signs for the future.

4. Old County Road. This road, which begins and ends in Lincoln, but which serves as the only access to a large tract of land in Waltham, poses a constant threat to the immediate neighborhood and to the Town as a whole, for the development of the Waltham land is beyond our control. We have read press reports of a "new town" to be constructed in the area, but have not yet, as a Board, been approached by the developers. We can report only that we have worried about this problem.

VIII. CHALLENGES FOR THE FUTURE.

We have many specific challenges: Airport West, South Lincoln, moderate-income housing, highways, the DPW, mass transit, Old County Road, refuse disposal, a complete overhaul of our zoning by-laws (including OSRD), regional planning, the constructive use of our open space.

We will have increasingly to look beyond our own Town borders to the needs of the region as a whole and to take those needs into account in making our own decisions, for we no longer can plan for ourselves in a vacuum.

But our basic challenge remains to somehow balance the expanding demands of people with the limitations of the land, working always within the narrow confines of our zoning by-law. One need not have grown up in the Town of Lincoln to realize that we have here a very special community of concerned and talented citizens willing to spend incredible amounts of time in governing themselves. On the other hand, it takes very little time to discover that the woods, the fields and the ponds of Lincoln - the magnificent open space of Lincoln - is fast vanishing from the Boston region. It is fortunate, and perhaps not an accident, that this vibrant community is surrounded by such open space. The two have coexisted and, indeed, fed on each other for many years. The major challenge to the Planning Board and its committees is somehow to prevent the demands of one from destroying the other.

And finally, a word of heartfelt thanks to Elizabeth Snelling, our secretary, and Warren Flint, the Town's Executive Secretary, two very special people without whose willing help we could not function.

BOARD OF APPEALS

J. Lewis Cunningham
Robert D. Gordon
Robert W. Jevon
Hans L. Van Leer
R. Langdon Wales, Chairman

Fred Jacob, Associate Member
Peter Meenan, Associate Member

There were 26 applications filed with the Board of Appeals in 1970.

January 22, 1970

Edmund H. Kellogg, Bedford Road, for permission to install cooking facilities in guest house to be used by the family.
GRANTED.

Mrs. Jessica Snelling, Bedford Road, for permission to create an apartment in her house.
GRANTED.

Elsie A. C. Taillacq - C.G.S. Scientific Corp. for a variance permitting installation in land on west side of Virginia Road at the Lincoln-Concord boundary of a leeching bed to serve a business use situated in Concord.

Adjourned to March 19, 1970. Time elapsed.

February 26, 1970

Newton-Waltham Bank and Trust Company for a variance to allow use of a portion of the Shomphe property on Lincoln Road as a banking office.
GRANTED.

March 19, 1970

Elliott V. Grabill, Trustee of Cousins Realty Trust and R. Rosenmeier, for a variance to permit Lot A and Lot B to be used as separate lots.
GRANTED.

April 30, 1970

Gertrude A. Fitts, Weston Road, for
permission to rent a wing on her house.
GRANTED.

Robert M. Malloy, for a variance of the
front and rear lot line requirements in
order to construct an apartment building
on the east side of Ridge Road.

GRANTED.

Thomas E. Leggat, for a variance of the
side-lot line requirements in order to
build an addition to their home on Baker
Bridge Road.

Withdrawn. Lot pre-zoned prior
to the 80,000 sq. ft. requirement.

Leeone E. Durnan, Lexington Road GRANTED.
Mrs. Isabelle Cassidy, By Pass Road
(postponed until later date.)

Mrs. Alfred Weiss, Conant Road GRANTED.

Jon E. Kaiser, Bedford Road GRANTED.

Anne M. Raker, Stonehedge GRANTED.

for permission to maintain dog kennels
in a residential area.

Mrs. Margaret L. Wengren, Canaan Drive
(off Bedford Road) for a variance of the
side and front lot line requirements in
order to construct a car port. GRANTED.

May 21, 1970

Massachusetts Audubon Society for a
variance in order to construct a building
on Drumlin Farm parallel to South Great
Road within 10 feet of the road line,
northwest of existing Day Camp building
and adjacent to new public parking area.

Withdrawn.

Massachusetts Audubon Society for a
variance in order to relocate an open shed
from present location on Drumlin Farm to
a new location on farm land parallel to
South Great Road within 10 feet of surveyed

road line, approximately 50 feet west of existing barn and adjacent to existing duck pond. GRANTED.

Mrs. Rosalyn Track, Bedford Lane, for permission to maintain a dog kennel in a residential area. GRANTED.

Mrs. Isabelle Cassidy, By Pass Road, for permission to maintain a dog kennel in a residential area. GRANTED.

Mr. Thomas Pym Cope, Winter Street, for a variance to allow the division of his land into two parcels with one lot to be accessible by a driveway 30 feet wide. Adjourned until a later date.

June 18, 1970

Doris Bennett, Lincoln Road for a variance to allow more than three paying guests in a residential area. DENIED.

September 17, 1970

Ruth P. and Harold A. Levey, Jr. for permission to rent three rooms in the basement of their home on Tower Road, Lincoln, Mass. DENIED.

October 15, 1970

Michael Holt Farny, Lincoln Road, for a variance from the minimum front yard requirements of the Zoning By-Law to permit an accessory building at 34 feet from the street line on Lincoln Road. DENIED.

Mrs. Hayden Mason, Mill Street, for renewal of a permit to maintain a dog kennel at her residence on Mill Street. GRANTED.

Mr. John H. Stetson for continuation of use of existing apartment on Bedford Road as a separate dwelling unit on a rental basis or otherwise, as provided for in paragraph 7, page 6 (V-A-2) of the Town of Lincoln By-Law as amended June 7, 1965. DENIED.

November 19, 1970

Paul O. Roberts, Jr., for a variance to permit the development of approximately 16 acres of land on Page Road under the Cluster Zoning provisions of the Zoning By-Law (Section VI, B, 8, Exception for Cluster Development). GRANTED.

December 17, 1970

Satya Community School, North Great Road, Lincoln, Mass., for a variance of the Zoning By-Law to allow the presence of a "mobile home" on the property for the duration of the school year.

No action taken - no applicant present.

Edward Boyer, South Great Road, Lincoln, Mass., for renewal of his license to buy and sell new and used cars and trucks.

GRANTED.

BOARD OF WATER COMMISSIONERS

Stuart B. Avery, Jr., Chairman
Albert M. Avery, III, Clerk
Alan McClennen

In comparison to previous years 1970 was, as predicted, a year of minor capital improvements for the Water Department. The automation of the Sandy Pond Pumping Station was completed permitting operation of the water systems with a minimum of attention. Computerized billing is now operating more efficiently and beginning to prove its value.

FINANCES

By the end of 1969 our bonded indebtedness reached a high of \$200,000 bearing an annual interest charge of almost \$8,000. This together with a \$25,000 payment on principal resulted in a bond expense of almost \$33,000 in 1970. With our surplus almost exhausted we had no choice but to raise rates, effective in the fall billing. The increase, the first since meters were installed in the early 1950s, in most instances amounted to twenty per cent over the old rate. In addition, the minimum was increased on the larger meters and the lower step of the rate was eliminated.

ORGANIZATION

In 1970 the Water Department was completely integrated into the Public Works Department under the direction of Harvey R. Adams. Unfortunately in September our working foreman, James Neville, left for greener pastures. Tony Campobasso has been carrying on with help when necessary from Highway Department personnel.

UNFINISHED PROBLEMS

During 1970 four breaks occurred at couplings on the old 4 inch cement asbestos main in the Tarbell development off Old Farm Road. To minimize the possibility of future breaks, the Commission plans to replace the 4 inch line in 1971 with a new 6 inch main.

Carbon dioxide from the Tower Road well reacting with copper services is apparently the cause of green stains and poor water in the Beaver Pond area. Maximum use is being made of Sandy Pond water to minimize this problem. When Tower Road well water is required, the addition of soda ash will be increased to help neutralize the carbon dioxide.

Fluoridation equipment is ready for operation at both Sandy Pond and Tower Well Pumping Stations should the Town so desire. An annual charge of \$2.00 per unit will be made to offset additional expenses if flouridation is voted.

John B. Larson retired from the Board after serving a three year term. We are grateful for his help during a period of expanded construction and change.

STATISTICS FOR 1970

Gallons pumped during the year:

Sandy Pond	46,627,100
Tower Road	<u>110,950,700</u>
TOTAL	157,577,800

	<u>Beginning of Year</u>	<u>Added</u>	<u>End of Year</u>
Miles of Pipe	37.41	0.12	37.53
Hydrants in Use	316	1	317
Gates in Use	373	1	374
Blow Offs in Use	28	0	28
Services in Use	1216	13	1229
Meters in Use	1220	12	1232
Pressure Maintained	40 to 100 P.S.I.		

PUBLIC WORKS DEPARTMENT

Harvey R. Adams, Administrator

Under the 1970 highway program, Chapter 90 construction funds were allocated to a portion of Route 117, which was completed under a contract awarded to J. J. O'Brien and Sons, Inc. Chapter 90 maintenance was applied to the resurfacing of Route 126, from Old Concord Road to the railroad bridge and Trapelo Road, from Page Road to beyond Silver Hill Road. A continuation of the resurfacing of Trapelo Road through to Lincoln Road was accomplished with funds from Special Article 29. The remainder of these funds were used to begin the reconstruction of Tower Road. Also included in the resurfacing program were portions of various town roads such as Beaver Pond Road, Baker Bridge Road, Sandy Pond Road, Lincoln Road, Conant Road, Nelson Road, Brooks Road and Old Bedford Road. In association with this resurfacing program much time was allotted to isolated repairs of the road surfaces.

Having a direct bearing on the condition of the road surfaces we find that drainage was another item which required attention. Approximately 250 feet of 12" pipe was designed and installed on Beaver Pond Road and another 250 feet on Route 117 near Codman Road. A program of catch basin and culvert cleaning was also conducted to insure operation of the existing system.

In conjunction with the traffic and pedestrian safety aspect, construction was completed on a portion of the bicycle path from Codman Road to Lewis Street, and a second portion in the vicinity of Beaver Pond Road has been started. We have also been occupied with installing and maintaining street signs and pavement markings, and in addition, the regular seasonal work of snow removal and sanding.

The services of the Park Department have been a valuable asset for the maintenance and preservation of Lincoln's natural features. Tree and brush removal and pruning have required year-round attention. The bulk of the mowing program at the schools and parks is under contract but much work is accomplished by town forces within the cemeteries and along the road sides. The annual spraying program was concentrated on the prevention of Dutch Elm disease and control of the Oak Leaf Skeletonizer.

The equipment maintenance program which covers not only the Public Works Department but Water, Fire, Police, and Health has been in constant demand throughout the entire year. It was necessary to provide additional help by means of utilizing manpower from the highway crew. Another mechanic is needed to provide for the increasing services of this department.

CEMETERY COMMISSIONERS

James DeNormandie, Chairman
H. Arnold MacLean
Vincent N. Merrill

There were twenty interments during the year and ten lots were sold, the proceeds of which were added to the Cemetery Improvement Fund. Regular maintenance work has been carried out through the cooperation of the Department of Public Works. The Commission feels that in view of increasing maintenance needs and the developing requirements for care and supervision of the Town's park, conservation and recreation lands it would be wise to consider a town operating division to care for these needs on a full time basis. Coordination with the Department of Public Works should be maintained for the use of heavy machinery.

The negotiations to acquire the lot to the west of the cemetery entrance have progressed to the point that justifies the Commission asking authority of the town to purchase this four to five acre lot when negotiations are complete. This purchase will provide full protection of the westerly side of the cemetery. Funds for this purpose are already in hand in the Cemetery Improvement Fund.

It is expected that a new schedule of charges will be put into effect shortly due to increasing costs.

We again express our appreciation to officers and employees of the town for their full cooperation and assistance during the year.

INSPECTORS OF BUILDING, WIRING AND PLUMBING

Ernest L. Johnson, Building Inspector
Daniel J. Murphy, Plumbing Inspector
William M. Dean, Wiring Inspector

<u>Building Permits Issued in 1970:</u>	78	FEES: \$1,756.43
New residential	15	
Farm buildings (Audubon)	2	
4-unit Apartment building	1	
Swimming pools (1 indoor pool)	7	
Additions to existing buildings	18	
Rest room facility (Audubon)	1	
School addition	1	
Buildings moved	2	
Buildings torn down	1	
Porch torn down	1	
Paddle tennis court	1	
Greenhouses	4	
Stables	5	
Garage or carport	5	
Alteration - remodelling	13	
<u>Wiring Permits Issued:</u>	148	FEES: \$ 884.00
<u>Plumbing Permits Issued:</u>	112	FEES: \$1,191.40

PERSONNEL BOARD

Harold A. Levey, Jr., Chairman
Alexander H. Neley
Gordon W. Woodington

This has been a year free of grievances and major strain in every department. We continued our policy of meeting Town employees on a department by department basis and learned much about the ideas and desires of our employees as well as Town practices with which we were not previously familiar.

The wage and fringe benefit improvement package recommended for the coming year is not uniform with respect to all employees. It was framed to eliminate specific inequities that existed in the case of certain classes of employees. Several Town Hall positions, for example, have for some time been classified with pay rates below those of corresponding positions with the schools. We feel that this year's selective increases will help eliminate problems of this sort. While the various increases may not be received by all Town employees with great enthusiasm, we have felt it necessary to recognize the economic adversity that has affected our region during the past year and to tailor our recommendations accordingly.

One thing we have been giving thought to is an incentive compensation plan for Town employees. This year we are recommending an education incentive compensation plan for police officers. During the next year, however, we expect to draft a more comprehensive plan, based upon broader criteria, for all employees. Thus we hope to provide a system of maintaining pay parity with adjoining towns while establishing criteria for additional rewards for those employees who are making an exceptional contribution to the Town.

BY '80 PLANNING GROUP

Perry J. Culver, M.D.
John R. Ehrenfeld
Anne W. Harney
Harold A. Levey, Jr.
Max Mason
Katherine S. White
Edith M. Henderson, Chairman

Long range planning anticipates change. It sets goals for the future and offers realistic courses of action directed toward these goals. It complements the work of the town boards and gives direction to the day to day decision making. To ignore the forces of change is to allow our destiny to be determined by forces beyond our control.

At the 1970 March Annual Town Meeting, Lincoln voted \$12,500 for the preparation of a long range plan to guide and control the development of the Town. Thereafter, the By '80 Planning Group was jointly appointed by the Board of Selectmen and the Planning Board to carry out this work.

The goal of the By '80 Group is an interpretation of the desires of the townspeople as expressed in actions at town meetings, in other open meetings and at the By '80 Conference of January 1970.

GOAL

To search out and recommend for action viable methods by which Lincoln can secure its future as:

1. an area of natural beauty and environmental resources;
2. as a town containing a diverse population in terms of income, age and background; and
3. as an area which makes a significant contribution to the present and future needs of the metropolitan area - with emphasis on needs which the Town is uniquely equipped to fill.

Unspoiled open space is no longer a luxury - it is necessary for the health and sanity of mankind. Given the recognition of this fact by state and federal government along with Lincoln's recognition of the environmental needs of its urban neighbors, we have an unusual chance to design and implement a plan of mutual benefit.

A large group of talented, enthusiastic citizens have volunteered to prepare specific aspects of the plan, and are working as task forces under the direction of the central planning group. The task forces are tackling (1) the quality of our physical environment, (2) recreation, (3) town government, (4) new methods of revenue generation, (5) in-town and thru-town transportation, and (6) zoning and land use control.

The schedule calls for the task forces to complete their work by December, 1971. Completion of the plan and its submission to the town boards is scheduled for Spring 1972.

Paid professional help will be needed as work progresses. An analysis and mapping of surface and sub-surface soils and water is being prepared by the U. S. Department of Agriculture's Soil Conservation Service at a cost of \$4,660. A small sum has been spent for secretarial services. The secretarial and typing skills of Roberta Page and Sarah Foster have been invaluable. Our thanks also to Sarah Kindleberger whose resignation from the central planning group was regretfully accepted in January. Anne W. Harney was appointed to fill this vacancy in January.

Task force members are:

Physical Environment -- Katherine S. White, Acting Chairman and Liaison Member, Elizabeth C. Donaldson, Secretary, John Quincy Adams, Richard H. Bolt, Leona G. Champeny, Benjamin Dane, Robert T. Martin, Mary S. Newman and Lydia Dane.

Zoning and Land Use Control -- Earl R. Flansburgh, Chairman, Margot Lindsay, Eugenia Flint, Douglas M. Burckett, Morton B. Braun, Vincent N. Merrill and Max Mason, Liaison Member.

Town Government -- Harold A. Levey, Acting Chairman and Liaison Member, Charles Y. Wadsworth, James M. Jagger, Katherine S. Bolt, John R. White, Mary Murray Coleman, Peter P. Gil and Edward S. Dewey.

Revenue Generation -- Leo A. Palmer, Chairman, Kenton J. Ide, John Rosenblum, James E. Duffy, III, Susan E. Baldwin, M. Lynn Gargill and Anne W. Harney, Liaison Member.

Transportation -- William H. Fleming, Chairman, John Lawson, John LeGates, Mary G. Spindler, Paul Travers, Zoe Kolligian, Margaret B. Wood and Dr. Perry Culver, Liaison Member.

Recreation -- Marilyn H. Dwyer, Chairman, Stuart B. Avery, Emily F. Bergen, Michael H. Farny, Cynthia B. Guy, Donald C. Guy, George C. Hibben, Margaret Stacy Page, Nancy Gregory and Edith M. Henderson, Liaison Member.

Our eyes are open. We are seeking new approaches to problems which demand creative, innovative solutions. Volunteers with ideas and specialized talents who would be interested in helping would be most cordially welcome and should contact any member of the Planning Group.

We look forward to an exciting, productive year.

HIGHWAY PLANNING COMMITTEE

John Lawson
James Spindler
Paul Travers
John Caswell, Chairman

This committee is an advisory one to the Selectmen and the Planning Board. 1970 activities have been a continuation of 1969's concentration on the relocation of Route 2, the Route 2-126 interchange, the eastern end of Route 2, and some preoccupation with the safety of the existing Route 2.

Working with the Selectmen and Planning Boards of Lincoln and of Concord, the committee participated in many planning meetings on the subject of Route 2. The committee contributed to the October 15, 1970, meeting with Commissioner Ribbs. The committee was active in its liaison with the Subregion Intertown Liaison Committee (SILC), and through it other towns. We are disappointed by the DPW's current rejection of the Concord-Lincoln plan for the Route 2-126 interchange, but we are still optimistic that this plan with its retention of Lincoln style road, and its maintenance of conservation land and ponds will prevail.

CONSERVATION COMMISSION

John Quincy Adams
Florence Caras
James DeNormandie
Edith M. Henderson
John B. Niles
William M. Preston
Robert A. Lemire, Chairman

It is hard to believe that we have marked the passing of the "By-70" Era and are now planning for 1980. We are proud to report that the land acquisition goals established in the early 1960s for completion by the end of 1970 were essentially achieved. Many may recall how ambitious those goals once seemed. Most will agree that to have done less would have been inadequate. The Conservation Commission looks forward to the challenge of the 1970s, knowing full well that the ultimate land-use destiny of the town is at stake.

Our principal activities in 1970 included: the completion of the 560-acre Mt. Misery acquisition; land development, maintenance and control; and close cooperation with the Selectmen and other town boards in regard to proposed Route 126 changes.

After being voted an additional \$4,800 at the June town meeting, we completed acquisition of the last parcel of the Mt. Misery acquisition voted in 1968, for a total expenditure of \$1,804,800. Shortly thereafter, we were notified that the total project was accepted by the Department of the Interior's Bureau of Outdoor Recreation. At this writing, we have received Federal and State reimbursements totalling \$1,135,725. Another \$120,000 is expected from the Commonwealth this fiscal year, with a final \$168,000 in State Self-Help expected in fiscal 1972. These will reduce the net cost of the acquisition to the town to \$483,000, or roughly \$850 per acre. Adding this figure to the outstanding bonded indebtedness of \$130,000 on town conservation lands reveals expected residual obligations of \$610,000 on the more than 800 acres acquired by the Conservation Commission since 1958.

Some of 1970's more tangible results include: construction of a new Mt. Misery parking area on Route 117, clearing debris from the top of Mt. Misery itself, and a special clean-up of the Tanner's Brook area. We continued the recurring maintenance of those fields not under active agricultural use. Although it is not reflected in

out budget, it should be noted that the town receives some \$1,500 per year in lease payments from the farming of some of our conservation lands. We are pleased with our farming relations and attribute considerable credit for our rural setting to those who work our fields with such great care. We regard this farming as an important part of our program.

Looking to 1971, we plan to develop a landing on to the Sudbury River for small non-powered boats on 117 near Lee's Bridge. We had been planning a new main entrance to the Mt. Misery area from Route 126 near St. Anne's. We are pleased to report that the vestrymen of St. Anne's have offered use of this parking lot on an interim basis. We welcome this gracious offer -- particularly in this economic climate -- and urge citizens using this entrance to show special concern for the parking requirements of St. Anne's parishioners during church services.

New conservation signs will be installed to better identify our conservation lands. Of greater long range importance, we plan to begin a major preservation program for the town's estimated 400 to 600 acres of wetlands. We will, of course, continue to work closely with the Planning Board in the planning of new developments. We are particularly interested in pursuing our objective of building trail connectors tying all of the town's conservation properties, including those owned by other public-minded entities.

We are pleased to report the gift of one hundred dollars from Mr. Robert Gargill for road beautification. To the best of our memories, this establishes a precedent for cash gifts to the Conservation Commission and one we want to encourage.

Before closing, we want to thank all of the Town Hall staff for their continued support. We are particularly indebted to Mrs. Elizabeth Snelling, who somehow manages to keep all our State and Federal paper work in order and to Mrs. Roberta Page who has served as secretary above and beyond the call of duty. We also want to thank Mrs. Ruth Burke, who continues to represent us as an associate at many State Conservation Association meetings.

In closing, we want to stress the importance of the Route 126 changes that are still pending. The Town's position, as set forth by our Selectmen, is vital to the integrity of our conservation program. We all must be vigilant to ensure a proper resolution to this problem.

LINCOLN LAND CONSERVATION TRUST

TRUSTEES

Thomas P. Beal, Jr.
Bradford Cannon
Jeanne C. Healey, Secretary
Edith M. Henderson
John Loud, Treasurer
John B. Niles
William M. Preston, Chairman

The Lincoln Land Conservation Trust is a private, non-profit organization supported by membership dues and contributions whose principal purposes are the preservation of the open-space character of the Town and the maintenance of trails for walking and riding. Invitations to membership are sent annually in April to all Lincoln residents.

During the past year we received a gift of 7 acres of extremely attractive land, located in back of the schools, from Dr. and Mrs. Perry J. Culver.

Encroaching brush was cut back around the small field east of Twin Pond and unsightly dead elms in the Wheeler pasture cleaned up. All trails in Town were inspected and cut out where necessary, markers and signs replaced as needed, and deadfalls removed.

A new map was issued in October and copies sent out to all citizens on the Town list. The map shows not only all marked trails open to the public but also conservation areas owned by either the Town or the Land Trust.

A number of Sunday afternoon Trail Walks were conducted during the year. General use of the trails has continued to increase as they have become better known and as more people evidently want to get away from the noise and smell of motor vehicles. Trail use this winter has skyrocketed because of the rediscovery of cross country skiing and snowshoeing, enthusiastically promoted by the Recreation Committee.

The following is the Treasurer's report:

On hand January 1		
General funds	\$2,565.91	
Roadless Area funds	<u>3,692.37</u>	\$6,258.28
Receipts		
Annual dues	\$2,688.00	
Cash gifts	200.00	
Roadless Area fund	68.33	
Interest	171.19	
Miscellaneous	<u>37.50</u>	<u>3,165.02</u>
		\$9,423.30
Expenditures		
Labor on trails, mowing	\$ 701.63	
Trail markers and signs	303.15	
Printing and mailing	418.56	
Stationery and supplies	251.67	
Recording fees	98.35	
Miscellaneous	<u>2.12</u>	<u>1,775.48</u>
On hand December 31		
General funds	\$3,887.12	
Roadless Area funds	<u>3,760.70</u>	<u>\$7,647.82</u>

MINUTE MAN NATIONAL HISTORICAL PARK ADVISORY COMMISSION

Katherine S. White, Lincoln Representative

The Interim Report of the Boston National Historic Sites Commission to the Congress, dated June 16, 1958, pertaining to the Lexington-Concord Battle Road, recommended the creation of Minute Man National Historical Park and the legislation authorizing such action, Public Law 86-321, was passed in the first session of the 86th Congress and approved by President Dwight D. Eisenhower on September 21, 1959.

Public Law 86-321 limits the size of the park to 750 acres in the Towns of Lexington, Lincoln, and Concord, and limited the amount to be expended to \$5,000,000 for land acquisition and \$3,000,000 for development.

As of December 31, 1970, a total of 509.29 acres, representing 147 transactions or conveyances, had been acquired in the project for the park. Of this total, 246 acres are in Lincoln, and represent 81 transactions; 132.56 acres of this were improved properties. Of the total amount of \$4,558,780 spent on land acquisition between 1961 and 1968, \$2,440,390 has been obligated to gain title to the 246 acres in Lincoln.

While no new land acquisition occurred in the Town of Lincoln in Calendar Year 1970, 95 acres, representing 35 parcels of land, are yet to be acquired as part of the park project in Lincoln.

Public Law 91-548, increasing the money for land acquisition, authorized on December 14, 1970, an additional \$5,900,000. It is expected that land acquisition procedures will commence sometime during the 1971 calendar year for the remaining lands for the park.

Temporary park offices are located in the former Geophysics Corporation building on North Great Road. In 1970, approximately 5,214 persons used the exhibit and interpretive facilities available there. In 1970, total park visitation exceeded the half-million mark with a visitation for the year of 546,691 persons. This figure includes travel at all visitor facilities areas in the total park (Concord, Lincoln, and Lexington).

Administration of National Park Service areas in the Boston Region has been consolidated under a General Superintendent, Boston National Park Service Group, with headquarters at the North Bridge Visitor Center.

These areas include Saugus Iron Works National Historic Site, Salem Maritime National Historic Site, Adams National Historic Site, John Fitzgerald Kennedy National Historic Site, and Minute Man National Historical Park. Administration of the individual areas is coordinated through on-site Park Managers.

The Minute Man National Historical Park Advisory Commission held one meeting at park headquarters on June 17, 1970. Funds for park expansion were discussed at the meeting along with proposed plans for relocation of Routes 2 and 2A.

With a million visitors to this area anticipated for the Bicentennial Celebration in 1975, the Commission is interested in helping, when it can, the towns of Concord, Lexington and Lincoln to coordinate their planning. The Lincoln representative on the Commission has had preliminary contacts with John B. Finigan, Chairman of the Concord 1975 Celebrations Committee. Concord has had a committee (with a yearly budget of \$5,000) working on the type and scope of their celebration since May, 1966. They are interested in informal meetings as well as a yearly June formal meeting with Lexington and Lincoln.

Other items discussed included moderate income housing and the subject of revising the park boundaries. Effort was made to meet in December but due to other commitments members were unable to assemble.

Employees occupying funded permanent positions on both the Boston Group and Minute Man Park staffs as of the end of 1970 were as follows:

Boston National Park Service Group

Benjamin J. Zerbey	General Superintendent
Chester W. Jarosz	Administrative Officer
David L. Moffitt	Maintenance Specialist
Mary R. Harwich	Secretary
Lucille Almquist	Personnel Assistant

Minute Man National Historical Park

Robert N. Perkins, Jr.	Park Manager
Andrew M. Loveless	Supervisory Historian
Ronald R. Reichard	Supervisory Park Ranger
Cynthia E. Kryston	Park Ranger
Loretta L. Schmidt	Park Ranger
Joseph A. Guerra	Foreman II
Michael Fortin	Building Repairman
Leslie F. Ryan	Roads and Grounds Leader
Francis A. Curro	Laborer
Axel A. Christiansen	Gardener; Landscape
Alma C. Baker	Secretary (Typist)

Mr. Orville W. Carroll, Architect, Eastern Service Center has been detailed to the Boston Group as a Technical Consultant.

Seasonal and temporary personnel were recruited during the summer visitor season to assist with interpretive, maintenance, and

protective functions. The majority of these employees are college students. In addition, the park has year-round participation in the Cooperative Education Program of Northeastern University under which students alternate periods of work at the park with college study.

Considerable time was spent during the year in planning for future park programs for the next 5 to 7 years. This included work on the Park's Interpretive Prospectus, developed area plans, and initial planning on a new Visitor Center near Marrett Road, Lincoln, which hopefully will be completed by 1975. The parking area at the Wayside Unit in Concord was completed and accepted on December 1, 1970. Plans moved along with park personnel to open the Wayside House in April 1971.

Programs at the park during the year included the interpretive slide program at the North Bridge Visitor Center and historical talks at the North Bridge during the summer months. Musket firing demonstrations at the Visitor Center in Concord on weekends by representatives of the local Minute Man Companies, proved to be most interesting and successful to the many thousands of visitors in the area. Evening talks on Parks, environment and other subjects on the lawn of the Visitor Center grounds were started in July with over 3,000 persons attending during the summer season.

One archeological investigation was conducted during the summer at the Captain David Brown house site near the North Bridge. This work by Temple University will be completed in the summer of 1971.

The Environmental Study Area Program (ESA), funded by the National Park Service, was expanded during 1970 with several teacher workshops being held at Park Headquarters. Several school districts were contacted, and Fiske Hill was offered for use by local school district teachers and students interested in environmental education and man's past, present, and future place in the overall environment. Over 350 school teachers and students have utilized this interesting 40 acre area at the Lexington end of the Park.

Schools, Library and Recreation

TRUSTEES OF THE LINCOLN PUBLIC LIBRARY

		<u>Term Expires</u>
Martha DeNormandie, Chairman	Life Member	
Morley M. John	Life Member	
Thomas B. Adams	Life Member	
Albert L. Fullerton	Elected by Town	1971
Francis H. Gleason	Selectmen Appointee	1972
Molly K. Turner	School Committee	
	Appointee	1973
Nancy Hammond	League of Women Voters Observer	
Jane Thomas	League of Women Voters Observer	

1970 saw the Lincoln Public Library continuing to grow in its service to the community and townspeople of all ages. Every inch of space is being utilized with the changes brought about by the recent renovations, adjusted to and accepted. The Farrar Room at the entrance to the library contains current magazines and fiction. Its use increases each month and is vocally appreciated by those who have discovered its convenience and pleasant atmosphere. We are indebted to the Roland Mackenzie and Edith Farrar Memorial Funds for the furnishings of this room which provides such a warm welcome to the entrance of the library. The portrait of Mr. John Farrar on the brick wall has stimulated lively discussions at board meetings and inspired an intensive amount of research into Mr. Farrar's role in Lincoln and at Harvard where he was a professor of mathematics. This research will undoubtedly result in an historical sketch being presented to the town at some future date. Library trust funds provided the functional and well designed check-out desk opposite the front door.

Two major changes took place at the library this year with the resignations of John Carley, school committee appointed trustee, and that of Mr. Richard Neubauer, interim director. Mr. Carley has been a devoted friend and trustee of the library for many years and his presence and guidance of the board is sorely missed. In August, Mrs. Molly Turner was appointed by the school committee to replace him. It is gratifying to note that her interest in the

welfare of the library equals that of her predecessor.

Mr. Neubauer resigned to accept a teaching position in the Library Sciences Department at Bridgewater Community College. Mr. Neubauer saw the library through the difficult time of renovation and adjustment to a multi-level operation. Mrs. Brita Mack, director of children's programs at the Needham Public Library, replaced Mr. Neubauer in October. She comes to Lincoln extremely well qualified and with a background of public library experience both in America and abroad.

In April a Used Book Sale was sponsored by the Friends of the Library, which resulted in that group being able to rent a copy machine for public use. It has proven to be popular and profitable. Mrs. John Carman, a member of the Tarbell family, long associated with the library, has assumed the chairmanship of the Friends. She and her steering committee will be exploring and developing ways in which the Friends will be able to support, strengthen and supplement the library beyond the scope of librarian and staff.

During the year the library experienced two instances of vandalism which were disturbing. The library was broken into and a small sum of money stolen. On Hallowe'en the eagle who has stood sentry over the center for so long was cut from its base and found by Lincoln Police on the grass. We were fortunate not to have the eagle damaged and he has since been replaced in his place of honor.

Certain administrative changes have been instituted which admittedly caused some confusion but were felt to be necessary to find better ways to check books in and out, handle overdue books, and collect payment of lost books. To date, we have not found the perfect solution to meet all the above needs but the search continues.

The trustees of the library, with the help of Mrs. Mack and other members of the staff, continually look for ways to serve the community. During the summer a series of lectures were held on investments and investment counseling. Twenty individuals attended the evening meetings. Story hours have been held throughout the year for all age groups, but primarily for pre-school children.

Responding to a request for help in setting up libraries in the Boston School System, a meeting was held in the Tarbell Room resulting in a group of Lincoln women going to the Dever School at Columbia Point. Exhibits of photography and paintings done by

local artists have been encouraged. Through projects such as these, the library reaches out to more and more individuals, becoming more than just a repository for books.

In looking to the future, the trustees see several concerns to be faced. Perhaps the most immediate is that of parking. Expanded facilities must be provided and plans to meet this need are under consideration. The use of paper backs to stretch our book budget is being considered. This is being done by an increasing number of libraries as the choice and quality of titles improve.

The use of the Tarbell Room as an adult reference center continues to grow and how best to meet this function without destroying the integrity of the room is of importance to the trustees. We will continue to work with Mr. Robert Brannen on our architectural needs both now and in the future.

It is impossible to write a report on the library without paying tribute to the devotion and loyalty with which the entire staff fulfills its responsibilities. Most of the spirit and warmth which exists at the library is due to them. Certainly, the Grand Prize for the most artistic float at the 4th of July Parade is! Gratitude must also be expressed to the women of the Lincoln Garden Club who provide us with plants and floral arrangements on a regular basis, and to the many hours of labor contributed by the volunteers. Throughout the year the library is also the recipient of numerous other gifts indicating that it is of value and concern to the donors. We welcome these gifts and deeply appreciate them.

LINCOLN PUBLIC LIBRARY

Hours open:	Monday, Wednesday and Friday	10:30 to 8:30
	Tuesday, Thursday and Saturday	10:30 to 5:00

Closed legal holidays

STATISTICS, 1970
January 1 - December 31, 1970

General

Amount of fines collected	\$1,476.10
Number of days open	302

Acquisitions

Books

Inventory, 1969	32,729
Purchases	2,353
Gifts	266
	35,348
Discarded or lost	918
Inventory, 1970	34,430

Records

Inventory, 1969	1,206
Purchases	43
Gifts	110
	1,359
Discarded or lost	18
Inventory, 1970	1,341

Audio-Visual

Inventory, 1969	92
Purchases	14
	106
Discarded or lost	12
Inventory, 1970	94

Circulation

Adult	45,029
Juvenile	34,651
Total 1970 circulation	<u>79,680</u>

RECREATION COMMITTEE

Michael H. Farny, Chairman
Martin H. Kahn, Treasurer
Nelleke Allen, Secretary
Stephen Coan
Robert C. Frank
Robert D. Gray
Anne Scott
R. Joseph Froehlich (resigned)
George C. Hibben (resigned)

Representatives to the Committee

Mr. and Mrs. John McLean	-	Badminton
Walter L. Keyes	-	Basketball
Carol Kellogg	-	School Facilities
Gail Elias	-	Golf
Nancy Coons (Acting Chairman)	-	Playground
Arthur Tetreault		
James Dwyer		
Kathleen Linnell		
Anne Janes		
Diane Elder		
Julie Pugh		
Icko Iben		
David Lowance	-	Skating
Miriam Iben	-	American Red Cross Swimming
Margaret Church	-	Walden Swimming
Martha Holland	-	Skiing
Werner Willmann	-	Tennis
Robert C. Brannen, Chairman	-	Swimming Study Committee
Paul Kelly		
William King		
James Spindler		

The Recreation Committee sponsors, organizes, and administers a broad range of programs to help the town use its recreation facilities. In 1970 the Committee, while encouraging a continuation of on-going programs, initiated several new programs designed to increase town use of town lands and to explore the potential for establishing a community recreation center. With the election of Bob Gray, for the first time the Committee became a partially elected town board.

Principal activities included:

Badminton. Every Tuesday evening from 7:30 to 10:00 P.M. from October to April, Mr. and Mrs. John McLean provided leadership for a vigorous badminton group at Smith School gymnasium.

Basketball. Every Saturday morning from 8:00 to 12:30 during the winter months Wally Keyes coached a group of 80 grammar school and teenage boys in basketball at the Smith School Gym.

Community Recreation Programs.

Evening Workshop -- Carol Kellogg administered a Monday evening workshop during the spring at Smith School. It included a variety of crafts and activities including yoga classes led by Ruth Williams.

Summer Playground -- The Playground Committee administers the Summer Playground Program which is the town's principal recreation activity. The staffing and program direction is established by the Playground Committee. This committee is composed of eight citizens who interview and hire the staff, establish the nature of the program, and over-see its operation.

Paul McGuire, athletic coach at Saugus High School, and Caroline Lenington of Lincoln were again the program's Director and Administrator. A staff of 25 was hired to assist them. Principal activities included organized games and sports, swimming instruction at the pool at the school, tennis instruction, shop, typing, and conservation. Special activities included a float for the July 4th parade, assisting in the July 4th afternoon program, and a visit to Cranes Beach. 320 children signed up for the June 28 to July 24, four week session. The program is a day-camp designed to bring Lincoln's grammar and junior high school children together for summer recreation.

Youth Center -- The town's continuing interest in establishing a youth center and the contemporary drug crisis led the Recreation Committee to join the Parents League in holding a series of open

discussions leading to a petition to the Selectmen to establish a youth center in the basement of Town Hall.

Golf. Gail Elias administered a golf instruction program which met for six Thursdays in the spring in the Smith School gym. Mr. John Thoren, golf pro at Myopia Hunt Club, instructed a group of 25.

Skating. David Lowance, assisted by Steve Coan, was responsible for maintaining the ice at Pierce Pond. George Hibben ran a pilot program to demonstrate the feasibility of artificially creating a rink at the school. Equipment problems and weather conditions created erratic ice conditions for both facilities; however, the advantages of a skating facility that allowed controlled ice conditions were clearly demonstrated.

Judy Gross and Heather Hill administered a skating program for 40 children at the Nashoba rink during the fall.

Skiing. Martha Holland and Nancy Zuelke organized a downhill ski program for 49 children at DeNormandie Hill. Briar Robert of Wayland was hired to provide professional coaching to the town parents who conducted the instruction. Weather conditions limited the program to four Wednesdays in January and February.

Three Sunday cross country ski and snow-shoe tours were conducted around Sandy Pond and through the Mount Misery tract. About 50 townspeople participated in each tour.

Special Events.

Lincoln Winter Festival -- Four inches of snow and 300 townspeople guaranteed the success of the first annual Lincoln Winter Festival. To celebrate the joy of winter there were horse drawn sleigh rides, snow sculpting, ice hockey, skating, and a cross-country ski race. The Parents League provided hot soup, and the Boy Schouts and Explorer Scouts provided program coordination. The event was held February 15.

Patriot's Day Bike Tour -- 100 townspeople picnicked and bicycled under blue skies during a six mile bicycle tour and race. The Lincoln Police, Boy Scouts and Explorer Scouts acted as road guards during the April 19th tour.

July 4th -- The Recreation Committee assisted the Celebration Committee by organizing and managing the afternoon events for Independence Day. The afternoon program included organized play and games for nursery school children; pony rides, carnival booths, and a bike race for elementary school children; and a giant push ball and Battle of the Bands Rock and Roll contest for teenagers. As usual clear skies and a large crowd made the day enjoyable.

Thanksgiving Square Dance -- 200 people attended a square dance at Smith School Gym. It was organized by Barbara Beal, Miriam Iben, and Julie Ragan with live music and instruction provided by Ted Sannella.

Brush Cutting Days -- In conjunction with the Lincoln Land Trust, Boy Scouts, Explorer Scouts, and the Conservation Commission several brush cutting and land maintenance days were held at the Mount Misery tract.

Studies. The Committee created a Swimming Subcommittee to study the possibility of having a swimming facility in operation by 1972.

The Selectmen were petitioned to ban internal combustion engined snow vehicles from Town lands.

The Committee participated in the By '80 Conference and in subsequent planning sessions of the By '80 Task Force.

Swimming.

Walden Swimming -- 66 children and 1 adult enrolled in a five week swimming safety program. Initiated by Miriam Iben, it was organized and managed by Margaret Church who worked with five instructors. Of those in the program the following numbers of people received Red Cross certification: 6 Beginner, 8 Advanced-beginner, 13 Intermediate, 4 Swimmer, 2 Water Safety Aide, 7 Junior Life-saving, 7 Senior Life-saving, and 1 Basic Survival Swimming.

Wayland Jr. Townhouse Swimming -- 40 children participated in a water safety instruction program at the Wayland Jr. Town House during the fall and early winter. Miriam Iben organized the program and Mr. Koosterman provided the instruction. Bussing was provided from Lincoln.

Tennis. The tennis committee organized a variety of competitions. There were three women's teams that entered eight women in the Wightman Cup matches with Wellesley and Arlington, three men's teams, a round robin on July 4th, a tennis ladder and tournament in the fall. Joan Comstock, Peter Mennan, Philippe Lemieux and Gail Mayfield organized the play. Weather problems forced the postponement of the installation of the tennis court sprinkler system (1970 budget item) to 1971.

If the reader has noticed the recurring theme of weather in this report, then he will begin to understand that snow, ice and sunshine are vital to the success of Lincoln's recreation program, and that the lack of these ingredients may cause delays and problems

DeCORDOVA AND DANA MUSEUM AND PARK

Francis S. Andrews, President, Board of Directors

PRESIDENT'S REPORT

1970 was a year of national crisis for the arts. It was a year of both inflationary cost increases and economic decline. These forces combined to threaten the existence of many cultural institutions.

In spite of the fact that the towns which constitute DeCordova's principal areas of service were especially affected by the shifts in defense spending, the Museum ended its year on a high note of progress and financial stability.

The 1970 annual budget rose to a record high of approximately \$400,000. The major sources of income were: Trusts \$106,000; Membership Contributions \$73,000; School Tuition \$103,000; and Other Income \$118,000.

At the end of 1970, total membership stood at 3,500 families from 113 towns and 15 states. Lincoln membership was 525 families.

The exhibition program drew approximately 35,000 attendees. The school enrollment in the fall of 1970 was 868 adults, teenagers, and children. The total enrollment for the three terms of 1970 was 2,470.

Among the items of "Other Income" -- a most significant part of the Museum's operating funds -- was the Annual Appeal to members which netted almost \$14,000 at the time of this writing with additional gifts still being received.

The most spectacular project of the year was ART EXPO, a major fund raising event which produced \$12,500 in net profit and \$7,000 in new memberships. Over its four day run, Art Expo was visited by 15,000 individuals. More than 100 New England artists and craftsmen participated and the public purchased \$33,800 worth of art. At least 1,000 volunteer workers participated in one or more phases of the event. And, among dozens of special events during the four day period, the 2nd Annual Walter Gropius Lecture was presented by Ed Logue, nationally known urban redeveloper.

An ambitious project of this kind, with its significant contributions to the Museum, could only be undertaken with dedicated leadership. The DeCordova Museum had such leadership in the persons of Zoe and Greg Kolligian, Co-Chairmen of Art Expo '70.

Lincoln residents who have watched the DeCordova Museum evolve, over the years, from a converted private "castle" with little art, no programs and an uncharted future, to an internationally recognized center for the arts, realize that the size, quality and scope of activities now offered would not be possible without a dedicated membership from surrounding towns who give generously of their time, money, and leadership.

The Associate Council, made up of representatives from Lincoln and surrounding towns, helps to enroll and involve new members through a continuous series of events all year long -- coffees, teas, gallery talks, lectures, and demonstrations for their respective communities.

The Museum is especially grateful to Mrs. Clarence (Barbara) Fauntleroy of Sudbury who retired in June after service as Chairman of the Council for two years and as an active member for six years previously. She has been succeeded by Mrs. John Edwards, also of Sudbury.

The exhibition schedule for 1970 included shows of regional, national and international importance. The DeCordova's broad area of interest included photography, sculpture, graphics, painting, and crafts.

The 3rd and 4th exhibitions in the current series on contemporary art were presented in 1970: "HUMANISM IN NEW ENGLAND ART" drew record attendance and rave reviews all over New England. "LANDSCAPE II" was a popular and well attended showing of watercolors by leading New England artists.

During the year there were seven major one-man exhibitions -- two by established artists -- Melvin Zabarsky and Peter Milton -- others by new talents such as Paul Rotterdam and Robert Amory.

"BRITISH ARTIST CRAFTSMEN" was a show of international significance. Sponsored by Prince Philip, organized in Britain by World Craft Council, circulated among a select group of U. S. museums by Smithsonian Institution, the exhibit contained 200 pieces by the best British artists and craftsmen.

Recognizing the interrelationship of art and the environment, the museum sponsored such exhibitions as "POLLUTION MACHINES" -- sculpture by Edwin Owre, "NEW ENGLAND IMPRESSIONS" -- photos of New England landscape by William Berchen, and "LANDSCAPE I" -- water-color paintings.

In the catalogue for "LANDSCAPE I" Director Walkey wrote:

"'LANDSCAPE I' is far more than simply another water-color exhibition: it is a conscious attempt on our part to sensitize our visitors to the external world at a time when conservation must be practiced more than ever before and preservation must be emphasized lest we destroy that which we treasure. From time to time the Museum will present other exhibitions of a similar nature which will reinforce the theme of this exhibition -- an awareness of the world around us."

The Museum's first major exhibition of 1971 "LANDSCAPE II" continued the emphasis on this theme.

One of the most provocative and important programs of 1970 was the lecture series entitled "Beyond Museum Walls". This series brought to Lincoln some of the most controversial and most influential figures in the contemporary art scene. They presented an introduction to the aesthetic revolution of the last few years, to what has been termed the "grand upheaval of modern art". Among the speakers were Douglas Heubler on "Conceptual Art", Stan van der Beek on Film as Art, Paul Matisse on "Art & Technology", members of the famed Yale-based "Pulsa" group on "Environmental Art", as well as artist Hans Haacke, Jennifer Licht (Curator of the Museum of Modern Art) and John Webber (Director of the Dwan Gallery in N. Y. C.)

In 1970 the Museum School expanded its operations even beyond the capacity of the present classroom studios. Classes were held in the Town Hall, in the Lincoln Schools and in the Museum building. Classes are now run six days a week, all day; and four and sometimes five evenings a week.

In the fall of 1970 a new series of intensive short-term courses called "Explorations" was launched. It proved to be extremely popular, offering students a chance to explore various media without committing themselves to the conventional 15-week class term. Some of the subjects offered in the "Explorations" program included: Batik, Matting & Framing, Glazing Techniques; Metal Casting; Silk-screen; Calligraphy; Light, Form & Space; Hooking in Wool; Ceramic Design; and Glaze Techniques.

Thanks to many generous donors, the Museum over the past 15 years has assembled the nucleus of a really important collection of contemporary New England Art. Right now we have many of the leading artists of this region represented in the collection by major works of painting or sculpture.

During the entire year, the DeCordova's activities were covered widely in the press. However, the Fence Viewer must be singled out for its continued comprehensive coverage of all events, and the perceptive reporting of sometimes difficult subject matter.

The facilities of the DeCordova are used to maximum advantage -- and beyond. Nearly every day, at least two or three major events are underway, in addition to a cultural school system which rivals many small school systems in size and complexity. No one member or resident of Lincoln could attend all DeCordova events unless that individual devoted full-time effort to the task.

That such an extensive program can be conducted without sacrifice in quality is a tribute to a small, but highly professional staff, which devotes interest, energy, and time far beyond the normal "call of duty".

DeCordova's Board of Directors could do no less than enthusiastically endorse the philosophy and execution of the Museum's multi-faceted programs, and provide the administrative and financial oversight which make the DeCordova a noteworthy exception to a declining trend in the support of the arts.

BOARD OF DIRECTORS

Francis S. Andrews, President
Richard B. Bailey, Vice President and Treasurer
Janet Daniels, Clerk
James DeNormandie
Victor A. Lutnicki
Robert B. Newman
Sumner Smith

STAFF, DECEMBER 31, 1970

Frederick P. Walkey, Executive Director
Miriam Jagger, Assistant Director
Alice McHugh, Director of Education
Foster H. Nystrom, Administrative Assistant
Miriam Weinstein, School Registrar and Librarian
Joan Kennedy, Secretary to Director
Carolyn Hergenrother, Membership Secretary
Joan Anderson, Receptionist
Katherine Tsiouris, Designer
Martha DeFrancesco, Bookkeeper
Emily Schetky, Program Secretary
Ann Stuart, Art Supply Clerk
Frank Balduf, Museum Custodian
James Kelley, Studio Supervisor
Floriy Campobasso, Caretaker
Olis Rushton, Assistant Custodian

ASSOCIATE COUNCIL, DECEMBER 31, 1970

Mrs. John W. Edwards, Chairman
Mrs. John Reed, Secretary
Mrs. Henry M. Merrill, Jr., Membership
Mrs. Gregory Kolligian, Expo 70 Chairman
Mrs. John B. Garrison, Garden Club Representative
Mrs. David R. Harvey, Volunteers
Mrs. Charles Beanland, Acton Representative
Mrs. F. James Hodges, Jr., Acton Representative
Mrs. Gerald Meltz, Bedford Representative
Mrs. Kenneth Molloy, Bedford Representative
Mrs. William J. Megowen, Carlisle Representative
Mrs. Tracy Kent, Carlisle Representative
Mrs. Gerald W. Bush, Concord Representative
Mrs. William Dawes, Concord Representative
Mrs. L. Bruce Long, Harvard Representative
Mrs. James K. Skilling, Harvard Representative
Mrs. John V. Moreau, Lexington Representative
Mrs. George G. Pick, Lexington Representative
Mrs. Lucius W. Evans, Lincoln Representative
Mrs. Guido R. Perera, Lincoln Representative
Mrs. William Howell, Stow Representative
Mrs. Richard S. Warner, Stow Representative
Mrs. Jerome Kassirer, Wellesley Representative
Mrs. Maurice J. Fitzgerald, Sudbury Representative
Mrs. R. M. Radle, Sudbury Representative

Mrs. David E. Ratcliff, Wayland Representative
 Mrs. Howard N. Smith, Wayland Representative
 Mrs. John H. Higgins, Weston Representative
 Mrs. John T. Selldorff, Weston Representative

FINANCIAL REPORT FOR 1970

Statement of Income and Expense

Income:

Trusts	\$ 105,926.56
Memberships	73,251.00
Tuition	103,026.35
Program (admissions, sales)	100,687.18
Contributions	13,584.60
Miscellaneous	<u>4,079.81</u>

Total Income \$ 400,555.50

Expense:

Administrative staff	
salaries, benefits	\$ 145,491.57
Operating expense of Park,	
Museum, School	<u>253,351.84</u>

Total Expense \$ 398,843.41

Net Gain, 1970 \$ 1,712.09

Expense charged to Restricted Funds:

Building Fund Expense \$ 3,550.00

Cash Balance Sheet, December 31, 1970

Assets:

Savings Account	\$15,702.53
Checking Account	15,637.47
Payroll Account	<u>7,000.00</u>

Total Assets \$38,340.00

Liabilities:

Building Fund	\$15,150.00
Payroll Reserve	7,000.00
Unallocated Funds	<u>16,190.00</u>

Total Liabilities \$38,340.00

SCHOLARSHIP FUND TRUSTEES

Charles W. Calkins, Jr.
John B. Garrison
Sylvia B. Neumann
Randolph R. Brown, ex officio

The operation of the past year has shown a disturbing trend in the direction of fewer donors to the Scholarship Fund as well as a smaller total amount of money collected. At the same time, our disbursements to deserving students has continued to climb as the cost of education rises at every college and university. Just when it seemed our Fund was threatened by these trends, the Trustees of the Ogden Codman Trust offered us a helping hand. This provided a tremendous lift. With it we hope to keep pace with what we now expect will be more applications for assistance and for larger amounts per student than before.

For the health and vitality of the Fund we realize we must reach more donors and this we hope to achieve at the time of our next annual appeal.

Once again we are grateful to Sumner Smith for making his fields available for Fourth of July parking and to those devoted individuals and organizations who conscientiously support this Fund each year. Determining awards and apportioning the gifts of these generous and loyal donors is indeed a privilege.

LINCOLN PUBLIC SCHOOLS

SCHOOL CALENDAR

1971-1972

September	1	Wednesday	Workshops and Staff Orientation
September	2	Thursday	Workshops and Staff Orientation
September	6	Monday	Labor Day (Holiday)
September	7	Tuesday	Workshops and Staff Orientation
September	8	Wednesday	School Opens - All Classes
October	11	Monday	Columbus Day (Holiday)
October	25	Monday	Veterans Day (Holiday)
November	24	Wednesday	Vacation (Begins at Noontime)
November	29	Monday	Classes Resume
December	23	Thursday	Vacation (Begins at Noontime)
January	3	Monday	Classes Resume
February	21	Monday	Vacation Week
February	28	Monday	Classes Resume
March	31	Friday	Classes End at Noontime
April	17	Monday	Vacation Week
April	24	Monday	Classes Resume
May	29	Monday	Memorial Day (Holiday)
June	21	Wednesday	Classes End at Noontime
June	22	Thursday	Staff - Closing Activities
June	23	Friday	Staff - Closing Activities

N. B. Within the regular school year, classes end at noontime on Wednesdays

Days in School Year by Months:

September	17	February	16
October	19	March	23
November	20	April	15
December	17	May	22
January	21	June	<u>15</u>

Number of days in school year 185

Graduation dates for Brooks and Hanscom Schools will be announced.

"NO SCHOOL" SIGNALS

Local signals will be given on our fire alarm system

7:15 a. m.	3-3-3, repeated at
7:30 a. m.	3-3-3

Radio announcements will be read between the period of 6:30 a. m. and 7:30 a. m. Please refrain from tying up local phone lines to school officials and bus operators. (WCOP...1150K; WBZ...1031K; WHDH...850K.)

Announcements regarding "NO SCHOOL" are made by the Lincoln Superintendent of Schools for the Lincoln Elementary Schools (Grades K-8) only. Announcements for the Regional High School are made by the Regional Superintendent of Schools and will be designated "Lincoln-Sudbury Regional High School".

ELEMENTARY SCHOOL COMMITTEE

	<u>Term Expires</u>
John B. French, Chairman	1971
Margaret B. Marsh	1972
Michael Spock	1973

The year saw a change in school committee membership as Jack White decided not to run for re-election, and was succeeded by Mike Spock, a most effective replacement. Jack White's contributions to the schools were significant, notably in leading the School Committee during our search for, and appointment of, a new superintendent.

Randy Brown has reported elsewhere with regard to the changes in principals during the year. One point worth noting with respect to our choice of new principals is the extent to which the Superintendent involved the teachers in the efforts to find the best replacement. In all cases, the teachers of the schools involved met the candidates and gave the administration and the School Committee the benefit of their recommendations. In addition to setting up screening committees of the teachers, the Superintendent took the time, as the selection process narrowed the number of candidates, to talk to each teacher individually about his or her recommendations. This illustrates two significant characteristics of our Superintendent; namely, his real interest in, and concern for, the ideas and needs of the teachers, and secondly the hard work and total dedication he brings to bear on his duties as superintendent.

A good portion of our activities during 1970 were in connection with the building addition at Brooks School. The administration and staff spent a considerable amount of time rethinking the way to meet the educational needs for the school. This resulted in substantial modifications in the scope of the building proposal. The resulting building solution was presented and approved at two special town meetings, in June and November, and work is now under way, with scheduled completion of the library and classroom wing before the opening of school next fall, and the new field house shortly thereafter. A large share of the credit for this happy result goes to the Town Building Committee, which worked with great diligence to transform our space needs into a most rea-

sonable building proposal. The time and effort expended in re-thinking and refining the educational and building needs, and in discussions with other town boards and at informal neighborhood meetings, has been well worth it in terms of greater understanding by the Town of the school's needs, and greater understanding by the School Committee and staff of what the Town feels it is and is not willing to support. In retrospect, the defeat of the original building proposal, which came before the Town in June, 1969, appears to have been good judgment, in educational as well as economic terms.

The most spectacular event of the year affecting the school plant was the very last; the fire on the day before Christmas which destroyed the Brooks science rooms. Efforts are underway to arrange for the rebuilding of this area as quickly as possible; fortunately the Town is fully insured for this building loss. The resulting physical dislocation and program rearrangement has, of course, put an added burden on the children, staff, and especially on Meredith Jones, Brooks School principal, all of whom have responded cheerfully and imaginatively to this unwelcome challenge.

The process of putting together an annual budget is one which brings into rather sharp focus the conflicting desires of the Town to maintain its first rate educational operation and also to hold down its tax rate. While finance committees may sometimes give the impression of being unthinking slashers of budgets with no thought for the long term ramifications of budget cuts, the Lincoln Finance Committee has, happily, been more enlightened. They have wisely recognized that significant reductions in educational costs require basic review of, and decisions concerning, the content of the educational program and the way in which the educational enterprise is conducted. We agree that these decisions should not be made inadvertently as a by-product of budget reductions.

It is our hope that there can be public discussions of educational alternatives available to the Town in order that sensible choices can be made about these important issues. The so-called "Article 23" committee was established at last year's annual town meeting to study long range educational goals and methods as they apply to Lincoln. This committee, which has been appointed by the School Committee, should stimulate the discussion and contribute a great deal to the clarification of the issues and alternatives.

SUPERINTENDENT OF SCHOOLS

Randolph R. Brown

This is my second annual report on the Lincoln Public Schools. Apart from a few references to specific names and events, the 1969 Report, which I re-read as part of my preparation, would have served admirably for 1970. That I have not simply copied it and inserted it here is not so much due to my reluctance to shirk work in that manner but to the fact that some problems have become more severe and hence need special emphasis, and to the realization that the first report may, in fact, have been read by some enterprising citizen, who, edified by that experience, could be counted on to read its sequel. It is with him in mind that I write this report.

As the tables elsewhere in the Report show, enrollment on both the Lincoln and Hanscom campuses changed. The one hundred new housing units at Hanscom did not yield the number of children expected. Whether they will next year is a matter of great concern since the facilities available for the present enrollment are so deficient that we have had to establish a makeshift Middle School in two buildings on the Base itself as well as continue the use of Center School. Each of these arrangements has provided attractive opportunities for innovation which teachers have exploited, but isolation is a mixed blessing, and we hope that new facilities will be built in the next year.

The decline in enrollment at the Lincoln campus is traceable almost entirely to the kindergarten. Whether this is simply an anomaly or the first evidence of a long term trend is hard to say. Enrollment data for the next year or two will thus be especially interesting.

Although the usual staff turnover has brought many new teachers to the schools, only at Hanscom was it necessary to create new positions. A total of twenty-eight and a half teachers left the system and thirty-three new teachers were hired. Those who left cited the following reasons:

Seven left to take more attractive jobs, five were pregnant, one retired, six followed husbands who were being transferred elsewhere, six did not have their contracts renewed, three took leaves of absence, and one teacher reduced her teaching from full-time to half-time for family reasons.

Our new teachers were selected from almost one thousand applicants. So well known is Lincoln that almost all of the applicants came to us without solicitation. (Already in 1970 we have some fifty applications for the fall of 1971.) Lincoln is apparently an attractive place to work. Though perhaps not so much as Newton, which seduced Mr. Irwin Freedman away from the principalship of Hartwell to take the principalship of Meadowbrook Junior High after only one, but very successful year. The principalship of Brooks also changed hands as Mr. Timothy Rhodes stepped down to pursue a more satisfying and tranquil life in the classroom. Since we also created an autonomous Middle School at Hanscom, separate from the Upper School of which it had formerly been a part, we thus were faced with the task of finding three new principals.

That we were able to install three extraordinarily capable principals in one year is certainly a credit to the Lincoln Schools - Newton notwithstanding. Each was the overwhelming choice of the teachers. At Hanscom Mr. Ronald Hadge took over the Middle School, while at Brooks and Hartwell the positions were assumed by Miss Meredith Jones and Mr. William Warren respectively. Mr. Hadge and Miss Jones had both been teachers in their schools immediately prior to their new appointments while Mr. Warren came to us from curriculum and staff training projects in Africa conducted by Education Development Center and the Peace Corps.

Two other administrative changes require notice. Mr. Stefan Vogel returned to Smith School from a six month sabbatical leave in England, where he studied and taught in one of the well known Infant Schools, and Miss Virginia Soderling assumed the position of administrative assistant in the Central Office replacing Mr. George Drake, who left Lincoln after sixteen years of loyal and effective service.

It was especially gratifying to the staff that the Town voted to upgrade the physical plant at the Lincoln Campus by underwriting the cost of various modifications to Smith, including a major overhaul of its heating system (which at the time of this writing is almost completed), finishing part of the Hartwell cellar for storage, and adding a field house and an academic wing to Brooks. That fire should have destroyed three science rooms and the lobby of Brooks School just as this other work was well under way only confirms one's suspicions that the occult forces so dominant in ancient times have neither been placated or subdued.

The Hanscom campus has had a building project underway for almost two years, but a freeze on federal construction has relegated the proposed improvements to paper only, and no signs of physical activity are in sight. It would be enormously helpful if those with influence in Washington could help us get that work started. The space is badly needed.

With respect to instruction, there is much that could be said. Lincoln continues to attract large numbers of visitors, some from quite far away. Most come to observe our reading program which has had favorable recognition nationally for almost ten years, but an increasing number come to confirm our growing reputation as a system that is especially responsive to the social and emotional needs of children. Both sorts of visitors are uniformly impressed - even amazed - by the informal way in which teachers and children carry on their business. We have come a long way from the days of pitchpipe and pointer!

At the same time there remain several issues of great concern, and I will try to outline their essentials in the space that follows.

The first, and one which casts its shadow on all the rest, is one of goals. With respect to curriculum the Lincoln Schools are essentially traditional. Children are expected to read early and read well. Although contemporary materials in mathematics have to a large extent displaced an earlier emphasis on straight computation, one senses that many parents are not convinced that this is altogether wise. Many citizens would like the schools to use the new materials only so long as nothing gets thrown out. For many, long division and Silas Marner are a comfort.

Aside from this understandable need to hold with the past, the greatest impediment to instructional reform lies in the difficulty of assessing what children get from their schooling. The inability of the well known standardized tests to give an adequate measure of anything but the most obvious, and sometimes trivial, skills is too well known to require comment, but the fact remains that the results of such tests are still the basis for much opinion about our schools, even in Lincoln. If it is necessary to document the extent to which children can satisfactorily manipulate numbers, letters and words, how much more it should be necessary to know the conditions under which children can generate them themselves, the variety of novel solutions they can construct for real problems (not exercises), the degree to which they can recognize and assemble evidence pertaining to some question of interest, and the

degree to which they can use one question as a guide to another. These seem to me to be important intellectual skills, yet in these terms we know almost nothing about our accomplishments.

It is commonly assumed that half a loaf is better than none, that in the absence of adequate measures of real intellectual power we should settle for what we can get and be grateful for some knowledge of arithmetic or spelling skills. Unfortunately, there is some evidence that an inverse relationship may exist between proficiency in traditional skills and these other qualities. Even if such a conclusion is not yet fully warranted, the suspicion of truth should give us pause. The fact remains that we know very little about some very important questions. We don't know if high performance in traditional skills correlates positively or negatively with measures of intellectual power, and we don't know whether any relationship that might exist is a causal one or not.

Handicapped by the lack of such knowledge, and unable, therefore, to offer compelling arguments for bold reforms, the most daring teachers, school committees, and school administrators know they must operate with only marginal and fragile community support.

The above summary of our instructional dilemma is probably too simple, but I include it here because it is essential to an understanding of the extraordinary financial squeeze the Town is facing with respect to schools.

There is a growing and understandable alarm about the escalating rise in taxes which commonly gives rise to demands to cut school costs. Since at least 70% of operational school costs are salaries, it is apparent that significant savings can be accomplished only by reducing staff. Before the citizens of Lincoln enforce savings in that way, however, they would do well to make a thorough re-assessment of the goals they have set for their schools.

One of the reasons that Lincoln's per pupil costs seem high in comparison to those of other Massachusetts schools is because the Town has long recognized - and much to its credit - the futility of teaching twenty-five to thirty students the same thing at the same time. By keeping classes small and by providing supporting staff to help teachers, it was hoped that a more individualized style of instruction could be obtained. And it has. Much more than in other schools that I know, Lincoln children receive the frequent, undivided attention of a teacher. At the same time teachers and parents know we have not done enough. Teachers are

unanimous on this point. They cannot attend adequately to twenty or twenty-five students on an individual basis and meet the traditional curricular expectations of the Town as well. Teacher aides, volunteer mothers and student teachers help - are essential in fact - but they too require a certain amount of individual attention. Even twenty students per class constitute a formidable challenge.

Lincoln has been wise in its priorities, and the Town should not feel defensive about the cost of its schools. The Town set difficult but important goals. To a large extent the schools seem to be meeting these goals. What has only now begun to be obvious is that meeting such goals exacts a high price in both dollars and human effort, much higher than either citizens or teachers first realized.

As I pointed out last year, our best teachers are too often exhausted. There is too much pressure and too little time. Teaching, to be effective, must not bring either students or teachers to their knees. Both need time to reflect and to pursue their own interests. Some period of tranquility is essential.

To make these things possible the Town must either add to the staff, or boldly alter its expectations and examine radically different alternatives to the present organization of its schools. Seen in this way, the present cost squeeze can be an opportunity, not a crisis, and I hope that large numbers of citizens and teachers will take these matters seriously and join in open discussion soon.

PRINCIPALS, HARTWELL, SMITH AND BROOKS SCHOOLS

William S. Warren, Jr., Principal, Hartwell School
Stefan Vogel, Principal, Smith School
Meredith Jones, Principal, Brooks School

HARTWELL SCHOOL

As society today undergoes a quiet revolution, the whole definition of "quality education" must be carefully reconsidered. This reconsideration must be a joint effort between the parents and the teachers. Unless there are clear understandings between these two groups, the children often are caught between conflicting views. Professional educators must work cooperatively with parents. I

am happy to report that at Hartwell such cooperation has long been a tradition and seems to be growing.

In looking at the present program at Hartwell School, one sees some hopeful signs of change and can speculate on some future possibilities. To a newcomer like myself, the most conspicuous feature of Hartwell is the high quality and dedication of the staff. The characteristics that distinguish this group from many other faculties I have seen are their overall concern for children as human beings, and their dedication to their jobs. This latter characteristic is most noticeable in the amount of time that they spend in learning more about how to improve schools for young children. Any afternoon or evening, groups of teachers can be found at school or in small groups at one of the teacher's houses, discussing or working on plans related to the latest ideas in education. These discussions are lively and controversial and parents should be happy to know that teachers exercise considerable caution in accepting new fads that seem to provide "quick answers." It is hoped that in the future, means can be worked out so that meetings, both formal and informal, can involve more parents.

A second conspicuous feature at Hartwell are the many parents who are to be seen in the school. It has become evident that this involvement has improved understanding between teachers and parents, though it is particularly unfortunate that more fathers are not in a position to participate as well. In the few cases where fathers have been able, their presence has proved most beneficial. The range of activities that parents are engaged in varies from a one shot demonstration of techniques of spinning and weaving, to regular sessions two to three times a week with small groups of children in creative writing, mathematical games, science units, social studies or other topics that are of interest. In addition to the better understanding that this cooperative effort brings between teacher and parent, the parent and child also gain a better understanding of one another. It is seldom a parent has an opportunity to work with his child in the company of other children. The whole schedule, both daily and yearly, will have to be carefully re-examined to make possible even more such opportunities.

Individualized instruction requires lots of people. The work of students from Brooks and the Regional High School at Hartwell has made it possible to offer many more options, and the association of older and younger children seems to benefit both. Many of the older students in this program have gained a much better appreciation and understanding of their own relationship to school

and learning. The greatest advantage of this program is the opportunity for the children to work cooperatively. The children learn academic skills in reading, math, etc., at the same time as they are learning the social skills of cooperation, respect for other persons, group problem solving, and other skills. We feel it is important that individualization of instruction be done on human terms rather than through machines, programmed materials and individual games. In the interdependent world we are living in, it is increasingly important for each of us to respect and gain better understanding of one another.

Some concerns become apparent as one thinks about young children dealing with this variety of adults. The immediate question is the need for security that one teacher can allegedly provide a young child. We must weigh this against the advantages of having a variety of adults to work with and recognize the difficulties that some children have with too many temporary relationships. As our society becomes increasingly more mobile, such temporary relationships will become more common and we have a responsibility to help children learn to make the most of them. The need for new social skills seems more and more apparent as the society becomes more complex. If children are to control their futures they must begin now to understand how they relate to other people and how to cope with "people strain".

Another noticeable aspect of Hartwell is the school-wide options that are provided. This is most evident in the "art" room, but also apparent in the schedule of the library, the math, science and reading programs. The art room has become much more than just a place to draw and mold clay. It has become a resource area for the children that they can visit at almost any time of day. Here one can see children engaged in woodwork, cardboard construction, explorations of machines, science units, construction of musical instruments and many other activities. Every other week is unscheduled in this room so children come and do whatever motivates them for as long as the project requires. This same type of "child choice" activity goes on in the library on alternate weeks. It is hoped that the future will not only bring an expansion of these options for children, but an expanded use of this Resource Center by teachers and parents as well.

To accomplish these goals, and others that will face us in the future, we must establish relationships of trust and understanding between the school and the parents. Hopefully, if these relationships are established, we can all work together despite disagreement to better help children meet their futures. It may take

some major changes in the educational system to do so, but the work is urgent and I hope many parents, fathers as well as mothers, will help us.

SMITH SCHOOL

The nation-wide movement toward educational change continues to have an impact on the Middle School. The need for freedom for children, for better understanding of their interests and individuality, and for intellectual rigor and kindness in the classroom are all elements to be considered. However, continued growth and change must be viewed in the context of those things which are already good in the school. One of our most important tasks is to help children become literate. We cannot, nor do we wish to, avoid our responsibility in teaching reading, writing and arithmetic. Yet we realize that building confidence and curiosity, independence and responsibility are equally, if not more important, and that ways must be found to achieve these more effectively.

The "open classroom" or "integrated day" are organizational approaches, based on an appreciation for and an understanding of children, which purport to meet the above goals. However, these approaches are frequently misunderstood by both parents and teachers. "Chaos", "permissiveness", and "loss of standards" are words commonly attached to this effort, especially when the need for underlying structure and goal-setting is not seen.

We are working along these lines, and believe we are attempting to set a proper balance between requirement in learning, and in helping children become independent through being trusted, loved, and having opportunities for making choices. It is a difficult and delicate task. Mistakes will be made, and parental understanding and cooperation are essential if we are to provide an effective and humane education.

The Middle School consists of 243 nine and ten year olds, 10 of whom are METCO students. There are 10 classroom teachers, a part-time reading specialist, a librarian, and a music and physical education teacher; the latter are shared with Brooks. In addition, the part-time services of a social worker, speech therapist, instrumental music instructor, science, math and reading consultants are available. Three teacher aides assist classroom teachers in small group instruction, clerical work and recess supervision.

Student teachers from Boston University and other schools supplement the staff.

Classes have been organized this year for the first time according to the teaching style preferences of the faculty. There are two essentially self-contained classrooms between which children interchange for mathematics instruction. In another arrangement, two teachers specialize, one handling all the math and social studies, the other teaching language arts; both teach science. Three pairs of teachers work in a cooperative arrangement, in three double classrooms; the lobby, room 7/8, and room 9/10. Under this plan, the teachers may choose to specialize or to teach all the subjects.

We continue mixing 9 and 10 year olds in all classes, and try to maintain heterogeneous grouping within each class. However, children are re-grouped within the rooms for skill instruction in reading, spelling and mathematics. The overall teacher/student ratio is 1:18. The average class size is 24.

Children spend one hour a week in a formal art class, which is in addition to incidental art work in the classes. Half of the students go to Hartwell for art, the rest to Brooks, there being no art room at Smith. Physical education and music are taught by specialists twice a week. The gym and the music room are shared with Brooks School.

The fire at Brooks School during the Christmas holiday forced us to move two classrooms to Hartwell. Although there are some inconveniences in this, the two teachers will be more able to work cooperatively, which should be beneficial.

Two changes since last year have been the re-scheduling of Parent Coffees to the evening, which permits fathers to attend, and the elimination of the weekly activity period. The activity period was discontinued because classrooms now incorporate more activities, so that a separate time and place is no longer needed. Among some of the activities found in classes are: art, crafts, weaving, construction, cooking, educational games, and many opportunities for individual projects.

A few events deserve notice: In April, the Middle School Chorus won the honor of being among four choruses chosen in competition to sing at the Massachusetts Music Educator's Convention in Waltham. Mrs. Shirley Laman was the director. This winter, Mr. Anthony Cirella continued the tradition of excellence in choral work with a superb Christmas Concert in the Brooks Auditorium.

In June, the children and staff of the school produced a Fair, the proceeds of which (\$300) the students elected to send to the Passamaquoddy Indians at Pleasant Point, Maine, to help them begin a new day camp and swimming program.

Overnight trips went to Northeastern's Warren Center in Ashland, Mass.; to Mount Monadnock State Park in Jaffrey, New Hampshire, and to Willard Brook State Park in Ashby, Mass., and were a big success again.

Earth Day was observed with a number of activities. Surveys were made in the town by students, trash barrels were distributed to key places in town, and numerous studies and discussions took place. Conservation education continues.

During one week of the Summer School, interested students took trips to a number of places: Hammond Castle in Gloucester, Plymouth Plantation, Edaville Railroad, Salem, and Boston Harbor. Follow-up work went on in a classroom upon their return. In addition, twelve children received remedial help in arithmetic, reading and writing.

Many have asked about the sixth grade. A study group is being set up to make recommendations concerning how to make the sixth grade a more natural extension of early experiences that would lead to an effective transition to Brooks. For the time being, the sixth grade will continue under the Brooks School administration.

BROOKS SCHOOL

The Brooks School, or any school, should be a community. Its totality is only as effective, as giving, as productive, and as operational as its components and outside support.

Presently our components consist of 352 students, 23 full-time faculty, 6 part-time faculty, one new principal, 2 custodians, 2 secretaries and a rather confused physical plant. The extent of our outside support has been indicated by the town's approval of a new wing and gym. For this we are grateful, but intangible supports also act to encourage staff and increase effectiveness. We sometimes feel a lack of these intangibles.

Welcome construction, unwelcome destruction, and expected reconstruction could lead us to feel in a bit of a swivet, but has

not. Instead these events have opened up new educational opportunities: constructing of science room furnishings from plywood and tri-wall; documenting the course of an historical event (the fire); observations of building construction; consequences of destruction; the processes of insurance, and perhaps learning about the importance of pulling together to make an operational whole.

Through all our change and challenge, the Junior High student is still there. He needs structure, he needs standards, he needs models, but he also needs opportunities for responsibility, self-imposed controls and a further exposure to independence.

The expansion of our elective program this year was set up to provide more time for individual pursuits, more time for productive social relationships, and more opportunity for developing the responsibility that goes with making choices. However, we see a need, at this point, to provide an even greater range of options and approaches within the school so we can respond to a greater diversity of individual social and academic needs.

On the academic side we are working to hold students to high standards of logical thinking and problem solving. We need to provide a balanced curriculum where both old and new approaches and content are utilized. We still have far to go, but as a beginning we have added an additional English-Social Studies teacher to the staff, and several teachers have chosen to teach cross-disciplinary areas to enable them to know a smaller number of students better. Fewer teachers now teach each grade, making it easier for them to share their knowledge and experiences.

We have gone back to a system of grades, archaic by some present educational standards, but how positively our students have responded! We have found they need to know where they stand in relation to a defined standard. Along with this re-use of grades, we have changed the report symbol for average from "B" to "C" and have put into existence the failing grade. This provides a system more in line with the High School's and reinforces the reality of inadequate performance. Parents have responded also! More than ever have come to confer about their children.

We have also chosen to put our energies into attempting to achieve a consistent firm approach to those standards we feel are basic to the development of forthright, independent and rational human beings. So chewing gum, informality of dress and yo-yos are not the key issues. The key issues are how a student handles himself in relation to people, situations, and his learning respon-

sibilities. These include learning to recognize whether or not "doing your own thing" interferes with the rights and feelings of others. We see a disturbing lack of commitment to much of anything on the part of our students, and it often seems that we expend an excessive amount of energy on "teaching" them basic concern for others. What's left we put into educating them. Shouldn't the priorities be reversed?

At times our frustrations, confusions and pressures are tremendous. We do not feel that all that has gone on before in education is meaningless or meaningful. With this conflict ever present, how do we help our junior high students determine what is important for their future at a time in their lives when much of their focus is on their personal social confusions?

PRINCIPALS, HANSCOM PRIMARY, MIDDLE AND UPPER SCHOOLS

Josephine Alward, Principal, Hanscom Primary School

Ronald Hadge, Principal, Hanscom Middle School

Robert A. Leach, Principal, Hanscom Upper School

HANSCOM PRIMARY SCHOOL

In spite of the fact that school enrollment (K-8) increased due to the completion of the new housing, the student population at the primary level did not rise in proportion. One cannot help but wonder whether this is a result of recent medical advances or whether it is merely a coincidence. Whatever the cause, we are delighted that, for the first time in years, class sizes are ideal. Some classes in previous years had been decidedly overcrowded by Lincoln standards.

The housing of the Primary School classes continues to be a serious problem with only about half the children being housed in the actual Primary buildings. Classes are now located in three separate locations - ten classes are in the Primary facilities, six (including double sessions of kindergarten) are at the Center School, and four are in the Upper School. While this has provided adequate space, it creates problems in communication among the staff, limits the possibilities of team composition, and makes for difficult scheduling of art, music, physical education, and library.

Rather than bussing Center School children back to the Hanscom campus for physical education and library classes, as we did last

year, we have met these needs by having the children use the facilities of the Lincoln Public Library and the Hartwell multipurpose room, both of which are within easy walking distance. Art and music are carried on in the classroom with the specialists. Two full time teacher-aides assist at Center School.

The Primary School is organized in heterogeneous classes, several of which are multi-aged. Most classes are now self-contained to a large degree, but both children and teachers work together closely, although on a more informal, open-structured basis than in previous years. There is a large amount of individualization in the school which allows for the child to work at his own level. While this is always beneficial, it is especially true in this situation where there is the constant turnover in school population due to military reassignments. Teacher aides are increasingly important for work with children in this setting. This type of program has been the goal of the Primary School for a long time, and the staff strongly believes that it provides the best education and atmosphere for the child.

Besides having student teachers from Simmons, Lesley, and Wheelock, Hanscom Primary School also had a student from the University of Massachusetts for a semester working on an independent study program. This was a pilot program in developing new methods of teacher training - one in which this school is pleased to have participated and plans to pursue further.

The change made in the entrance policy, i.e., testing all new five and six year olds with birthdays after September 1, has been a great help and we feel has saved many children from the unfortunate consequences of premature schooling. We plan to continue this policy.

Summer School provided an opportunity for us to create an enrichment center for children. All those who came for remedial help, as well as others who needed such an experience, enjoyed the combined resources of art, music and the library. Increasingly, many of these activities are seen incorporated in the classroom activities.

HANSCOM MIDDLE SCHOOL

The approximately 250 Middle School children are housed in Buildings 1211 and 1212 on base and in E Cluster - four rooms in the main campus. (Buildings 1211 and 1212 have about 6400 square

feet of usable classroom space or the equivalent of 8 crowded classrooms.)

Space, or the lack of it, dictated many of our operational procedures. A rotating schedule was predicated on the fact that we could not accommodate all the children at Buildings 1211 and 1212 simultaneously. The effects of the movement between two locations (Buildings 1211, 1212 and the Main Campus) is difficult to assess. Initially, anywhere from 1 to 10 children would report to the wrong site. Now, this seldom happens. There have been concerns expressed about this mobility on group identity and cohesiveness. It was thought more difficult to generate feelings of togetherness, belonging and security. It is my guess that the schedule did make it more difficult to adjust - at least initially. However, unsettled feelings were bound to develop because of the new program and the new buildings. The teachers' awareness of this problem and their attempts to make the surroundings as pleasant as possible, as well as to get to know each child, has alleviated the problem. Most children like the Middle School; at least none have dared deny it.

The movement between the locations is not a particular advantage, but its disadvantage now seems less significant, especially when considering that some children in other schools change classes and rooms every hour and a Middle School child only changes 3 times a week. This aspect of the program still requires close scrutiny in planning next year's program.

The decision to organize into teams was influenced considerably by the fact that there was not a room available for each teacher. Team teaching was a new experience for all with the exception of 3 of the teachers. Adjusting to this teaching style, and to the realization that there were no "free" periods (thereby allowing a 3-40 teacher-pupil ratio) and not having a desk because there is only room for a file cabinet, and not having a teachers' room and many other things, make teaching in the Middle School "challenging". Even so, in a questionnaire devised by Georgia Westervelt, our guidance consultant, most teachers felt the program was superior to what they had been doing. It is also agreed by all that it is much more demanding and exhausting. Still, several teachers have commented that they would like to stay in the suites even after the new building addition is completed.

This year's program has been marked by an attempt to reduce the adult-pupil ratio. This was accomplished in many ways. By foregoing the hiring of substitutes during a teacher's absence, we were

able to hire two additional teacher aides. This procedure, when considered with our team approach, seems a preferable way of expending funds as it provides personnel who are familiar with our program, materials and children. We also have drawn heavily upon such institutions as Simmons, Brandeis and Lesley for student teachers.

We are presently arranging with Lesley, to utilize people from their new Core program - which provides classroom experience for their freshmen and sophomores.

Under the editorship of Mrs. Gallop, chairman of our parent group, the Middle School initiated a monthly newsletter. Besides offering an opportunity to relay mundane news releases from the office, it also provided each child with an opportunity to "get published", and to give parents a thumb nail sketch of each teacher's educational philosophy, professional background and general interests. This method of communication was successful in providing information regarding the school and its programs but still left a need for receiving feedback from the home. We hope that informal coffees at school and in the homes will provide the two-way communications that are needed.

Although the constant influx of new students continues as a major consumer of teacher time, the informal atmosphere of the suites and the smaller class size have facilitated the process of getting children settled and working. We are still concerned that the frequent moves made by military families put a special strain on some children which may not be being met by our school program, and we hope that parents will help us devise ways in which we can meet this problem more effectively.

Staff - There are 12 1/2 classroom teachers, an art teacher, music teacher, gym teacher and 3 teacher aides.

Organization - Suite teaching is defined as 3 teachers working as a team, with responsibility for approximately 60 children in an area composed of a large space and several small rooms, each of which will accommodate 10 to 15 children. Typical operation would find two teachers working in small rooms with 10 children each and the third teacher in the larger room supervising independent work for the remaining 20. Twenty children are always scheduled in special subjects.

Schedule - Language, math and science are taught in Buildings 1211 and 1212 on base. Art, music, physical education and MAN: A

Course of Study is taught in E Cluster at the Main Campus. Twenty children from each team (80 total) spend either a morning or an afternoon session at E Cluster each day. This occurs on a rotating basis so that each child during a week's time, spends 3 half sessions at the main campus. Children therefore either walk to the main campus or are bussed to Buildings 1211 and 1212.

This type of scheduling allows each team of 3 teachers to work with groups of children as small as 40 in size as 20 children are always in E Cluster.

This rotating schedule allows 2/3 of the children to eat lunch at the Cafeteria each day. The other 1/3 bring lunch with them.

HANSCOM UPPER SCHOOL

Reorganization from a departmentalized school to a "house" concept was a major change instituted at the Hanscom Upper School this year. The student body was subdivided into three groups of approximately one hundred students, with four classroom teachers assigned to each group. These subgroups are housed separately, in four-room clusters, or building segments. Thus, a team of four teachers works with one group of multi-aged seventh and eighth graders for the greater part of each day. Sixth graders form a separate "house", and are taught by a team of five.

At this writing, parents and teachers are very favorably impressed with this type of arrangement primarily because it allows teachers and students to know each other better. Also, students who may have difficulty adjusting to moving about the building from class to class are benefitting from a more stabilized classroom situation. Finally, students working on individual research projects, in connection with regular classroom assignments, have the opportunity to obtain guidance and help from teachers during the regular school day. This additional instructional guidance takes place during supervised research periods in each cluster.

An expanded program of individualized work in skill subject areas has been introduced concurrently with the "house" plan. Using "learning activities packets", students proceed, at their individual rates, through several course units of various levels of sophistication. This method of providing for the varied backgrounds of our students seems to be quite effective. However, one notes the need for teacher aides, and other adult teacher-assistants, to provide the necessary amount of help and individual student con-

tact. To this end, parent volunteers and student-teachers are welcome additions to the classroom scene.

Another change this year has been the development of a group of electives, or "mini-courses", about the special subject areas (art, music, and phys. ed.). These courses provide a diversified approach, particularly in art and music, to small groups of students and complement regular classes in these subjects.

The school day at Hanscom Upper is essentially "open ended". That is, students may leave for home at 2:45, or stay at school to pursue interests, research individual projects, get special help, or participate in scheduled activities until 3:45, or later, if the activity warrants.

Architects have completed schematic plans for another addition, or "cluster", to add to the upper school facilities. The new wing will provide new and enlarged home economics, shop, and art areas, in addition to two large classrooms suitable for use as a science instruction suite. Construction is expected to start this spring, (1971), if project funds are released by HEW.

SCHOOL NURSE

Alice E. Garrison, R. N.

Children entering kindergarten had the state required physical examination, and the great majority were seen by their family doctors. 16 pre-school examinations were done by Dr. John Davies at the Well Child Conference. Since 1968 it has been a school responsibility to see that children are kept up to date on immunizations, and this requires that physical records are kept accurately and checked frequently. In general doctors and parents have been cooperative in getting such reports to us promptly when requested.

Three hundred and forty-four children in Hartwell, Smith and Brooks Schools had the periodic (every three years) state required physical examination. 24 of these examinations were done by Dr. John Sisson, school doctor, and 32 by Dr. John Davies, and the remainder by family doctors.

The annual vision and hearing testing was done with the help of

trained volunteers. Fifty-one children failed the vision test, and eighteen failed the hearing test. These children were referred for further diagnosis and treatment.

In the spring tuberculin testing at the six year old level was done by Dr. Sisson. Seventy-six children were tested and there were no positive reactors. Thirteen school employees were tested and there was one positive reactor who subsequently had a negative chest Xray at Middlesex County Hospital. The Tine tuberculin test is the test used by Dr. Sisson.

Dental screening in 3rd, 5th and 7th grades was done by Dr. Calkins. Nineteen children were referred for care and orthodontia. Dr. Calkins feels that in general the childrens' teeth are in very good condition.

In April the German measles (Rubella) vaccine was offered to Kindergarten through 3rd grade level, following the recommendation of the Department of Communicable Diseases. 265 children were given the vaccine.

At the beinning of the school year meetings were held with teachers to discuss children with physical disabilities. Meetings were also held with mothers of these children so that the child's limitations would be clearly understood. Teachers are also instructed each year in the simple rules to be followed in the care of sick children or those requiring first aid.

Mrs. Robert Whatley is on duty as a health aide at the Hartwell School four hours a day for four days each week and is a great asset to the school. Again this year I wish to thank my faithful volunteers for the services they have given to the school health program: Mrs. David Ammen, Mrs. Richard Austin, and Mrs. William Grinnell who have helped with the vision and hearing testing programs.

LINCOLN PUBLIC SCHOOLS

CLASS OF 1970

Elizabeth Briggs Bailey
Sarah Fay Baird
Letitia Stewart Baldwin
Margaret T. Baldwin
Sarah Todd Baldwin
Erica R. Bastress
John Joseph Bowden
Elizabeth Brown
Sara Noble Brown
Todd Hunter Brown
Lesley Mitchell Burk
Laurie Kay Burroughs
Thomas Andrew Calkins
Diane Elizabeth Campobasso
Matthew Lewis Caras
Stefan Caras
Tom Carley
Deborah Ann Clark
Happy M. Clark
Deborah D. Davis
Thomas De Baryshe
Elizabeth Dexter
Sheryl Jennet Doherty
Leslie Ann Donnell
Gail Lind Douty
John J. Duane
Karin Fenijn
M. Patricia Fitzgerald
Alan James Fougere
Janice Birdine Foust
Barbara Ann Garrison
Stephanie Lynn Gerson
Andrew Gil
Julia Townsend Glass
Mary Ann Greaves
Robert Thomas Green
Linda J. Greene
Kathryn Currier Gross
Ann M. Hagenian

Shirley Anne Hanson
Susan Lorretta Haroutunian
Liam Michael Healy
Andrew Hester
Nicholas Holland
Miriam Christine Iben
Christina Sinclair Kennedy
John Thomas Kennedy
Michael Koehler
Stephanie Kornfeld
Janet Andrea Kruse
Matthew Leaver
Stephen Leger
Paul M. Leslie, Jr.
John N. Little
David Maher
Anne Mahoney
Karen E. Mahoney
Gail Anne Mannarino
Susanne Gail Martini
Cynthia Mason
Katherine Barbara Mason
Heather Gale Mayfield
Peter Bowman McColl
Martiella Marie McConnon
Mark R. Merrill
Edward H. Morgan
David J. Mrakovich
Michelle Theresa Myles
Peter Kieron Naiman
Lee William Nelson
John H. Page
Richard Joseph Panetta
Wayne R. Parsons
Terry Gordon Peterson
Beverly Pino
Deborah Anne Raker
Daniel John Rapperport
Charlotte Richardson

Cynthia Ann Roehr
Stuart Harold Rosenwald
Brenda Lee Ross
Mary E. Row
Gail Ruth Sartori
Nathaniel Shambaugh
Allen Dudley Shepard
Robin L. Skersey
James Eugene Smith
Joseph Ronald Smulowicz
David Whitford Squire
Sarah Walker Stanley
Katherine McKinley Stetson
Robert S. Stevenson
Sheryl Coburn Street
Christina Jeanette Striker
Ellen Elisabeth Sykes
Carol Lee Sylvia
Craig Lawrence Sylvia
Carolyn Pratt Taylor
Lisa Jean Thurmond
Mary Evelyn Toler
Kim Ann Track
Margaret Walkey
Pamela Marshall Walter
Courtney S. Wang
Elizabeth Rebekah Weiss
Patricia Emily Woo
Kevin Wright

LINCOLN PUBLIC SCHOOLS

SUMMARY SHEET & PROPOSED 1971 BUDGET

Classification	1970		1971 Budget (990 pupils)	Increase or (Decrease) from 1970 Budget
	1970 Budget (1002 pupils)	Expenditures (1002 pupils)		
Administration				
School Comm. Expense	\$ 2,500.00	\$ 2,611.63	\$ 1,700.00	\$ (800)
Salaries	39,315.00	35,231.22	34,455.00	(4,860)
Office & Supt's. Expense	4,050.00	3,570.68	4,050.00	-
	<u>\$ 45,865.00</u>	<u>\$ 41,413.53</u>	<u>\$ 40,205.00</u>	<u>\$ (5,660)</u>
Out-Of-State Travel	\$ 3,009.00	\$ 1,714.26	\$ 1,500.00	\$ (1,509)
Instruction				
Salaries	\$ 812,984.00	\$ 821,736.54	\$ 909,816.00	\$ 96,832
Summer Workshop	12,700.00	12,926.88	7,640.00	(5,060)
Textbooks, Library Supplies, General Supplies & Other	52,462.00	46,360.82	56,058.00	3,596
	<u>\$ 878,146.00</u>	<u>\$ 881,024.24</u>	<u>\$ 973,514.00</u>	<u>\$ 95,368</u>
Other School Services				
Health	\$ 150.00	\$ 117.64	\$ 150.00	-
Transportation	83,120.00	80,771.25	85,800.00	2,680
Bus Monitors	7,100.00	5,848.20	9,600.00	2,500
	<u>\$ 90,370.00</u>	<u>\$ 86,737.09</u>	<u>\$ 95,550.00</u>	<u>\$ 5,180</u>

<u>Classification</u>	<u>1970 Budget (1002 pupils)</u>	<u>1970 Expenditures (1002 pupils)</u>	<u>1971 Budget (990 pupils)</u>	<u>Increase or (Decrease) from 1970 Budget</u>
<u>Operation & Maint. of Plant</u>				
Custodial Salaries	\$ 63,300.00	\$ 63,700.36	\$ 73,000.00	\$ 9,700
Fuel & Utilities	47,600.00	42,355.83	48,600.00	1,000
Supplies & Drayage	8,000.00	6,793.96	9,500.00	1,500
Maintenance	30,091.00	27,795.85	22,900.00	(7,191)
	<u>\$ 148,991.00</u>	<u>\$ 140,646.00</u>	<u>\$ 154,000.00</u>	<u>\$ 5,009</u>
<u>Acquisition of Fixed Assets</u>	\$ 10,592.00	\$ 11,455.90	\$ 8,787.00	\$ (1,805)
<u>Programs with Other Systems</u>				
Tuition - Special Class	\$ 3,700.00	\$ -	\$ 3,700.00	\$ -
Tuition - Adult Education	250.00	105.00	250.00	-
	<u>\$ 3,950.00</u>	<u>\$ 105.00</u>	<u>\$ 3,950.00</u>	<u>\$ -</u>
<u>Grand Total</u>	<u>\$1,180,923.00</u>	<u>\$1,163,096.02</u>	<u>\$1,277,506.00</u>	<u>\$ 96,583</u>
<u>Per Pupil Cost</u>	\$ 1,178.56	\$ 1,160.77	\$ 1,290.41	\$ 111.85

Town Appropriation 1970
 From 1969 Special Funds
 Total 1970 Budget
 Total Expenditures 1970
 Returned to Town

\$1,148,345.00
32,578.00
 1,180,923.00
 1,163,096.02
\$ 17,826.98

Town Appropriation 1971
 From 1970 Special Funds
 Total Budget 1971

\$1,253,089.00
24,417.00
 \$1,277,506.00

STAFF ROSTER

SUPERINTENDENT'S OFFICE

		<u>Appointed</u>
Randolph R. Brown	Superintendent of Schools	1969
Virginia Soderling	Administrative Assistant	1970
John J. Carroll	Supervisor of Buildings and Grounds	1960

Hours:

Office of the Superintendent

8:30 a.m. to 4:30 p.m.

Monday - Friday

Secretaries

Mary Ann Wilson
Mary Bufton
Mary Johnson
Louise Jeffrey
Solveig Parsons

Custodian

Richard Gunzelmann

SPECIAL STAFF

Elizabeth Bjork	1958
Patricia Hayes	1970
Helen Horn	1959
Constance Hughes	1968
Patricia Kinsman	1967
Donald March	1969
Philip J. Reddy	1966
Albert S. Reed	1953
Rosemary Selinger	1969
Barbara Stromsted	1967
Jean Stoudt	1968
Georgia Westervelt	1969
Bruce Whitmore	1969

HARTWELL SCHOOL

Professional Staff

Appointed

William S. Warren, Jr., Principal	1970
Edith P. Baxter	1970
Patricia L. Becker	1969
Patricia A. Brazee	1968
Julia M. Cole	1955
Susan O. Downey	1970
Judith E. Fisher	1970
Linda J. Janowitz	1969
Phyllis E. Johnson	1946
Kathryn E. Judd	1970
Maureen K. Kenney	1968
Mary E. Kohring	1969
Diane M. Koules	1967
Jeanne Morrison	1964
Diane F. Nockles	1956
Mary E. Remmers	1969
Priscilla D. Rhodes	1965
Geneva Smithlin	1968
Jane H. Stewart	1960
Mollie M. Thorn	1970
Philip A. Thorn	1970
Bonnie Tink	1968
Lorraine S. Torode	1960
Doris R. Ullrick	1968
Marion Underwood	1969
Maxine J. Yarbrough	1970

Aides

Sally Eppling
Jacquelyn Fiedler
Margaret Fortes
Marta Greiner
Elizabeth Jackson
Siebena Morrison
Catherine Scheuer
Steve Weiss
Kay Whatley

Secretaries

Doris Bardsley
Kathryne Palmer

HARTWELL SCHOOL

Appointed

Custodians

Festus Armstrong
Elmer Humphrey
Frank Murdock

SMITH SCHOOL

Professional Staff

Stefan Vogel, Principal	1963
Esther Braun	1969
Anthony Cirella	1970
Robert Cummings	1962
Barbara Cunningham	1965
Jeffrey Drury	1970
Sarah Gephart	1967
Paul Jagel	1970
Paul Lamoureaux	1968
Ann Murphy	1964
Ann Nardulli	1969
Shirley Pervil	1970
Susan Reece	1969
Adrienne Rubin	1969
Marilyn Timmons	1970
Warren Woodruff	1968

Aides

Faye Golden
Carolyn Lenington
Adrah Rand
Muriel Thomas

Secretaries

Mae M. Donovan
Shirley Beaton

SMITH SCHOOL

Appointed

Custodians

Walter Lesh
Ralph Weatherbee

BROOKS SCHOOL

Professional Staff

Meredith Jones, Principal	1970
Gary Bean	1970
Alfred Callahan	1959
Joyce Carpentier	1969
David Clevenson	1965
Robert Duncan	1970
Sylvia Feldman	1965
Steven H. Greene	1967
Louise B. Howard	1966
Joan Irwin	1970
Catherine Jones	1959
Henry Maciejewski	1970
Ruth Mahoney	1958
Cynthia Mathews	1969
Robert McElwain	1965
Ann Mellor	1970
Philip Moss	1970
Wanda Pearle	1968
Benjamin Potter	1969
Marijane Raymond	1967
Timothy Rhodes	1965
Mary Salvucci	1955
Carol Sykes	1969
Robert Treanor	1964
Chauncey Waldron	1970
Dorothy Welch	1970

BROOKS SCHOOL

Appointed

Aides

Barbara Adamson
Phyllis Krag
Myrtle Littell

Secretary

Diana Neiley

Custodians

John Biondo
Chester Holt

HANSCOM PRIMARY SCHOOL

Professional Staff

Josephine Alward, Principal	1969
Christine Bakun	1968
Peter Bakun	1968
Marshia Beck	1967
Wendy A. Belle	1970
Karen Belleau	1970
Patricia Bilodeau	1967
Roberta Charatan	1970
Elaine Eaton	1970
Sue Eckel	1969
Nancy End	1970
Brenda Engel	1969
Mary Lynn Fields	1968
Carole Greenlaw	1969
Gunilda Grover	1970
Judy Higbea	1969
Joan Kessel	1965
Margaret Kocher	1969
Lyn Lynch	1970

HANSCOM PRIMARY SCHOOL

Appointed

Professional Staff

Anita Maurer	1970
Jacquelyn McClelland	1970
Margaret McWade	1964
Noreen Nolan	1970
Charlotte Rothstein	1960
Anne Scattergood	1970
Bette Schwaegler	1969
Nola Sheffer	1965
Susan Shoa	1970
Martita Stitt	1968
Lila Wasson	1965
Judy Weinstock	1970

Aides

Janet Baraniak
Wanda Brierly
Leona Flaherty
Charlene Hancock
Margaret O'Brien
Jacqueline Palmer
Susan Sweenie
Faye Thomason

Secretaries

Shirley Seavey
Mary Northrup

Custodians

Oscar DeConto
Walter H. Seale

HANSCOM MIDDLE SCHOOL

Appointed

Professional Staff

Ronald A. Hadge, Principal	1970
John F. Brown, Jr.	1965
Thomas A. Butler	1970
Mary Butterfield	1963
Barbara Cataldo	1970
Louisa Crissman	1970
Florence J. Como	1967
Richard J. Donahue	1970
Naomi Goldman	1967
Joan Killilea	1965
Linda Laughland	1970
Gretchen R. Stubbins	1970
Florence Sullivan	1963
Jane H. Taylor	1965
Elizabeth True	1969
Ruth Wales	1969
Kathleen Woodruff	1963

Aides

Barbara N. Gooch
Eunice Hinckley
Hermine Spiewak

Secretary

Patricia LeClair

Custodian

Domenic A. LaMorticelli

HANSCOM UPPER SCHOOL

Appointed

Professional Staff

Robert A. Leach, Principal	1959
Margaret Barnett	1969
Roger Cederlund	1963
Francis S. Churchill	1963
Patricia DiRe	1970
Robertta Donnelly	1969
Frances W. Doughty	1959
Carla D. Glassman	1970
Fred R. Iosue	1959
Lucia Jezior	1966
Susan Luccock	1969
Candice J. Marshall	1965
Robert M. McCall	1970
William A. Nockles	1963
Christine O'Brien	1969
Geoffrey B. Piece	1966
Jean S. Plotka	1969
Ruth B. Sundberg	1959
Robert D. Thompson	1970
Marie Treese	1968
Leslie Weinstein	1970
Howard Wong	1970
June Yaffe	1967

Aides

Claire Bourque
Ritalee Doty
Virginia Evers
Kay Schell
Madeline Testa
Joan Zadrowski

Secretary

Jacquelyn Miller

HANSCOM UPPER SCHOOL

Custodians

Robert Elliott
Arthur Gastonguay
Daniel O'Leary

Hanscom School Nurse

Gladys Crumb, R.N.

STAFF MEMBERS - TERMINATED 1970

	<u>Appointed</u>
Ann Armstrong	1968
Ann Berliner	1967
David Bragdon	1969
Patricia Brinson	1968
Paula Brodie	1968
Judith Carson	1968
George Drake	1954
Margot DuBois	1967
Antoinette Ethridge	1969
Judith Fiscus	1968
Paulette Flandro	1970
Irwin Freedman	1969
Rosalyn Gittleman	1969
Suzy Q. Groden	1967
Mary Louise Humphries	1967
Susan Hyman	1969
Patricia Koehane	1964
Carol Kopka	1968
Shirley Laman	1967
Susan Marx	1969
Nancy Montgomery	1968
Elizabeth Moss	1967
Teresia R. Ostrach	1970
Ann Paranya	1949
Deborah Perry	1967
Karl Pope	1969
Charles Segoe	1967

STAFF MEMBERS - TERMINATED 1970

	<u>Appointed</u>
Martha Salisbury	1966
Lee Stuntz	1968
Ellen Stonehill	1965
Jeannie Watson	1967

Non-Professional Terminations - 1970

Barbara Duffy	1969
Edna Nystrom	1967
Linda Ledger	1970

LINCOLN PUBLIC SCHOOLS

Enrollment as of October 1, 1970

School	Grade	Boys	Girls	Total	Total per School
HARTWELL	Kdg.				
	1	36 (2)	43 (8)	79 (10)	
	2	49 (3)	51 (6)	100 (9)	
	3	53 (9)	65 (12)	118 (21)	
		<u>53 (10)</u>	<u>51 (8)</u>	<u>104 (18)</u>	
		191 (24)	210 (34)	401 (58)	401
SMITH	4	54 (4)	62 (5)	116 (9)	
	5	<u>66</u>	<u>57</u>	<u>123</u>	
		120 (4)	119 (5)	239 (9)	239
BROOKS	6	58	51	109	
	7	45	66	111	
	8	<u>66</u>	<u>64</u>	<u>130</u>	
		169	181	350	350
() Metco		(28)	(39)	(67)	
Grand Total					990

LINCOLN-SUDBURY REGIONAL SCHOOL DISTRICT

REGIONAL SCHOOL COMMITTEE

Walter J. Salmon, Chairman
Norman C. Rasmussen, Vice Chairman
Ernest C. Bauder
William T. Maloney
Henry M. Morgan
Frederick P. Walkey

Educationally, 1970 was another year of change, and hopefully, progress for the Lincoln-Sudbury Regional High School. Existing programs such as the hall system continued to evolve. New activities such as the freshmen advisor program, flexible scheduling, the all elective program for upperclassmen, provision of several options for the use of unstructured time, and the Career Exploration Program commenced. Some new programs experienced normal although nevertheless discomforting birth pains. On balance, however, both the evolution of the established programs and the creation of new programs contributed to one of the School's main objectives. This objective is to provide students with better high school education by recognizing that it requires a variety of educational activities to satisfy the diverse needs of a heterogeneous student body. Thus, the school tries to provide superior programs for academically talented students, for students of average ability, and for students with learning difficulties, as well as for students with different career objectives. Moreover, this approach to education imposes on the student and his family - with some guidance and direction from the School - the burden of selecting from among a worthwhile group of options, the educational activities most meaningful to his or her academic, personal and social development.

In any rapidly changing institution, particularly one dedicated to providing a wide variety of educational opportunities, adequate control, effective administration and satisfactory communication are likely to be problems. No doubt the controversial nature of the times, and the involvement of youth in so many of the resulting encounters, contributes to these problems. Nevertheless, the School Committee became distressed when its efforts to improve control and administration within the School and communica-

tion activities both within the School and with the community were not sufficiently successful. Therefore, it informally and privately requested the resignation of the Superintendent. When this request inadvertently became public, the Superintendent, who had tenure, refused to resign. The ensuing controversy stimulated difficult but hopefully constructive soul searching among all the parties to the dispute. The result was an agreement between the School Committee and the Superintendent to redouble their efforts to try to work out their difficulties. This agreement recognized both the Committee's strong support for the educational objectives of the School and the need to overcome the School's control, administrative and communication weaknesses.

Although the preceding paragraphs chronicle enough activity for any School Committee for at least a year, still other noteworthy events took place. Affirmative votes on region-wide elections in both Lincoln and Sudbury hopefully foreshadow both the long run survival, further improvement and continued growth of the School. Unfortunately, the School's growth in physical size, but not in number of students, was temporarily set back by defeat in Sudbury of a proposal for additional planning money for a School addition. Another proposal for an addition will therefore be presented to both towns in the near future so that the School will have enough of the right kinds of space to provide a quality education for its burgeoning student body.

As the calendar year closed, the Committee completed work on its budget for 1971. This year, preparation of the budget was a particularly vexing task. Economic problems in the country as a whole and particularly in our local communities stimulated the Committee to construct a budget which carefully husbanded the communities limited financial resources while maintaining a high quality education and making provision for competitive remuneration for our able faculty and staff.

One of the more rewarding aspects of this difficult year was the high level of interest and performance of the faculty, administration and staff. They worked diligently in pursuit of the goal of providing students of the Regional with superior educations.

This year also saw significant turnover in the composition of the School Committee. Bob Bierig resigned in April over differences with the Administration and other members of the Committee but continues to serve the School capably as Chairman of its Build-

ing Committee. Also, Larry Homan resigned in December when a job transfer resulted in his departure from Sudbury. The Regional has benefited significantly from the contribution of these two men. Furthermore, those of us who had the pleasure to serve with them will miss their contribution and their counsel.

LINCOLN-SUDBURY REGIONAL SCHOOL DISTRICT

Treasurer's Report, December 31, 1970

Total cash balance, January 1, 1970	\$ <u>58,034.03</u>
-------------------------------------	---------------------

District Fund

Cash balance, January 1, 1970	\$ 45,882.72
-------------------------------	--------------

Receipts:

Lincoln Assessment	\$ 482,475.20	
Sudbury Assessment	1,590,081.63	
State Reimbursement:		
Building construction	143,282.64	
Transportation	150,366.00	
Miscellaneous Income	49,619.59	
U. S. Treasury Bills	287,613.99	
Certificates of Deposit	175,000.00	
Bond Proceeds	18,000.00	
Note Proceeds	25,000.00	
Federal Aid P.L. 864	7,192.02	
Federal Aid P.L. 874	23,235.55	
Blue Cross Blue Shield	<u>16,605.64</u>	-2,968,472.26
		<u>3,014,354.98</u>

Disbursements:

Operating Budget	1,971,040.22	
Debt Service - Interest	95,270.00	
Principal	290,000.00	
U. S. Treasury Bills	237,985.16	
Certificates of deposit	335,000.00	
Building Construction No. 3	23,216.47	
Building Construction No. 4	24,999.00	
Outlay	42,982.00	
Community Services	1,217.36	
Blue Cross Blue Shield	<u>16,606.64</u>	<u>3,038,316.85</u>

Cash balance, December 31, 1970	\$ <u>(23,961.87)</u>
---------------------------------	-----------------------

Federal Reimbursement Fund, P.L. 864

Cash balance, January 1, 1970	\$ 692.22
Receipts	<u>6,997.85</u>
	\$ 7,690.07

Disbursements	<u>7,192.02</u>
---------------	-----------------

Cash balance, December 31, 1970	\$ <u>498.05</u>
---------------------------------	------------------

Federal Reimbursement Fund, P.L. 874

Cash balance, January 1, 1970	\$ 3,235.55
Receipts	<u>23,454.00</u>
	\$ <u>26,689.55</u>

Disbursements	<u>23,235.55</u>
---------------	------------------

Cash balance, December 31, 1970	\$ <u>3,454.00</u>
---------------------------------	--------------------

Title I Public Law 89-10

Cash balance, January 1, 1970	\$ -
Receipts	<u>4,535.00</u>
	\$ <u>4,535.00</u>

Disbursements	<u>1,125.00</u>
---------------	-----------------

Cash balance, December 31, 1970	\$ <u>3,410.00</u>
---------------------------------	--------------------

Title V, Unified Science

Cash balance, January 1, 1970	\$ (230.62)
Receipts	<u>3,013.98</u>
	\$ <u>2,783.36</u>

Disbursements	<u>2,783.36</u>
---------------	-----------------

Balance, December 31, 1970	\$ <u>-</u>
----------------------------	-------------

Public Law 88-210 Health

Cash balance, January 1, 1970	\$ 995.16
Receipts	<u>-</u>
	\$ <u>995.16</u>

Disbursements	<u>995.16</u>
---------------	---------------

Balance, December 31, 1970	\$ <u>-</u>
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Chapter 506 - METCO

Cash balance, January 1, 1970	\$ (3,319.88)
Receipts	<u>42,818.84</u>
	\$ <u>39,498.96</u>

Disbursements	<u>35,884.96</u>
---------------	------------------

Cash balance, December 31, 1970	\$ <u>3,614.00</u>
---------------------------------	--------------------

Cafeteria

Cash balance, January 1, 1970	\$ 4,222.03
Receipts	<u>97,028.29</u>
	\$ 101,250.32
Disbursements	<u>89,462.41</u>
Cash balance, December 31, 1970	\$ <u>11,787.91</u>

Athletic Fund

Cash balance, January 1, 1970	\$ 771.65
Receipts	<u>2,480.10</u>
	\$ 3,251.75
Disbursements	<u>2,423.11</u>
Cash balance, December 31, 1970	\$ <u>828.64</u>

Adult Education

Cash balance, January 1, 1970	\$ 540.66
Receipts	<u>7,761.00</u>
	\$ 8,301.66
Disbursements	<u>7,799.98</u>
Cash balance, December 31, 1970	\$ <u>501.68</u>

Towel Fund

Cash balance, January 1, 1970	\$ 4,420.59
Receipts	<u>1,919.25</u>
	\$ 6,339.84
Disbursements	<u>3,896.66</u>
Cash balance, December 31, 1970	\$ <u>2,443.18</u>

White Building

Cash balance, January 1, 1970	\$ 425.10
Receipts	<u>930.00</u>
	\$ 1,355.10
Disbursements	<u>879.05</u>
Cash balance, December 31, 1970	\$ <u>476.05</u>

Music Scholarship Fund

Cash balance, January 1, 1970	\$ 261.73
Receipts	13.91
	<u>\$ 275.64</u>
Disbursements	<u>-</u>
Cash balance, December 31, 1970	<u>\$ 275.64</u>

Howard Emmons Fund

Cash balance, January 1, 1970	\$ 137.12
Receipts	7.16
	<u>\$ 144.28</u>
Disbursements	<u>2.81</u>
Cash balance, December 31, 1970	<u>\$ 141.47</u>
Total Cash Balance, December 31, 1970	<u><u>\$ 3,468.75</u></u>

LINCOLN-SUDBURY REGIONAL SCHOOL DISTRICT

BALANCE SHEET December 31, 1970

Assets

Cash		
The First National Bank of Boston	\$	3,051.64
Waltham Savings Bank		417.11
Certificate of Deposit, First National Bank		<u>335,000.00</u>
Total Assets		<u>\$ 338,468.75</u>

Liabilities and Reserves

Appropriation balances:

Non-Revenue:

Building Construction #3	\$	16.04
Building Construction #4		1.00

Commonwealth of Massachusetts:

Construction Costs		63,100.14
Transportation		150,366.00

Federal Reimbursement:

P.L. 864		498.05
P.L. 874		3,454.00

Surplus Revenue		97,554.95
-----------------	--	-----------

Revolving Funds:

Title I		3,410.00
Metco		3,614.00
Cafeteria		11,787.91
Athletic		828.64
Adult Education		501.68
Towel		2,443.18
White Building		476.05
Music Fund		275.64
Emmons Fund		<u>141.47</u>

Total Liabilities and Reserves		<u>\$ 338,468.75</u>
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Outstanding Debt

2.2%	School Bonds payable	\$ 5,000	May 1, 1971-75 inclusive	\$ 25,000.00
2.4%	School Bonds payable	20,000	Nov. 1, 1971-74 inclusive	80,000.00
2.4%	School Bonds payable	50,000	Nov. 1, 1971-75 inclusive	250,000.00
3.7%	School Bonds payable	50,000	May 1, 1971-80 inclusive	500,000.00
3.1%	School Bonds payable	100,000	Feb. 1, 1971-85 inclusive	1,500,000.00

4.0%	School Bonds payable	\$ 25,000	Aug. 1, 1971-83 inclusive	
		20,000	Aug. 1, 1984-86 inclusive	\$ 385,000.00
4.3%	School Bonds payable	18,000	Feb. 1, 1971	18,000.00
2.96%	School Bonds payable	25,000	Aug. 1, 1971	<u>25,000.00</u>
				\$2,783,000.00

George B. Flint, Treasurer

LINCOLN-SUDBURY REGIONAL SCHOOL DISTRICT

SUPERINTENDENT-PRINCIPAL

Willard A. Ruliffson

Like the years before it, 1970 was a year of change. New courses and new programs made their appearance as we recognized the legitimate needs for these programs. Our response is to the imperative identified by Charles E. Silberman in Crisis in the Classroom: "What tomorrow needs is not masses of intellectuals, but masses of educated men - men educated to feel and to act as well as to think."

The following list of some of the changes of 1970 is not meant to be complete, nor does it attempt to rank changes in order of importance.

1. Central Hall - The growth in the size of the school made necessary the creation of a fifth hall to continue the pattern of decentralization previously set by the other four halls. Mr. Raymond Martin, who had served a year as acting director of West Hall, is the new director; Mr. Stanley benAbram is the hall counselor.
2. Freshman Advisors - A new program this year, the freshman advisors are a group of about 30 teachers, all volunteers, who are each serving as advisor to a group of about 14 freshmen. Each incoming freshman was given the chance to select his advisor.
3. Flexible Scheduling - Various program demands made necessary in 1970 a move to a flexible schedule of 95 20-minute periods. Although most courses continue a pattern of four or five meetings per week, each 40 minutes in length, other patterns have emerged. Considerable confusion occurred in September as students had to adjust to a new schedule, and considerable community concern continues to exist on the amount of unstructured time available under a flexibly-scheduled program.
4. Elective Programs - Most notably, perhaps in the History and English departments, but occurring in all areas of the

school, 1970 saw a broad shift from a required, sequential set of courses to an elective program. While frustration occurs because conflicts may make scheduling a desired course impossible, the range of elective courses increases each student's ability to create a program of study closely matching his needs.

5. Interdisciplinary Programs - For the first time in years, the annual summer workshop on curriculum development cut across department lines. Considerable planning was done on the design of two new resource centers, as well as a new interdisciplinary course on Environmental Issues. In addition, a mixture of administrators and teachers from various departments share in teaching such courses as value judgments and psychology.
6. Career Exploration Program - A new program which includes some existing and some new courses, the Career Exploration Program has been created both for students not interested in attending college, as well as for college bound students who wish to explore certain career possibilities. The program allows for career selection in some cases by students going into jobs immediately after high school.
7. School Council - The close of the 1969-70 school year last spring saw fairly general agreement that a three-part school council (students, faculty, administration) was only a step away. While the opening of the 1970-71 school year has not yet seen that step taken, it has seen groups of faculty, students and members of the administration exploring cooperatively what kind of student government, if any, is needed, and what steps should be taken to provide more effective internal communications.

In summary, it is important to note that the major changes in program for 1970-71 have been directed toward encouraging young people of all abilities and wide-ranging interests to expand and fully develop their potentials. It has been our particular concern through such programs as the freshman advisors, elective programs, and career and interdisciplinary programs to provide an effective educational challenge for those students with average to good ability who have not generally been sufficiently motivated to achieve their potential.

Lincoln-Sudbury continues to be a challenging place to work and to study. We look to the decade of the '70s, conscious of opportunities missed and mistakes made, but conscious, too, of the increased spirit of cooperation and mutual respect as we all, students and teachers alike, go about our business of education.

LINCOLN-SUDBURY REGIONAL SCHOOL DISTRICT

SUPERINTENDENT'S REPORT

Regional District Operating Expenses

	<u>1970</u>	<u>1971 Budget</u>
<u>Funds Available</u>		
Appropriation, salaries and expense	\$1,956,123.00	\$2,304,651.00
Contingency	39,100.00	33,000.00
	<u>\$1,995,223.00</u>	<u>\$2,337,651.00</u>
<u>Expenditures</u>		
Administration		
School Committee	\$ 7,397.28	\$ 4,615.00
Superintendent's Office	66,567.60	82,291.00
Instruction		
Supervision	12,756.06	(
Principals	66,585.64	(105,862.00
Teaching	1,106,046.09	1,303,500.00
Textbooks	23,649.58	25,726.00
Library and Instructional Services	37,626.21	45,304.00
Audio Visual	29,685.82	35,832.00
Pupil Personnel	95,992.29	107,033.00
Psychological Services	11,466.72	13,640.00
Other School Services		
Attendance	550.00	550.00
Health	17,823.96	17,493.00
Transportation	177,624.80	206,800.00
Food Services	6,333.28	7,140.00
Student Body Activities	30,774.64	31,970.00
Operation and Maintenance of Plant		
Operation	134,576.15	153,215.00
Maintenance	90,718.38	100,027.00
Fixed Charges		
Employees Retirement Program	14,861.32	17,346.00
Insurance Program	26,178.26	31,247.00
Programs with Other Systems		
Vocational tuition and transportation and Special Class tuition	<u>13,826.14</u>	<u>15,060.00</u>
	<u>\$1,971,040.22</u>	<u>\$2,304,651.00</u>

Apportionments

	1970	1971 Budget
	<hr/>	<hr/>
Total Budget	\$1,956,123.00	\$2,304,651.00
Contingency	39,100.00	33,000.00
	<hr/> \$1,995,223.00	<hr/> \$2,337,651.00
Less: Available Funds in District Treasury	<hr/> 202,572.26	<hr/> 239,231.86
Balance to be apportioned	\$1,792,650.74	\$2,098,419.14
Lincoln Apportionment	\$ 415,575.96	\$ 474,587.46
Sudbury Apportionment	\$1,377,074.78	\$1,623,831.68

SUMMARY POST-SECONDARY EDUCATION OF THE CLASS OF 1970

<u>Schools</u>	<u>Number</u>	<u>Percent</u>
Four-year degree granting colleges	198	53.8
Junior Colleges	47	12.7
Business/Secretarial schools	2	.5
Preparatory/Post Graduate schools	2	.5
Nursing Schools (Diploma)	8	2.2
Specialized/Technical schools	<u>19</u>	<u>5.1</u>
	276	74.8

SUMMARY OF OCCUPATIONS OF THE CLASS OF 1970

<u>Employed</u>		
In offices	17	4.6
In retail trade	12	3.3
In construction and maintenance	6	1.6
In industry	14	3.8
Unclassified employment	30	8.1
At home	1	.3
Armed Forces	3	.8
Married	5	1.4
Moved	3	.8
Travel	<u>2</u>	<u>.5</u>
	93	25.2

GRADUATES - CLASS OF 1970

*Janet Kei Adachi	Timothy John Carroll
Robert J. Adamson	Donna Dean Carter
Olufun Milayo Adesanya	Lynn Margaret Catha
*Nancy Smyth Ahlberg	Kay Lynn Cearley
Bruce Alan Albrecht	Carol Chase
Richard Dwight Alibrandi	Roger Christie
Beatrice Alice Ames	*John Hsien-Ming Chu
Martha Raleigh Amesbury	John Peter Cialdea
*Susan Jean Amadon	*Elizabeth Ann Ciesla
Martha-Lynne Anderson	Deborah Marion Clark
Hollis Anne Appleby	Janet R. Clark
Janet Elizabeth Armstrong	Wayne V. Clark
Dwight Edward Armstrong	Ronald Edward Clausen
Sydney Rae Athans	Stephen Mark Clifford
Ann Crowninshield Bailey	*Karl E. R. Clough, Jr.
Stephen Richard Bahn	Janice Willett Cobb
Edna Barker	Frances Janine Combs
Laura Elizabeth Bartlett	Colleen Conley
Linda Elaine Battista	*Jacqueline Cook
Paul A. Beltramini	Glenn William Corbett
Bonnie Lynn Benson	Deirdre L. Cowden
Perry Lowell Bent	Gregg Alan Creaser
Carol Ann Bergen	Nancy Ruth Cross
David Alan Bergeron	Paula Elizabeth Cunningham
Daniel Christopher Bianchi, Jr.	Richard D'Amato
Melissa E. Bilodeau	Earl Francis Daniels
Eleanor Bisson	John Griffith Davies
Catherine Becker Bobroff	Elaine Marie Davis
Robert Stuart Boedecker	Patricia Winifred Dean
Barbara Ann Bolster	Maureen A. Dempsey
Robert E. Bowden, Jr.	Edward James Denehy, Jr.
Mark Moulton Brady	Susan L. Denisevich
Sandra Jean Brier	Dumont Ashlin Derman
Theresa E. Brigandi	Gary Arthur Dietrich
Vickie Lynn Brown	Elizabeth Heberton Donaldson
Remi Justin Browne	Donald Dwight Douty
Lea Christine Bulkley	Lawrence Steven Downing
Lindsay Sherman Burk	Ellen K. Doyle
Arlene E. Butcher	Laura Anne Driscoll
Noel Christopher Buscemi	*Margaret Louise Dunn
Joseph Richard Calareso	Mary Elizabeth Dunne
Dennis Gerard Cannon	Cynthia Ann Dustin
William Alan Canty	Denise Ann Dyer
Alan Purdom Carpenter, Jr.	Barbara Early

Juliana Mary Eckhardt
 Linda Elaine Elliott
 Susan Ellis
 David Phillip Enos
 Ann Marie Eppling
 Leslie Doris Fawcett
 Dan Metro Fedock
 Joyce Louise Fillmore
 Ernest Thomas Finan, III
 Robert Owen Fitzgerald
 Mary Margaret Flynn
 Pierre A. Foret
 Randall Alexander Forsythe
 Trevor John Fougere
 William Fripp
 *Karen Mary From
 Diana Lee Frost
 Linda Joan Fullerton
 Deborah Lee Fulton
 Barbara Jean Gagne
 Lee-Ann Ganey
 Dana Morse Gardiner
 Lynda Jane Gardner
 Thomas West Gardner
 Janet Lee Garland
 Madeline Anne Gatti
 Elaine Rose Gendreau
 Judith Jean Gentile
 Faye Bulkley Gilfoy
 Mary Joan Gill
 Peter Lawrence Higbee Glace
 John Stephen Gomas
 *Christopher Charles Gould
 Stephen Ernest Grande, III
 Vertie Ann Grasty
 John E. Gray
 Debra Catherine Green
 Claire Greenblatt
 Robert Kenneth Greenleaf
 Bonnie Marie Griffin
 Carolyn Lee Griggs
 *William Edward Haas
 Constant Keller Haden
 Mark Joseph Hagenian
 Arlene D. Hanson
 Linnea M. Hanson

Ellen Harney
 Christa Harnisch
 Henry Harrington
 Ann Marie Hatch
 Jeffrey Hatfield
 Mark William Heinecke
 + Patsy Ann Helsabeck
 Patricia Jo Henry
 *Geoffrey Field Herman
 C. Nadell Hill
 +John Eric Hill
 *Joyce Sayers Hill
 Julia Anne Hilton
 Thomas V. Hogan, III
 Rebecca L. Horwitz
 Ann J. Housman
 John Kevin Huber
 *Janice Hummel
 Stephen William Humphrey, III
 Debra Ann Huneck
 *George B. Ide
 John M. Inguanti
 Edith Dale Jacobs
 +Anna Dorota Jakubowicz
 *Robert Wallace Jevon, Jr.
 Bruce Edward Harte Johnson
 Craig Alan Johnson
 Edgar Loren Johnson, III
 Deborah Kaelber
 Gerard F. Kane
 *Charles Samuel Keevil, III
 Anne Inger Kelley
 *John Kelty
 Patricia Ann Kennally
 +Laurie Ellen Kessel
 Laura Joanne Keyes
 +Benjamin A. Kimball
 Patricia Anne Kirshner
 William Bruce Kirshner
 Sharon Louise Kling
 Barbara Jean Lachenbauer
 J. Raymond Ladd, Jr.
 David Peter Lake
 Karen Lankhorst
 Gary Neil Lapidus
 Laura Katherine LaPlante

Linda Lee Leeming
 Robert John Leger
 +Stephen Carter Lemander
 David Richards Lennan, Jr.
 Mary Claire Lewis
 Michael Charles Lewis
 Michael Lind
 +June Lockhart
 William B. Loder
 Patricia Lee Lograsso
 James Neil Lombardi
 June Marie Lordi
 Ellen Hutchinson Lummus
 *Lisa Jane Lustwerk
 Pamela Lutts
 Christine Mary Lynch
 Peter Leonard Lynch
 John Edward Lyons
 Robert J. Lyons
 Roland C. Mackenzie, Jr.
 Gail MacLachlan
 Mary Muriel MacNeil
 Harold Daniel Madore
 Michael Allen Madore
 John R. Mahoney
 Kathleen Mahoney
 Neal Thomas Mahoney
 Deborah Mary Mailhot
 Frederick J. Mannarino
 +Joseph S. Mannarino
 Deborah Elaine Manning
 Dianna Marie Manning
 *Scott Lyle Marshall
 Cathryne Marie Martin
 +Diane Marie Martinelli
 William E. Mason
 Bruce Peter Maurer
 *Sandra Crombie McClure
 Patricia Lynne McGraw
 Bette Jean McIninch
 Jayne Susan McMeniman
 Pamela Anne McMurtry
 Robert A. McNabb
 Carolyn Farwell McQueen
 Susan McQuiston
 Monica Ann McSheehey

Dorothy Blanchard Mead
 *Katalin Margit Mihaly
 Marie Elaine Mikklesen
 *Arthur Gene Miller, Jr.
 Kathleen Anne Miller
 Dennis E. Milroy
 Barbara Gay Elizabeth Moir
 Linda Gail Moniz
 *Alice Moore
 +Edgard I. Moreno
 Victor M. Morrill
 Charles Eugene Mryglot
 *Sara Williams Mundo
 Elaine Catherine Murdoch
 Christopher Lowell Murdock
 Joseph Anthony Murphy
 Judith Ann Murphy
 Michael Alexander Murphy
 Christine These Myles
 Billie-Jean Nebesky
 Christine Ellen Nelson
 Heidi Lynn Newman
 Edward E. Norling
 Robert F. Noyes
 +Dennis Joseph Olberding
 Thomas Kenneth O'Laughlin
 *Jane Scott Oliver
 Richard Ernest Olson
 Tonna Oram
 Lisabeth Hope Ostar
 Susan Olivia Ostroff
 Deborah Louise Page
 Lawrence Dean Page
 *Emily Collyer Paine
 Judith Andrea Paino
 Maureen Theresa Panetta
 Michael Parfenuk
 Cynthia J. Parker
 Tremaine Parsons
 Richard J. Parker
 Michael Thomas Peirce
 Carl A. Perry
 Mary Ellen Phippard
 Charles A. Place
 I. William Place
 Kenneth Roy Podsen

Thomas Clifford Pontbriand	Timothy William Sims
Wayne Robert Poor	*Nancy Ann Skoll
Stephen Dean Porter	Janis Ann Sloan
Michael Terrance Powers	James A. Smith
Deborah Whitney Pratt	William Ben Spiller
Rosemary Anne Catherine Preeper	*Kevin Richard Squire
Karren Elizabeth Prendergast	Nancy Lee Stacy
Mark A. Queijo	Kathy Kay Stansel
Linda Mary Raeke	*David Goddard Steinhilper
William Robert Rappoli	David Charles Stevens
Edward Stuart Rawson	Brenda Lee Stinson
Robert Green Raymond	Gary Douglas Stone
Richard Steven Reach	+Charles Henry Stott, III
Paula Sue Records	Catherine Anne Stroup
William Gilmore Reed	Kathleen Ann Sykes
Diane Jeanette Reese	*Bonita Gay Taffe
Karen Reichert	Russell Clinton Taft
Anthony Scott Reid	Peter Francis Taylor
*Kathleen Anne Reilly	Scott Steven Taylor
*Scott Clark Renwick	Linda Lee Tetreault
Jane E. Reynolds	Thomas Harvey Tetreault
Joyce Rhodes	Mark White Thomas
Lowell Carlton Rice	Kenneth Scott Throckmorton
Randa Kay Richardson	Sandra Edith Tighe
Dwight Quentin Richner	Stephen Anthony Troisi
Dennis John Ripple	Sharon Lynne Underhill
*Katharina Elizabeth Robeck	Nancy G. Valentino
Donel B. Roberts	Elaine Marie Varriale
+Kenneth A. Robins	Carolyn Marie Venier
Daniel Bruce Robinson	Judith Ann Verbryke
Peter Grant Rockwell	Bradford R. Voight, Jr.
*+Wendy H. Rolfe	Paul Dietrich Voigt
Patricia Marie Rozelle	Christine M. Walsh
Joseph John Ruocco	+Christopher B. Warner
Frances J. Ryan	*Sandra Katherine Waye
Bruce Russell Ryer	*Beth Alison Weckstein
Jane Antoinette Rymsha	*Margaret Wellock
Thomas Francis Sartori	James H. Wenckus
Kenneth E. Sauter	Linda Susan Whitcomb
Ronald R. Scherer	Gary William White
Helen Fernande Scott	+Colin Hunt Williams
+Benjamin D. Shambaugh	Eric Alan Williams
Mary Margaret Sharkey	Fred S. Wilson, III
Robert Charles Shay	Linda Susan Wilson
Genevieve Eleanor Adelene Sherman	*Robert Downing Wilson, Jr.
Ruth Kay Simmermon	Bruce Rowland Winchell

Dawn E. Withrow
Marilyn June Wood
Rhonda Lee Wood
Norman Clifford Wright
Stephen Lee Wright
Kathleen Ann Yore
Michael Alan Yorston
*Mary Jean Zygala

+Mark Davis

+ In Absentia

* Cum Laude

NO-SCHOOL SIGNAL

In the event of exceptionally severe weather conditions or when the transportation system is disrupted, WBZ, WCOP, WEEI, WKOX, WNAC, and WSRO will broadcast the no-school announcement between 7:00 and 8:00 a.m.

Since weather reports are not always reliable, and since the School District desires to render maximum educational service, the schools will remain open except in very severe weather.

STUDENT EXCHANGE COMMITTEE

CHAIRMAN

Enid M. Winchell

Four Junior Ambassadors were sent abroad for the summer in the thirteenth year of the Student Exchange Program: Mark Andrews to Italy, Pat Gorman to Argentina, Pat Jennings to Norway and Jeff Lang to Germany. A freshman, Wynne Brown, was sent to French Language Camp in Vermont, with a home stay in Canada.

For the third year, a member of the faculty was co-sponsored by the S. E. C., the Teachers Association and the Lincoln-Sudbury Regional District School Committee. Mr. Joe Pacenka was our Teacher-Ambassador to Germany.

The S. E. C. again administered the scholarships extended by the Cheadle Hulme School for a year of study in England. Andy Kramer and Jack Smith were selected for this honor in 1969-70.

The Committee expanded its sponsorship of foreign students this year. Five students lived with families in Lincoln and Sudbury and attended the Regional High School for the full year: Marie-Laure Desaulles from Switzerland, Stephen Gregory from England, Almos Mihaly from Belgium, Ibriham Parvanta from Afghanistan and Aune-Li Serdin from Sweden. In addition, two students lived in the community and attended school for ten weeks through the Open Door program to South America: Carlos Paulsen from Chile and Luz-Maria Quinteros from Argentina. The committee also assisted several other privately-placed foreign students wherever possible.

FINANCIAL REPORT

Cash on Hand, September 3, 1969 \$ 1,326.69

Income

Work Day	\$1,836.33
Fund Drive	1,699.44
Parent Contributions	1,400.00
Pops Concert	1,155.71
Student Projects	188.80

Special Contributions	\$ 156.00	
Bank Interest	<u>115.18</u>	
Total Income	\$6,551.46	
<u>Expenses</u>		
Ambassador Program *	\$5,773.34	
Foreign Students *	1,526.98	
Loss on Movie	53.54	
Bank Service Charges	12.27	
Miscellaneous Committee Expense	<u>89.84</u>	
Total Expense	\$7,455.97	
Net Expense		\$ <u>904.51</u>
Cash on Hand September 9, 1970		\$ 422.18

* See Breakdown of Expense for Details

BREAKDOWN OF EXPENSES FOR AMBASSADORS & FOREIGN STUDENTS

Ambassador Program

Italy (990 + 175 LT) *	\$1,165.00
Argentina (990 + 175 LT) *	1,165.00
Norway (1070 + 175 LT) *	1,245.00
Germany	990.00
Language Camp, Canada	875.00
Teacher Ambassador	<u>333.34</u>
	\$5,773.34

Foreign Students

Air Fare - China	\$ 584.00
Insurance	172.90
Lunches	219.00
Washington Trip	250.00
Christmas	135.59
Other Trips	64.11
Mailings	12.50
Miscellaneous	<u>88.88</u>
	\$1,526.98

* LT = Language Training

George B. Fernald, Treasurer

LINCOLN-SUDBURY TOWN EMPLOYEES' FEDERAL CREDIT UNION

Catherine M. Bronson, President, Board of Directors

The year 1970 has been one of outstanding growth for our Credit Union. As the Financial Report shows, our assets as of December 31, 1970, are \$108,386.23.

Through the courtesy of the Town of Sudbury the office of the Credit Union was transferred to the Loring Parsonage, where all our business is transacted in a private and pleasant atmosphere. We employ a bookkeeper who is in the office on Tuesday, Wednesday, and Thursday of each week from 2:30 until 4:30 P.M.

Because of the healthy, thriving condition of our Credit Union, a milestone was achieved last June, when, for the first time, it was advisable to declare a semi-annual dividend (5%).

Last spring we deemed it necessary to borrow \$15,000 from a fellow Credit Union in order to service our members. This was a judicious decision, since we kept our members happy and we made a small income. This loan has been paid off in full, and once again we are operating on our own funds.

For the past few years we have endeavored to have Lincoln benefit from payroll-withholding. Last October this goal was realized, so that we now have better representation from Lincoln and the Hanscom Field schools with considerable business emanating from there.

There are a few faithful servants of this Credit Union. It is with pride and gratitude that we should look to them who have served nobly and unselfishly to build this worthwhile organization. It is indeed worthy of note that your Board of Directors has declared a 5 1/4% dividend for the six months ending December 31, 1970.

At this time I should like to extend my thanks to all those officers, directors, committee members, and representatives who have assisted in making the year 1970 another memorable one in growth and service.

MINUTEMAN REGIONAL VOCATIONAL-TECHNICAL HIGH SCHOOL PLANNING BOARD

Henry Haroian
Henry Morgan
Ruth Wales

Voters at Lincoln's 1971 Annual Town Meeting will have the opportunity to add to the educational options available to our young people of high school age without adding to the tax bill when they consider the proposal to join the Minuteman Regional Vocational-Technical High School District.

Last year, the Town voted to participate in the work of the Minuteman Regional Vocational-Technical High School Planning Board. Three representatives of the Town have been involved since in the decisions reached by that Board. The Board's recommendations are described in a brochure mailed to every household in Lincoln.

The proposal to establish a regional vocational-technical high school is also being voted on in the towns of Acton, Arlington, Belmont, Boxborough, Carlisle, Concord, Lexington, Stow, Sudbury, Wayland and Weston. Four towns, Arlington, Belmont, Concord and Lexington, must approve the proposal if the regional district is to be established. All other towns which ratify the agreement will be included.

Evidence that there is a lack of occupational-technical training opportunities for young people in this area can be seen in the fact that every year there are some students from Lincoln and Sudbury who attend Newton Technical and Vocational High School, Waltham Vocational and Framingham Vocational. Although a large proportion of students graduating from the Lincoln-Sudbury Regional High School do go on to college or some form of additional training, about 25% do not. Many of these students go directly into the labor market and would welcome the opportunity to have, during their high school years, more specialized vocational-technical training than a comprehensive high school can provide.

The proposed school will be built for a student body of 1500, and will be located within five miles of the geographical center of the region, which is the intersection of Route 2 and Bedford Road. (The site has not yet been acquired.) Target date for opening the school is September, 1974.

Each town will have a quota of students based on its proportion of present high school enrollment in the region. For Lincoln, this is 35 students. All costs, both operating and capital, will be apportioned on a per pupil basis once the school is in operation except that each town must pay for a minimum of five students. Because of Federal and State monies available for vo-tec education, the total projected per pupil cost (both operating and capital) is approximately the same as the per pupil operating cost for Lincoln in the Lincoln-Sudbury Regional District.

The curriculum will cover grades 9-12 with courses for both boys and girls. It will include both academic courses and vocational-technical subjects in fields such as metals fabrication, energy conversion, communications, technology, fluids, general science technology, graphic arts, home economics and health occupations.

Programs offered for ninth and tenth graders will be exploratory in nature to allow students to be exposed to various areas and occupational skills. Specialization will occur in the eleventh and twelfth grades. A broad range of adult education courses will also be offered, including trade preparatory, trade extension and apprenticeship programs.

The regionalization agreement calls for the formation of a school committee, with one member representing each of the twelve towns. School committee members will be appointed by the town moderator.

The Lincoln representatives to the Planning Board recommend that the Town vote to join Minuteman Regional Vocational-Technical High School District.

VITAL STATISTICS

51 births, 51 marriages and 53 deaths have been recorded during the year 1970, as follows:

Date of Birth	Name of Child	Names of Parents
<u>1969</u>		
Dec. 29	Donald Anthony Seville	Alfred R. & Joan H. Seville
<u>1970</u>		
Jan. 4	Catherine Marie O'Brien	Daniel F. & Mary S. O'Brien
Jan. 8	Leah Rosenmeier	Jesper & Rosamond R. Rosenmeier
Jan. 14	Suzannah Lang Farny	Michael H. & Ethel H. Farny
Jan. 28	Stephen Paul Andrews	Barry G. & Eileen M. Andrews
Feb. 1	Loraine Leeson Meenan	Peter & Marion M. Meenan
Feb. 5	Robert Curtis Hendrickson	Robert A. & Ruth W. Hendrickson
Feb. 7	Nader M. Gheith	Mohamed A. & Dorothy J. Gheith
Feb. 16	Frederick Thomas Prentiss	Harold O. & Susan K. Prentiss
Feb. 21	Sam Howard Silverstein	Fred P. & Mary L. Silverstein
Feb. 22	Karl Jonas Shuman	Mark D. & Lena H. Shuman
Mar. 8	Lisa Claflin Mansfield	Richard S. & Mary C. Mansfield
Apr. 4	Lee Maryon Tingley	Frederick M. & Dilla G. Tingley
Apr. 9	Todd Chamberlin Bradlee	Henry G. & Sandra N. Bradlee
Apr. 29	Michael David Moffitt	David L. & Carolyn H. Moffitt
May 6	Julie Anne O'Loughlin	John M. & Joanne R. O'Loughlin
May 7	Kevin Jesse Garrelick	Joel M. & Renee B. Garrelick
May 14	Robert Hill Puffer	Richard F. & Margaret G. Puffer
May 25	Alita Kristina Haytayan	Harry M. & Katherine Haytayan
May 27	Mary Murray Coleman	Charles P. & Mary M. Coleman
June 18	Michele Janine Bowden	Robert E. & Catherine H. Bowden
June 18	Lara Anne Rooney	Stuart A. & Anna S. Rooney
June 27	Emily Rachel Cohen	Paul A. & Jane M. Cohen
July 2	Heidi Magdalena Track	Hans W. & Rosalyn B. Track
July 12	Suzanne Lamar Sullivan	Jay M. & Mary B. Sullivan
July 14	Christine Bowerman	William R. & Melissa Bowerman
July 15	Rebecca Agnes Burkhardt	Henry, III & Beatrice Burkhardt
July 27	Harry John Haroutunian	Harry J. & Anita L. Haroutunian
Aug. 6	John Harding Boit	Robert S. & Agnes H. Boit
Aug. 21	Katharine Hollister Hammond	John S., III & Nancy C. Hammond

<u>Date of Birth</u>	<u>Name of Child</u>	<u>Names of Parents</u>
Sept. 2	Frederick Charles Lombardo, Jr.	Frederick C. & Sandra Lombardo
Sept. 4	Craig Brescia Flint	Peter S. & Janet B. Flint
Sept. 29	Margaret Marion MacDiarmid	John A. & Marion MacDiarmid
Oct. 2	Richard John Green	Robert T. & Catherine D. Green
Oct. 5	Zachary Rootberg Shapiro	L. Dennis & Susan R. Shapiro
Oct. 10	Denise Christine Parsons	Dana L. & Unona, M. Parsons
Oct. 15	Samuel Francis Harrison	Henry F. & Elizabeth Harrison
Oct. 23	Joseph Charles Ofria	Joseph P. & Margaret P. Ofria
Oct. 23	Lynne Marie Fortin	Michael L. & Beverly G. Fortin
Nov. 4	Emma Sarah Ketteringham	John M. & Susan P. Ketteringham
Nov. 10	Philip Milledoler Coburn	Arthur L., III & Ann B. Coburn
Nov. 13	John Christian Mahoney	John J. & Suzanne K. Mahoney
Nov. 13	Nicole Ann Ritchie	James R. & Nancy P. Ritchie
Nov. 13	Cynthia Ling Chiang	Millard I. & Victoria B. Chiang
Nov. 18	Morgan Joshua Merry	Glenn W. & Susan B. Merry
Nov. 21	Carson Forte Baur	Edward T. & Michele F. Baur
Nov. 30	Michael Edward Timothy Spreadbury	Peter E. & Roberta Spreadbury
Dec. 5	Susan McCutcheon Rollins	James L., Jr. & Norma B. Rollins
Dec. 15	Edward Phillips O'Rourke	Paul K. & Marilyn H. O'Rourke
Dec. 18	Craig Harold Smith	Harold D. & Elizabeth H. Smith
Dec. 19	Henry Carlton Spindler	James W. & Mary G. Spindler

MARRIAGES

<u>Date of Marriage</u>	<u>Names</u>	<u>Residence</u>
Feb. 6	Christopher Hunkins June A. Hanson	Kittery, Maine Lincoln, Mass.
Feb. 14	Howard M. Maher Diane E. Halmrast	Lincoln, Mass. Lincoln, Mass.
Feb. 21	Steven Douglas Torode Helen Eileen McGough	Lincoln, Mass. Malden, Mass.
April 4	Neil Bennett Middleton Susan Louise Allen	Cambridge, Mass. Lincoln, Mass.
April 11	Richard B. Goddard Karen E. Morey	Lincoln, Mass. Lincoln, Mass.

<u>Date of Marriage</u>	<u>Names</u>	<u>Residence</u>
April 11	Kenneth Harvey Porter Mary Moore Quinn	Burlington, Mass. Lincoln, Mass.
April 18	James A. Newton Audrey McSweeney	Westborough, Mass. Boston, Mass.
April 19	Douglas T. MacLean Joan Imbeault	Lincoln, Mass. Manchester, Mass.
May 9	William A. Verhulst Candance E. Maxwell	Blackstone, Mass. Lincoln, Mass.
May 16	Andrew James Harmon Anita Bartlett	Lincoln, Mass. Lincoln, Mass.
May 23	James Allyn Hornig Deborah Jeune Denham Milliken	Minneapolis, Minn. Lincoln, Mass.
May 23	Philip Noel Moss Jane Beck	Lincoln, Mass. Mason City, Iowa
May 29	Robert Carl Osterberg Claudette Constance (Bonsant) Ormston	Newton, Mass. Newton, Mass.
June 13	Lucien L. Champagne Pamela C. Warner	Waterville, Maine Lincoln, Mass.
June 14	John Charles Warren Diana Elizabeth Woodington	Natick, Mass. Lincoln, Mass.
June 20	Antony Demetre Decaneas Nancy Hadfield Maclaurin	Weston, Mass. Lincoln, Mass.
June 20	Robert Dana Goldthwaite Helen Perkins Dewey	Andover, Mass. Lincoln, Mass.
June 27	William A. Titus, Jr. Linda Ruth Keeman	Lincoln, Mass. Sudbury, Mass.
June 27	Harvey David Morse Sarah Daniels	Fountainville, Pa. Lincoln, Mass.
June 28	Ronald D. Barg Joyce M. Cookson	Lincoln, Mass. Lawrence, Mass.
July 18	Edmundo J. M. Medeiros Rosalind Maureen Dalton	Cambridge, Mass. Cambridge, Mass.
July 25	George E. Quigley, Jr. Jean Spooner	Framingham, Mass. Lincoln, Mass.

<u>Date of Marriage</u>	<u>Names</u>	<u>Residence</u>
Aug. 8	Richard Brian Kramer Carolyn F. Gans	Lincoln, Mass. Wilmington, Del.
Aug. 15	Pierre Rene Lavoue Martha Anne Lippman	Humbert, Paris, France Lincoln, Mass.
Aug. 15	Stanley W. Spear, Jr. Beverly A. Sawosta	Lincoln, Mass. Lincoln, Mass.
Aug. 16	Charles E. McDermott Jo-Ann Napoli Viola	Arlington, Mass. Lincoln, Mass.
Aug. 18	Walter J. Silva, Jr. Diane M. Landry	Lincoln, Mass. Maynard, Mass.
Aug. 22	Ronald Ellis Gray Jacquelyn Gayle Farrell	Weston, Mass. Lincoln, Mass.
Aug. 23	Harold L. Flescher Nancy June Tarlin	Lincoln, Mass. Brighton, Mass.
Aug. 29	Barry R. Hagmann Louise B. Fournier	Lincoln, Mass. Gardner, Mass.
Aug. 29	Jeffery L. Webb Brenda J. Lavoie	So. Boston, Mass. Lincoln, Mass.
Sept. 1	Bill McIninch, Jr. Cynthia Avis Coe	Lincoln, Mass. Bedford, Mass.
Sept. 5	Daniel Allen McInnis, Jr. Hazel Alice MacLeod Fedock	Lincoln, Mass. Lincoln, Mass.
Sept. 12	Neill Stewart Fearnley Gail Christine Burroughs	Saratoga Springs, N.Y. Lincoln, Mass.
Sept. 19	James Lawrence Medoff Leslie Miller	Woonsocket, R.I. Lincoln, Mass.
Sept. 26	Stanley A. Cibel, Jr. Alice V. Morits	Lincoln, Mass. Concord, Mass.
Oct. 2	Richard W. Churchill Lorraine Condron	Lincoln, Mass. Waltham, Mass.
Oct. 3	Peter Tlumacki Janet Nickerson	Lincoln, Mass. Lexington, Mass.
Oct. 4	Martin Louis Filosi Darlene Ann Drago	Somerville, Mass. Lincoln, Mass.

<u>Date of Marriage</u>	<u>Names</u>	<u>Residence</u>
Oct. 14	Joseph Richman Barbara Gioseffi	Wantagh, N.Y. Lincoln, Mass.
Oct. 14	Allen M. Bowles Lynne Frederick (Leitenberger)	Lincoln, Mass. Wayland, Mass.
Oct. 17	Ashley M. Van Duzer, Jr. Anita Morse Laufs	Lincoln, Mass. Wellesley, Mass.
Nov. 1	Eveleth R. Todd Gertrude W. Fitts	Lincoln, Mass. Lincoln, Mass.
Nov. 21	Walter W. Luke Alice L. Goddard	Boston, Mass. Lincoln, Mass.
Nov. 26	Ronald A. Wilfert Ruth Kathleen Wright	Lincoln, Mass. Lincoln, Mass.
Nov. 28	John F. White Joan Duncan	Lincoln, Mass. Devon, Pa.
Dec. 4	Alan Locke Donaldson Heidi (Scholz) Fortmann	Lincoln, Mass. Wayland, Mass.
Dec. 5	Jeffrey Black Hodgdon Carolee Johnson	Lexington, Mass. Lincoln, Mass.
Dec. 8	Thayer Spaulding Fuller Prudence Sidney Carter	Lincoln, Mass. Shrewsbury, Mass.
Dec. 19	David Ernest Humez Alice Pratt Davison	Burlington, Mass. Lincoln, Mass.
Dec. 26	James R. Striker Mish Ann Kadick	Durham, N.C. Lincoln, Mass.

DEATHS

<u>Date of Death</u>	<u>Name</u>	<u>Age</u>		
		<u>Years</u>	<u>Months</u>	<u>Days</u>
Jan. 9	Edwards Woodbridge Herman	88	10	14
Jan. 11	Anne M. (Williams) Aylmer	89	5	10
Jan. 28	James Robert Humphreys	51	11	27
Feb. 2	Alice Wider	65	4	20

Date of Death	Name	Age		
		Years	Months	Days
Feb. 15	Alfred M. Davis	79	10	6
Feb. 20	Robert H. Elliott	48	10	17
Mar. 6	Alden C. Brett	80	3	24
Mar. 7	Ann (Smith) Banks	62	10	4
Mar. 12	Margaret H. Neiley	6	6	16
Mar. 14	Margaret Emerson	82	8	4
Mar. 14	Bertha Henderson	80	5	15
Mar. 22	Karl F. Lahnstein	63	7	23
Apr. 3	Frida E. Franson	77	2	2
Apr. 24	Ethel Cummings Amory	66	4	8
Apr. 26	Anna (Koziol) Trzcinski	77	-	-
Apr. 27	Elizabeth A. Boyce	82	9	3
Apr. 30	William J. Rogers	79	3	4
May 3	James S. Chapman	77	1	11
May 7	Alice M. (McDermott) Duke	61	-	-
May 23	Mabel L. Hanson	94	4	5
June 1	Ethel (Brown) McLeod	87	0	15
June 1	William Valorous Peck	61	5	10
June 7	Thomas J. Carney	76	-	-
June 10	Robert B. Kahn	3	-	-
June 12	Kenneth Gerrish	55	1	24
June 26	Constantin Alexander Pertzoff	71	3	7
June 26	Herbert Euclid Brooks, Jr.	46	10	11
June 27	Mary J. Tracy	75	9	11
June 27	Lucille (Bowen) Silva	43	1	25
July 2	Amanda E. (Clerke) Morris	93	1	24
July 16	Rebecca A. Burkhardt	0	0	0
July 19	John E. Gary	53	8	27
July 22	Pasquale Panetta	83	-	-
July 29	Marguerite Glover	73	-	-
Aug. 8	Theresa C. Hogan	65	0	16
Aug. 16	Gladys L. Hall	79	1	4
Sept. 2	Pearl Iris (Miller) Kuhns	72	0	28
Sept. 3	Charles Alfonso	49	-	-

Date of Death	Name	Age		
		Years	Months	Days
Sept. 4	Elizabeth Ellen (Hayward) Davis	71	9	27
Sept. 13	Walter Hyatt	65	-	-
Sept. 17	John Edward Johnson	58	1	10
Sept. 28	Elinor (Sutton) DeFord	67	0	25
Oct. 7	Catherine Strathie	68	2	22
Oct. 14	Angelo Ruggelo	87	-	-
Oct. 21	Terence John Folk	0	1	16
Oct. 22	Joseph Angell	83	4	0
Oct. 28	Jean (Barnaby) Sutherland	70	5	4
Nov. 10	Joel Burr Bulkley	56	1	9
Nov. 13	Annie E. Rabbidge	87	10	2
Nov. 20	Louise (Briggs) Murphy	81	0	23
Dec. 18	Sister Ursula Mary (Alden) O.S.A.	89	0	22
Dec. 29	George H. Patterson	74	1	10
Dec. 31	Henry Ford Steele	50	-	-

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Abbott, John A. & Diana B.	\$	\$ 34,400	\$ 1,809.44
Abco Realty Trust, Concetta I. Golant, Trustee		20,900	1,099.34
Ackley, Wallace E. & Ethel G.		100	5.26
Adams, John Quincy	750		39.45
Adams, John Quincy & Lucy D.		131,400	6,911.64
Adams, Margaret E.		29,600	1,556.96
Adams, Ramelle C.		74,700	3,929.22
Adams, Thomas B.	300		15.78
Adamson, William M. & Barbara M.		31,800	1,672.68
Adkins, Archibald W. & Dorothea		29,000	1,525.40
Adler, Harold & Ivy Ruth		67,500	3,550.50
Adler, Ivy Ruth		300	15.78
Algeo, Leo J. & Elaine T.		26,400	1,388.64
Algonquin Gas Transmission Co.	73,600		3,871.36
Allen, Richard A. & Petronella R. M.		16,200	852.12
Allen, Robert L. & Carol E.		33,600	1,767.36
Allied Commonwealth Trust		9,200	483.92
Allison, William S. & Caroline P.		43,300	2,277.58
American Tel. & Tel. Co.	69,700	7,500	4,060.72
Ammen, David L. & Judith B.		53,400	2,808.84
Amory, Ethel C.		88,700	4,665.62
Anderson, Carl L. & Dorothy A.		31,100	1,635.86
Andersen, Grace A.		89,500	4,707.70
Anderson, Lawrence B. & Rosina DuP.		49,900	2,624.74
Anderson, Mildred D. & Ronald F.		21,700	1,141.42
Anderson, R. Jon & Betty L.		17,600	925.76
Andrews, Francis S. & Dorothy W.		56,800	2,987.68
Andrews, Barry G.		11,900	625.94
Angell, Craig W. & Carolyn G.		56,300	2,961.38
Angelo, Gaspar & Eda Polcari		54,700	2,877.22
Anthony, Arthur J. & Rose M.		9,100	478.66
Aprille, Thomas J. & Amelia J.		13,300	699.58
Armstrong, C. Robert		4,600	241.96
Armstrong, C. Robert & Peggy M.		23,800	1,251.88
Armstrong, John & Alice G.		56,800	2,987.68
Armstrong, William A., Jr. & Mary H.		36,000	1,893.60
Aschenbrenner, Bert C. & Ann E.		35,500	1,867.30
Atchley, Dana W., Jr.	300		15.78
Atchley, Dana W., Jr. & Barbara S. P.		39,100	2,056.66
Athos, Anthony G. & Margaret R.		31,900	1,677.94
Austin, Richard C. & Marcia W.		56,100	2,950.86
Avery, Abigail D.		33,800	1,777.88
Avery, Stuart B.	150		7.89

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Badger, Mary E.	\$	\$ 44,200	\$ 2,324.92
Baggs, Arthur, Jr. & Marion S.		29,600	1,556.96
Bailey, Richard B.	150	700	44.71
Bailey, Richard B. & Rebecca B.		48,300	2,540.58
Baird, Gordon P. & Sarah F.		53,800	2,829.88
Baker, John C. & Elizabeth E.		9,600	504.96
Baldwin, Herbert L. & Beatrice A.		38,300	2,014.58
Baldwin, Robert H. & Susan E.		79,000	4,155.40
Baldwin, Roger P. & Mary L. S.		37,600	1,977.76
Ballou, Mildred A.		12,700	668.02
Baltrush, William C. & Sarah M.		11,400	599.64
Banks, Ann & Ridgeway M.		32,900	1,730.54
Banks, Talcott M. & Ann S. M.		7,500	394.50
Barbarow, Ruth		9,200	483.92
Barber, John W., Jr. & Mary E.		21,500	1,130.90
Barbera, Anthony A. & Eleanor E.		33,800	1,777.88
Bardsley, Theodore J. & Doris A.		15,900	836.34
Bare, Bruce M. & Helen S.		35,100	1,846.26
Barkas, Christopher W. & Mary Ann		28,500	1,499.10
Barker, William R. & Barbara S.		19,200	1,009.92
Barnaby, John M. & Charlotte B.		26,400	1,388.64
Barnard, Helen Ogden		32,400	1,704.24
Barnard, John R.	400		21.04
Barnes, Benjamin A. & Ann B.		41,300	2,172.38
Barnet, James R. & Jane A.		88,000	4,628.80
Barr, Edgar E. & Olive H.		34,100	1,793.66
Barry, Harold W. & Annabel H.		5,500	289.30
Barthel, Walter		3,300	173.58
Barthel, Walter & Emma C.		23,400	1,230.84
Basile, Angelo & Catherine		41,000	2,156.60
Bastress, Anne W.		56,800	2,987.68
Batter, John F.		37,100	1,951.46
Beach, Daniel M., III, & Judith C.		23,300	1,225.58
Beal, Thomas P., Jr. & Barbara B.		71,700	3,771.42
Beaton, Daniel R. & Shirley G.		22,300	1,172.98
Beatteay, Walter E. & Marjorie R.		3,800	199.88
Beaudette, Joseph, Jr. & Eleanor B.		45,800	2,409.08
Beers, Bradford B.		27,600	1,451.76
Belanger, Michael P.		17,800	936.28
Belanger, Michael P. & Gisa E.		8,400	441.84
Belanger, Walter E. & Mary F.		28,700	1,509.62
Belcastro, Cynthia D.		20,400	1,073.04
Beldock, George J.		15,200	799.52
Belle, Gene & Irene		27,000	1,420.20

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Belleau, Thomas & Karen	\$	\$ 22,700	\$ 1,194.02
Bellizia, Francis E. & Mary H.		27,500	1,446.50
Benesh, Charles L. & Thelma E.		37,700	1,983.02
Bennett, Richard K. & Doris S.		21,200	1,115.12
Bentley, Robert P.		7,000	368.20
Bentley, Robert P. & Joyce S.		45,400	2,388.04
Benton, Carl R. & Barbara A.		300	15.78
Bergen, Kenneth W.	300	65,800	3,476.86
Bergles, Arthur E. & Priscilla L.		21,600	1,136.16
Berman, Donald S. & Edith M.		20,100	1,057.26
Bertolami, Leo		22,600	1,186.76
Bibring, George L. & Marcia G.		26,600	1,399.16
Bikales, Norman & Ann B.		8,300	436.58
Billings, Bruce H. & Sarah W.		7,000	368.20
Birkett, James D. & Sarah P.		18,400	967.84
Birmingham, James G. & Carolyn		52,000	2,735.20
Bisbee, Marie E.		19,500	1,025.70
Bingham, Elizabeth P. B.		6,000	315.60
Bishop, Fern W.		17,000	894.20
Bjork, Albion P. & Elizabeth		39,900	2,098.74
Black, Everett A. & Anne E.		147,600	7,763.76
Blais, George A. & Annette C.		20,400	1,073.04
Blood, David W. & Iva D.		21,500	1,130.90
Boccadoro, Joseph & Ida		1,100	57.86
Bockoven, John S.	150		7.89
Bockoven, John S. & Dorothy R.		22,700	1,194.02
Bodkin, John F. & Marilyn Kay		29,600	1,556.96
Boersner, Wolfram A. & Doris M.		36,100	1,898.86
Bogner, Walter F. & Edith		35,400	1,862.04
Boisvert, Henry A. & Blanche T.		16,900	888.94
Boit, Robert S. & Bundy H.		32,800	1,725.28
Bolt, Richard H. & Katherine L.		56,600	2,977.16
Bomengen, Allen & Ethel A.		16,300	857.38
Bonaceto, Anthony & Grace		25,800	1,357.08
Bond, Roger B. & Elizabeth C.		26,900	1,414.94
Bonia, Walter J.		27,100	1,425.46
Booth, Alice Burrage		2,400	126.24
Booth, Robert H.		63,600	3,345.36
Boston Edison Company	1,698,250	9,900	89,848.69
Boston Gas Company	450,000		23,670.00
Boston & Maine Railroad		2,000	105.20
Bower, Joseph L. & Nancy M.		50,100	2,635.26
Bowers, Bruce H. & Dorothy M.		16,200	852.12
Bowles, Clifford		25,000	1,315.00

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Bowles, Estate of William	\$	\$ 18,200	\$ 957.32
Bowman, William A. & Zenta E.		28,600	1,504.36
Bowman, Edward F. & Doreen W.		22,200	1,167.72
Boyce, James B. & Manley B., II		11,300	594.38
Boyce, Manley B. & Alice M.		46,200	2,430.12
Boyce, Mary M.		28,600	1,504.36
Boyer, Edward		63,400	3,334.84
Boyer, Edward & Donnelly, Roberta		23,700	1,246.62
Boyer, John H.		5,400	284.04
Boyer, Louis L. & Elaine T.		20,500	1,078.30
Boyer, Sophie & Track, Rosalyn		35,400	1,862.04
Bradford, Robert L. & Martha A.		18,600	978.36
Bradlee, Henry G., III, & Sandra N.		41,800	2,198.68
Bradley, Clifford & Jeannette E.		10,600	557.56
Brannen, Robert C. & Barbara A.		23,700	1,246.62
Braude, Stephen E. & Bettie J.		78,300	4,118.58
Braun, Morton B. & Esther K.		35,400	1,862.04
Brennan, William L. & Eleanor A.		21,300	1,120.38
Brewster, Ellen Beebe		100	5.26
Briggs, Susan L.		6,100	320.86
Brisson, N. F., Incorporated		26,200	1,378.12
Bronson, Franklin C. & Catherine M.		27,100	1,425.46
Brooks, Paul	150	54,600	2,879.85
Brownell, Elizabeth G.		55,300	2,908.78
Brown, Joan Nickerson		24,500	1,288.70
Brown, John B. & Ann P.		17,700	931.02
Brown, Robert P. & Jeane H.		18,400	967.84
Brown, Robert W. & Lee G.		10,500	552.30
Browne, Secor D. & Mary D.		31,300	1,646.38
Brownell, Robert G.	450		23.67
Brownell, Robert G. & Ruth M.		58,600	3,082.36
Browning, Isabelle F. S. & Browning, Frances I. (Lake)		15,200	799.52
Bruce, James D. & Eleanor R.		23,900	1,257.14
Brucen Realty, Inc.		73,500	3,866.10
Buchan, William R. & Barbara C.		17,200	904.72
Buckler, Sheldon A. & Marilyn L.		39,800	2,093.48
Buerger, Martin J. & Lila		42,400	2,230.24
Bulkley, Joel B. & Doris L.		45,100	2,372.26
Bullard, John A., Jr. & Margaret Van D.		34,000	1,788.40
Buonopane, Paul J.		15,900	836.34
Burckett, Douglas M. & Phillipa C.		34,500	1,814.70
Burk, George W. & Ruth M.		19,800	1,041.48
Burke, Ruth Bemis		48,000	2,524.80
Burke, Walter J., Jr. & Helen M.		29,400	1,546.44

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Burnham, Robert Boit	\$	\$ 34,500	\$ 1,814.70
Burns, Melvin P. & Elizabeth F.		19,200	1,009.92
Burroughs, June M.	300	43,100	2,282.84
Burt, William F. & Donna G.		24,000	1,262.40
Burton, William deK. & Priscilla		41,800	2,198.68
Butler, Hector & Audrey Edith		22,100	1,162.46
Butler, William B. & Mary Jane		22,900	1,204.54
Butts, Louise M.		56,700	2,982.42
Calkins, Charles W. & Thelma E.		21,100	1,109.86
Calkins, Charles W., Jr.	5,700		299.82
Calkins, Charles W., Jr. & Martha A.		34,800	1,830.48
Calkins, Martha		11,400	599.64
Callahan, Helen T.		4,500	236.70
Campobasso, Anthony B. & Dorothy M.		16,700	878.42
Campobasso, Joseph R. & Mary Anne		18,400	967.84
Cannon, Bradford & Ellen DeN.		134,500	7,074.70
Cantella, Anthony J. & Brianne B.		56,500	2,971.90
Cantlin, John H. & Antoinette T.		61,300	3,224.38
Caplan, Robert H., III, & Norma		53,300	2,803.58
Caras, Byron & Anastasia		26,400	1,388.64
Caras, Ophair & Florence L.		21,000	1,104.60
Carley, John A. & Joan Keir		40,800	2,146.08
Carman, John W. & Eleanor T.		38,300	2,014.58
Carney, Florence T.		14,000	736.40
Carney, James J. & Agnes M.		19,200	1,009.92
Carr Realty Trust, Arthur L. Carr, Jr., et als, Trustees		87,700	4,613.02
Carroll, Donald C. & Lucy J.		46,900	2,466.94
Carroll, Marjory M.		18,300	962.58
Carstensen, Warren & Evelyn G.		58,900	3,098.14
Caskey, Walter H. & Anna H.		51,300	2,698.38
Cassidy, Henry J. & Verna E.		15,200	799.52
Cassidy, Robert E. & Isabelle		19,500	1,025.70
Caswell, John Ross & Carol B.		36,600	1,925.16
Cate, Philip T., Jr.	300		15.78
Cate, Philip T., Jr. & Marjorie W.		47,300	2,487.98
Champeny, John C. & Leona G.		54,300	2,856.18
Chapin, Louise B. & Bertha L.		52,100	2,740.46
Chapin, Margaret E.		18,100	952.06
Chapman, James S. & Emily M.		18,200	957.32
Chase, Jerome K.		4,400	231.44
Chellis, Herbert N. & Eleanor M.		17,200	904.72

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Chiang, Millard I. M. & Victoria B. \$		\$ 22,100	\$ 1,162.46
Chiotelis, Charles L. & Iasme J.		66,200	3,482.12
Chipman, Robert H. & Mary F.		20,000	1,052.00
Chisholm, Edward C. & Margaret F.		21,300	1,120.38
Chittick, Mary G. & Suesens, Eleanor G.		27,200	1,430.72
Chu, Chauncey C.		36,700	1,930.42
Chu, Ge Yao & Wei Ying		81,900	4,307.94
Church, Robert T. & Priscilla S.		43,200	2,272.32
Ciampi, Emilio & Mary P.		24,900	1,309.74
Cibel, Stanley A. & Thelma W.		24,200	1,272.92
Ciraso, Amelia		20,900	1,099.34
Clare, Mary E.		21,700	1,141.42
Clark, Clifford A. & Patricia D.		47,200	2,482.72
Clark, William T. & Catharine T.		37,500	1,972.50
Clement, Donald E. & Jacqueline		18,100	952.06
Coane, John H., Jr.		12,700	668.02
Coan, Thomas & Catherine M.		15,000	789.00
Coastal & Suburban Realty Trust, Warren R. Bolton, Trustee		4,000	210.40
Coburn, Arthur L., III, & Ann B.		40,100	2,109.26
Coburn, Edward S.		28,200	1,483.32
Codman, Estate of Ogden, Roger B. Tyler & Benjamin T. Fawcett, Trs.		65,100	3,424.26
Codman, Estate of Dorothy S. F. M.		27,200	1,430.72
Coffey, Wilma H.		16,600	873.16
Coffin, Stewart T. & Jane M. L.		24,800	1,304.48
Cohen, Paul A. & Jane M.		55,500	2,919.30
Cole, Edwin M. & Lucy F.		40,800	2,146.08
Collins, Edward C., II, & Susan P.		8,600	452.36
Comerford, John F. & Mary G.		24,600	1,293.96
Comjean, Bruce P. & Marlies I.		15,100	794.26
Comjean, Marc G. & Judith K.		35,900	1,888.34
Comstock, Charles B. & Joan M.		24,200	1,272.92
Conant, Lily R.		48,300	2,540.58
Condit, Robert P. & Doris E.		21,500	1,130.90
Conger, George	550		28.93
Connair, John J. & Ferro, Jacqueline		20,700	1,088.82
Connolly, J. Irving & Evelyn		8,600	452.36
Connolly, John Irving, Jr.		600	31.56
Conroy, Grace W.		17,800	936.28
Constantine, Philip J.		24,300	1,278.18
Cook, Harry & Kathleen G.		23,600	1,241.36
Cook, Ethel	1,550		81.53
Cook, Jacqueline H.		20,300	1,067.78

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Cook, John F. & Ethel A.	\$	\$ 8,500	\$ 447.10
Coolidge, Henry P. & Alice C.		41,300	2,172.38
Coons, Richard D. & Nancy J.		57,700	3,035.02
Cooper, E. Crawley & M. Jane		4,200	220.92
Cope, Oliver & Alice DeN.		34,600	1,819.96
Cope, Thomas Pym & Elizabeth W.		31,700	1,667.42
Copeland, Robert C. & Ruth R.		55,000	2,893.00
Corcoran, Robert P. & Elizabeth D.		40,700	2,140.82
Cormack, Allan M.		3,800	199.88
Corrigan, Anna G., Admx.		15,900	836.34
Corrigan, Leo W.		11,100	583.86
Corrigan, Mary K.		10,400	547.04
Corrigan, Mary		35,300	1,856.78
Cotoia, Lucy M. A.		26,500	1,393.90
Cotoia, Anthony J. & Lucy M. A.		39,900	2,098.74
Cotoni, Joseph		20,700	1,088.82
Courtney, Joseph Donald		17,500	920.50
Cousins, Ashley B.		10,200	536.52
Cousins, Est. of Lawrence B. & Jeanne B.		28,300	1,488.58
Cousins Realty Trust, Elliott V. Grabill, Trustee		20,400	1,073.04
Cowles, Addison & Alexandra C.		19,900	1,046.74
Cramer, Stuart C. & Leona		100	5.26
Crandall, Stephen H. & Patricia E.		44,900	2,361.74
Crawford, John D. & Joanna W.		35,800	1,883.08
Crook, Constance S.		18,000	946.80
Culver, Perry J. & Kate S.		74,700	3,929.22
Cummings, William R. & Palma M.		26,200	1,378.12
Cunningham, J. Lewis & Ruth P.		21,200	1,115.12
Cunningham, Robert Allen & Margaret		36,900	1,940.94
Cunningham, Robert M.		23,800	1,251.88
Cushman Realty Trust, William F. Cushman, Trustee		3,500	184.10
Dadmun, Harrie H. & Helen		44,300	2,330.18
Dahl, Thyra		21,100	1,109.86
Dalli, Francis J. & Mary E.		40,800	2,146.08
D'Alleva, Carmine	1,300		68.38
D'Alleva, Franco	1,800		94.68
Dalrymple, Chester & Jean		54,400	2,861.44
Dalrymple, Sidney C. & Dorothy		44,200	2,324.92
Damico, Louise		23,200	1,220.32

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Dane, Benjamin	\$ 100	\$	\$
Dane, Benjamin & Alexandra C.		68,400	3,597.84
Daniels, Bruce G. & Janet B.		51,200	2,693.12
Danosky, Edward A. & Mary C.		27,000	1,420.20
Darling, Eugene M., Jr.		30,500	1,604.30
D'Arrigo Brothers Co. of Mass.		14,200	746.92
d'Autremont, Chester	350		18.41
d'Autremont, Chester C. & Ruth W.		75,700	3,981.82
Davidson, Robert W. & Cynthia A.		12,500	657.50
Davies, William H., Jr. & Naomi Ann		28,800	1,514.88
Davis, Alfred M.		19,600	1,030.96
Davis, D. Bradford & Barbara G.		31,300	1,646.38
Davis, Henry R., Jr.	200		10.52
Davis, Prescott L.		72,500	3,813.50
Davis, Ronald C. & Barbara C.		21,600	1,136.16
Davis, Saville R. & Anita V.		41,000	2,156.60
Davis, Sherman	100		5.26
Davis, Sherman P. & Phyllis M.		17,800	936.28
Davis, William H.		18,400	967.84
Davison, Alice P.		50,100	2,635.26
Dawes, Donald L. & Ruth K.		28,800	1,514.88
Dean, Emma W.		15,300	804.78
Dean, William M. & Lorraine C.		21,000	1,104.60
DeBaryshe, Paul & Louise		27,600	1,451.76
DeCilio, Frank W. & Josephine R.		23,300	1,225.58
Dee, Helena A.		18,500	973.10
DeFord, William & Elinor S.		38,100	2,004.06
DeJesus, John & Geneva Ann		27,500	1,446.50
Demone, Harold W. & Elsie R.		30,700	1,614.82
Demone, Robert		33,700	1,772.62
Denehy, Edward J. & Bernadetta J.		46,200	2,430.12
Denholm, A. Stuart & Jane Leslie		43,400	2,282.84
DeNormandie, James, Executor		74,700	3,929.22
DeNormandie, James		51,200	2,693.12
DeNormandie, James & Martha		85,400	4,492.04
DeNormandie, James, Cannon, Ellen DeN. & Cope, Alice DeN.		1,400	73.64
Derderian, Edith H.		15,400	810.04
desCognets, Archer B. & Gwendolyn G.		52,200	2,745.72
Desmond, Kenneth	850		44.71
Desmond, Kenneth A. & Catherine A.		21,600	1,136.16
Dewey, Davis R., II		77,600	4,081.76
Dewey, Edward S. & Laurie T.		52,000	2,735.20
Dexter, Barbara C.		67,700	3,561.02
Dickey, Dana H. & Emy P.		19,300	1,015.18

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Dickie, Richard I. & Julia G.	\$	\$ 21,900	\$ 1,151.94
DiGiovanni, Guy P. & Teresa E.		25,700	1,351.82
Diminico, Louis & Antonetta		48,700	2,561.62
Dixon, Milburn J., Trustee, L. P. & H. Trust		2,100	110.46
Dixon, Russell J. & Theresa J.		26,100	1,372.86
Doherty, Elizabeth H.		44,100	2,319.66
Doherty, Mary E., Margaret A. & Marjorie		16,600	873.16
Doherty's Garage, Inc.	1,000	55,400	2,966.64
Domenichella, Domenic		2,500	131.50
Domenichella, Mattie M.		19,800	1,041.48
Donaldson, Charlotte L.		5,800	305.08
Donaldson, David M. & Lynn B.		22,600	1,188.76
Donaldson, Donald P.		75,900	3,992.34
Donaldson, Gordon A.	150	53,000	2,795.69
Donaldson, Gordon A. & Elizabeth A.		41,600	2,188.16
Donaldson, Malcolm L.		63,700	3,350.62
Donaldson, Robert D., Jr.		33,000	1,735.80
Donaldson, Robert D., Jr., Adm.		8,100	426.06
Donnell, Samuel H. & Marion L.		37,000	1,946.20
Donovan, Leo A. & Elinor C.		63,500	3,340.10
Dorian, Newart & Paul J.		16,900	888.94
Dougherty, Allen R. & Helen M.		14,800	778.48
Dougherty, Mary Grace, Admx.		1,800	94.68
Doughty, Joseph	100		5.26
Doughty, Joseph M. & Martha L.		16,800	883.68
Downing, Grace L.		16,600	873.16
Drago, Nicholas V. & Sara M.		44,900	2,361.74
Drake, Lillian W. & Garmory, Bertha V.		17,800	936.28
Drew, Frederic T. & Shirley D.		12,900	678.54
Duane, Jerome J. & Rosalind Gail		39,600	2,082.96
DuBois, Anson M. & Olive S.		18,600	978.36
Duffy, James E., III, & Barbara G.		31,500	1,656.90
Durnan, John P. & Leona E.		23,600	1,241.36
Dustin, Daniel E. & Rachel S.		25,900	1,362.34
Dwyer, James L. & Carol		17,400	915.24
Dwyer, Warren R. & Marilyn H.		22,400	1,178.24
East, Edla		21,000	1,104.60
Easterday, Charles L. & Helen B.		48,900	2,572.14
Eaton, Richard J. & Gertrude S.		36,100	1,898.86
Eckerman, Dale H., Jr. & Allison C.		38,100	2,004.06

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Eckhardt, Homer D.	\$	\$ 28,100	\$ 1,478.06
Edens, Delford W. & Laureine A.		57,200	3,008.72
Edmonds, Dean S., Jr. & Louise W.		74,100	3,897.66
Ehrenfeld, John R. & Myrna G.		41,500	2,182.90
Elder, George D. & Diana H.		30,500	1,604.30
Elias, Eugene H. & Gail G.		21,400	1,125.64
Elliott, Robert H. & Ethel M.		28,400	1,493.84
Elliott, William G. & Peggy P.		63,100	3,319.06
Ellis, Eloise G.		53,900	2,835.14
Elwood, David M. & Carol Jean		23,600	1,241.36
Emerson, Claire G.		20,600	1,083.56
Emmons, A. Bradlee & Judith Reed		50,300	2,645.78
Engels, Peter D.		9,500	499.70
England, Albert E. & Priscilla S.		50,700	2,666.82
Eppling, Frederic J. & Sarah J.		22,600	1,188.76
Ericson, Herbert E. & Erlyne R.		31,100	1,635.86
Eshleman, Dean B.		13,600	715.36
Evangelista, Florenzo	150		7.89
Evangelista, Florenzo T. & Dorothy L.		16,500	867.90
Evans, Lucius W. & Cynthia F.		69,800	3,671.48
Faddoul, George P. & Natalie A.		26,000	1,367.60
Faran, James J. & Ellen G.		36,500	1,919.90
Farley, Louis C.	250		13.15
Farley, Louis C., Jr. & Isabel K.		25,800	1,357.08
Farny, Michael H. & Ethel H.		16,100	846.86
Farrell, Philip J. & Ruth E.		28,600	1,504.36
Faunce, Anthony	150		7.89
Faunce, Mary Gill & Anthony		50,000	2,630.00
Felegian, Peter & Marion O.		27,700	1,457.02
Felsenthal, Peter & Susan M.		30,000	1,578.00
Felts, George B., Jr. & Helen		19,100	1,004.66
Fenijn, Chris J. & Yvonne		29,400	1,546.44
Fenton, Dean E. & Barbara L.		22,400	1,178.24
Ferguson, Charles E. & Phyllis G.		25,100	1,320.26
Fernald, George H., Jr. & Eleanor T.		67,500	3,550.50
Fillmore, Bruce R. & Eleanor L.		17,700	931.02
Finnerty, James J. & Anna C.		21,800	1,146.68
Fiorelli, Ernest R. & Rose M.		30,600	1,609.56
Fischer, Julian	300		15.78
Fischer, Julian D. & Tatiana P.		6,300	331.38
Fisher, John W.		33,700	1,772.62
Fitts, Charles K. (Est. of) & Gertrude W.		61,100	3,213.86

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Fitzgerald, Derek J. & Eleanor M.	\$	\$ 24,200	\$ 1,272.92
Fitzgerald, John H. & Thelma C.		25,000	1,315.00
Flaherty, Augusta D.		33,800	1,777.88
Flannery, Donald J. & Harriet E.		12,200	641.72
Flannery, Constance H.		31,100	1,635.86
Flansburgh, Earl R. & Louise H.		41,500	2,182.90
Fleck, James D. & Margaret E.		8,900	468.14
Fleming, Clifford D. & E. Frances		24,800	1,304.48
Fleming, William H. & Patricia H.		49,100	2,582.66
Flewelling, Roy S. & Thelma G.		30,000	1,578.00
Flint, Edward F. & Henry R.		25,600	1,346.56
Flint, Edward Whitney		6,500	341.90
Flint, Edward W., Executor		5,300	278.78
Flint, George B. & Lucie S.		19,500	1,025.70
Flint, Josephine R.		30,400	1,599.04
Flint, Margaret S.		18,500	973.10
Flint, Peter & Janet B.		22,200	1,167.72
Flint, Warren F.	600	60,100	3,192.82
Floyd, Olive B.		26,800	1,409.68
Flynn, Helen C. & Ireland, Helen T.		24,100	1,267.66
Foley, Harold F. & Rita E.		1,800	94.68
Foley, Harold W.		40,600	2,135.56
Forbes, Sherman H. & Annabel Otis		30,500	1,604.30
Forrester, Walter D., III, & Barbara S.		100	5.26
Foster, J. Edward & Sara M.		30,500	1,604.30
Fougere, Guy L. & Pamela J. K.		36,300	1,909.38
Foust, James T. & Dorothy B.		51,800	2,724.68
Francis, James D., Jr. & Francelia		16,200	852.12
Frank, Robert C. & Velma S.		60,200	3,166.52
Fraser, Robert M. & Donna A.		23,500	1,236.10
Freed, Charles & Florence W.		33,600	1,767.36
French, John B.	150		7.89
French, John B. & Deborah C.		59,000	3,103.40
Friel, Patrick J. & Charlotte A.		52,800	2,777.28
Frost, Wesley T. & October C.		15,500	815.30
Fryatt, Thomas F.		23,400	1,230.84
Fullerton, Albert L., Jr. & Mary S.		37,300	1,961.98
Fusillo, Michael G. & Concetta G.		55,000	2,893.00
Gagne, Lawrence E. & Dorothy Q.		36,600	1,925.16
Gajewski, Ceslaus A. & Sophie		23,100	1,215.06
Gallitano, Alphonse L. & Eleanor M.		18,400	967.84
Gandolfo, Matthew F. & Frances L.		27,700	1,457.02

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Gargill, Robert M. & Marian Lynn	\$	\$ 38,200	\$ 2,009.32
Garrison, David L. & Alice E.		27,000	1,420.20
Garrison, Edith S.		31,600	1,662.16
Garrison, James Alvin & Nancy R.		25,100	1,320.26
Garrison, John B. & Barbara F.		41,900	2,203.94
Garth, John C. & Nancy M.		24,100	1,267.66
Gary, John E. & Maida F.		56,400	2,966.64
Gatchell, G. Gordon, Jr. & Esther A.		21,600	1,136.16
Gentile, Joseph F. & Kathleen E.		23,500	1,236.10
Gerson, Nathaniel C. & Sareen R.		34,600	1,819.96
Gheith, Mohamed A. & Dorothy A.		20,200	1,062.52
Giese, Paul E. & Lucretia H.		16,700	878.42
Gil, Peter P. & Elizabeth Ann		39,400	2,072.44
Gilbert, Francis		13,700	720.62
Gilbert, John W. & Josephine L.		13,900	731.14
Gilbert, Mary J.		12,000	631.20
Giles, John R. & Sarah H.		27,500	1,446.50
Gilfoy, Donald A.		35,100	1,846.26
Gillis, John G. & Maria F.		18,700	983.62
Giurleo, James M. & Mary C.		1,200	63.12
Glass, John B.	450		23.67
Glass, John B. & Florence M.		28,900	1,520.14
Glazin, Allan I. & Evelyn F.		80,500	4,234.30
Glazin, Allan I.		6,000	315.60
Gleason, Nancy W. J.		47,000	2,472.20
Goddard, Richard B. & Alice L.		17,100	899.46
Goodwin, Herbert F. & Elizabeth D.		67,000	3,524.20
Gordon, Robert D. & Nancy M.		45,100	2,372.26
Gounaris, Thomas X. & Jean G.		23,700	1,246.62
Grabill, Elliott V. & Martha L.		52,500	2,761.50
Graf, Malcolm		14,200	746.92
Grande, Orlando S. & Rose P.		51,400	2,703.64
Gras, Ranulf W. & Annette E.		33,000	1,735.80
Grason, Rufus L. & Edna B.		33,300	1,751.58
Graudins, Ludvigs V.		33,900	1,783.14
Gray, Dorothy G., Extrx.		39,500	2,077.70
Gray, Eugene		18,100	952.06
Greaves, Allan W. & Theresa D.		16,600	873.16
Green, Robert T. & Catherine M.		56,700	2,982.42
Greene, Frederick H., Jr. & Helen H.		41,300	2,172.38
Gregg, Earl F. & Doris H.		34,900	1,835.74
Griggs, Thomas		40,200	2,114.52
Grim, William M., Jr. & Barbara M.		20,200	1,062.52
Grinnell, William L. & Virginia B.		33,600	1,767.36
Gropius, Walter & Ilse		51,300	2,698.38

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Gross, Thomas A. O. & Judith C. F.	\$	\$ 35,600	\$ 1,872.56
Grover, C. Stuart & Gunilda G.		30,300	1,593.78
Grumman, G. Sterling	150		7.89
Grumman, G. Sterling & Jeune T.		64,800	3,408.48
Guarino, Guy E. & Frances I.		45,900	2,414.34
Gunaris, Theodore & Rheta D.		16,500	867.90
Gurski, Richard J. & Harriett A.		43,600	2,293.36
Gustafson, Craig S. & Louise M.		35,100	1,846.26
Guthke, Karl S. & Dagmar C.		29,400	1,546.44
Guy, Donald C. & M. Cynthia		40,600	2,135.56
Haartz, John C., Jr. & Beatrice R.		42,000	2,209.20
Haden, Constance J., Trustee		45,400	2,388.04
Hadley, Henry H. & Janna P.		35,100	1,846.26
Haessler, Herbert A. & Diane F.		50,200	2,640.52
Hagenian, Joseph C. & Irene R.		14,900	783.74
Haggerty, John S. & Nancy L.		30,000	1,578.00
Hagmann, Otto & Katherine E.		32,000	1,683.20
Hagopian, Richard G. & Helen		24,300	1,278.18
Haley, Whitney W. & Barbara		36,000	1,893.60
Hall, Nancy E.		36,300	1,909.38
Hamilton, Harry A. & Bessie E.		16,900	888.94
Hammond, John S., III, & Nancy C.		28,800	1,514.88
Hammond, William J. & Harmony R.		48,100	2,530.06
Hancock, John C.		8,000	420.80
Hankey, Francis W. & Edna J.		43,600	2,293.36
Hanlon, Catherine L.		17,000	894.20
Hanson, Adler M. & Madeline A.		29,300	1,541.18
Hapgood, Norman	150		7.89
Hapgood, Norman, Jr. & Ruth K.		21,100	1,109.86
Hardy, Harriet L.		31,900	1,677.94
Harney, Elizabeth N.		24,100	1,267.66
Haronian, Henry & Jessie S.		27,000	1,420.20
Haroutunian, Harry J. & Anita G.		13,600	715.36
Harrington, Clifford F., Jr. & Winthrop W., Jr.		9,700	510.22
Harrington, Nancy		2,500	131.50
Harrington, Winthrop W., Jr.	5,300	74,500	4,197.48
Harris, Melvyn H. & Nancy M.		26,900	1,414.94
Harris, Roger W. & Evelyn B.		32,500	1,709.50
Harrison, Henry F. & Elizabeth H.		45,300	2,382.78
Harvey, Harriet R.		15,800	831.08
Harwood, Reed		60,200	3,166.52
Hatsopoulos, George N. & Daphne		54,200	2,850.92

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Haughey, William J. & Sylvia M.	\$	\$ 42,800	\$ 2,251.28
Hawes, Donald O. & Lillian B.		27,300	1,435.98
Haworth, George G. & Thelma E.		29,900	1,572.74
Hayes, James J. & Carol Ann		6,700	352.42
Haytayan, Harry M. & Katherine J.		22,600	1,188.76
H. B. Knowles, Inc.	9,400	58,300	3,561.02
Healey, Harry R., Jr. & Jeanne C.		23,800	1,251.88
Healy, Edward M. & Helen T.		27,600	1,451.76
Heart, Frank E. & Jane S.		32,200	1,693.72
Heartt, Charlotte B.		35,900	1,888.34
Heck, Mary Higbee		100,800	5,302.08
Hedge, Mary A.		6,300	331.38
Helburn, Peter	300		15.78
Helburn, Peter & Margaret		44,000	2,314.40
Hellman, Maurice H. & Dolores T.		29,200	1,535.92
Hemry, Leslie P. & Mary Jane		7,300	383.98
Henderson, Gerard C. & Edith M.		28,600	1,504.36
Henderson, Robert S.	350	1,300	86.79
Henderson, Robert S. & Carolyn H.		33,100	1,741.06
Hendrickson, Robert A. & Ruth Ann		15,800	831.08
Herlin, Melvin A. & Eugenia T.		37,000	1,946.20
Herman, Peter P. & Mary G.		20,100	1,057.26
Herman, William F.		60,100	3,161.26
Hershback, Dudley R. & Georgene B.		42,200	2,219.72
Herthel, Stephen W. & Evelyn S.		59,000	3,103.40
Hester, Leon B. & Mary B.		41,800	2,198.68
Hibben, George C. & Julia K.		23,500	1,236.10
Hibben, Julia K.		2,900	152.54
Hill, Craig C. & Heather D.		55,000	2,893.00
Hill, Jacques A. F. & Helen S.		49,500	2,603.70
Hill, Walter L. & Patricia C.		32,700	1,720.02
Hinds, Edith M.		1,900	99.94
Hinds, Edward H. & Edith M.		4,100	215.66
Hoar, George W., Dorothy S., Norman W. & Shirley E.		30,700	1,614.82
Hoch, Alfred D. & Carole K.		18,100	952.06
Holbrow, Frederick & Florence G.		17,400	915.24
Holland, Frederick C. & Martha A.		44,800	2,356.48
Holland, Peter A. & Marjorie L.		19,200	1,009.92
Holland, Taffy K.		27,600	1,451.76
Hollingsworth, Lowell M. & Florence S.		45,900	2,414.34
Hollister, Walter M. & J. Sally		28,000	1,472.80
Holwitz, Stanley & Sondra		22,300	1,172.98
Home National Bank of Brockton, Tr.		24,600	1,293.96

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Hoover, Henry B. & Lucretia J.	\$	\$ 35,400	\$ 1,862.04
Horne, Benjamin & Jean Y.		55,100	2,898.26
Horn, Michael C. & Helen C.		19,800	1,041.48
Horwitz, Murray & Patricia F.		39,000	2,051.40
Hosey, John E. & Margaret L.		17,100	899.46
Houghton, John J. (Est. of) & Lillian		14,600	767.96
Housman, Frank M. & Ruth B.		58,700	3,087.62
Howard, Elizabeth F.		7,800	410.28
Howard, Joseph W.	150		7.89
Howard, Joseph W. & Sally E.		37,200	1,956.72
Hubbard, Eliot, Jr.		42,500	2,235.50
Humphreys, J. Robert & M. Lillian		17,200	904.72
Hunsaker, Jerome C., Jr.		81,800	4,302.68
Hunt, Merrill T.		15,100	794.26
Huntley, Lottie D.		17,000	894.20
Huntley, Medford E. & Blanche L.		16,700	878.42
Hurd, Joseph & Nellie M.		45,400	2,388.04
Hurd, Nancy Dabney		43,200	2,272.32
Hurff, Joseph L. & Elizabeth C.		32,200	1,693.72
Hutchins, John C. & Eleanor B.		29,600	1,556.96
Hutchinson, James A., Jr.		19,800	1,041.48
Hyde, Benjamin	100		5.26
Hyde, Benjamin D. & Mildred B.		36,900	1,940.94
Iben, Icko, Jr. & Miriam G.		50,400	2,651.04
Ide, Kenton J. & Christel		22,600	1,188.76
Iliescu, Nicolae & Esther		33,200	1,746.32
Ingard, K. Uno & Doris C.		37,900	1,993.54
Ingram, Frank E. & Janice R.		34,500	1,814.70
Irwin, Mary M.		40,800	2,146.08
Ives, David O. & Cecilia van Hollen		27,500	1,446.50
Jackson, Dorothy W.		45,600	2,398.56
Jackson, Gardner, Jr. & Sallie		25,500	1,341.30
Jackson, Huson & Polly F.		54,800	2,882.48
Jacob, Fred & Eva		32,100	1,688.46
Jacobs, S. Ralph & Frances L.		75,400	3,966.04
Jagger, James M. & Miriam H.		38,300	2,014.58
James, Hamilton R. & Waleska E.		61,000	3,208.60
Janes, G. Sargent & Ann B.		37,400	1,967.24
Jenney, Charles J. & Katrina C.		27,300	1,435.98
Jennings, Charles E. & Ann V.		33,600	1,767.36

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Jensen, Holgar J. & Grace A.	\$	\$ 18,000	\$ 946.80
Jensen, Olin A. & Agnes E.		16,100	846.86
Jerodel Realty Trust		59,000	3,103.40
Jevon, Robert W. & Virginia B.		33,800	1,777.88
John, DeWitt & Morley M.		28,100	1,478.06
Johnson, Albert D.		11,900	625.94
Johnson, Ernest L. & Grace M.		42,300	2,224.98
Johnson, John E.		65,200	3,429.52
Johnson, Kenneth A. & Gladys		32,200	1,693.72
John Swanson Realty Corporation		49,900	2,624.74
Jozwicki, Alfons & Adeline C.		19,200	1,009.92
Jung, Yu Sing & Lena Lin		5,700	299.82
Kaelber, Edward G. & Patricia C.		25,200	1,325.52
Kahn, Martin H. & Susan B.		45,300	2,382.78
Kaiser, Jon E. & Faith H.		6,100	320.86
Kamborian, Jacob S., Jr. & Nancy M.		30,800	1,620.08
Kane, Henry B. & Elizabeth C.		15,800	831.08
Kano, Cyrus H.	150		7.89
Kano, Cyrus H. & Dorothy		27,800	1,462.28
Kanter, Stuart A. & Rosabeth M.		24,500	1,288.70
Kaplan, Leonard J. & Pearl B.		23,400	1,230.84
Kasperian, Karl D. & Carol O.		70,600	3,713.56
Kaye, Harold & Alice S.		25,400	1,336.04
Keay, Donald P. & Mary Ann L.		33,500	1,762.10
Keevil, Charles S., Jr.	2,950		155.17
Keevil, Charles S., Jr. & Hannah M.		32,200	1,693.72
Keily, Delbar P. & Gertrude E.		17,600	925.76
Kelley, Robert F. & Penelope		18,400	967.84
Kellner, Harold N. & Joan		12,700	668.02
Kellogg, Celina Robbins		88,400	4,649.84
Kellogg, Harold F.	200		10.52
Kennedy, Albert E.		3,800	199.88
Kennedy, Fitzroy		18,300	962.58
Kennedy, John T.	200		10.52
Kennedy Land Corporation		71,300	3,750.38
Kenney, John F.		36,100	1,898.86
Kent, Harold E. & Muriel B.		21,900	1,151.94
Kerrebrock, Jack L. & Bernice M.		42,600	2,240.76
Kessel, Joseph B. & Lesley J.		30,400	1,599.04
Ketchum, Phillips, Jr. & Anne C.		30,500	1,604.30
Keuper, Charles S.	250		13.15
Keuper, Charles S. & Elinore W.		74,300	3,908.18

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Keyes, Janet T.	\$	\$ 24,700	\$ 1,299.22
Kindleberger, Charles P. & Sarah M.		29,500	1,551.70
King, R. Bruce, Jr. & Eleanor T.		29,700	1,562.22
King, William T.		67,300	3,539.98
Kingsbury, Roy S. & Ann B.		39,800	2,093.48
Kirby, Gerard L.		22,000	1,157.20
Kirkpatrick, Margaret M.		35,000	1,841.00
Kistiakowsky, Irma E.		46,600	2,451.16
Kitchen, Ernest W. & Elsie W.		54,300	2,856.18
Kitses, Steven J. & Mary H.		18,400	967.84
Kjellander, Mary C.		30,600	1,609.56
Kling, John W. & Louise H.		24,400	1,283.44
Knoop, Christopher B. & Jan M.		13,600	715.36
Knowles, Wilma E. (Estate of)		30,800	1,620.08
Knowlton, Esther Grace		18,600	978.36
Koehler, Edward F. & Margaret M.		31,400	1,651.64
Kolligian, Gregory S. & Zoe		86,800	4,565.68
Kolodny, Myer Z. & M. Lillian		31,400	1,651.64
Koopman, Bernard O. & Jane B.		55,500	2,919.30
Korhonen, Edwin J. & Miriam		22,500	1,183.50
Kornfeld, George R. & Hulen S.		22,800	1,199.28
Kramer, Manuel & Ruth L.		35,100	1,846.26
Kruse, Jorgen M. & Alice S.		22,800	1,199.28
Kubik, Charles S. & Emily K.		33,100	1,741.06
Kuhns, Roger J. & Roberta B.		50,600	2,661.56
Kusleika, Steven & Louise C.		23,600	1,241.36
Lahey, Heirs of James		5,300	278.78
Lahnstein, Karl F. & Richard K.		12,800	673.28
Lane, A. J., Construction Corporation		317,300	16,689.98
Lane, J. Frank & Kathleen F.		56,300	2,961.38
Lang, Richard E. & Betty Lee		42,900	2,256.54
Langton, William G. & Jane G.		59,100	3,108.66
Lankhorst, Beverly P.		26,200	1,378.12
Larson, John B. & Mafalda M.		23,800	1,251.88
Larson, Robert C. & Betty F.		29,500	1,551.70
Laverty, Charles & Lillian L.		46,200	2,430.12
Lavine, Jerome M. & Mary C.		29,700	1,562.22
Lavrakas, Apostle & Fofo		12,400	652.24
Law, John H. & Nancy F.		18,900	994.14
Lawrence, David B. & Priscilla M.		24,800	1,304.48
Lawrence, Lincoln C. (Est. of) & Blanche P.		18,800	988.88
Lawson, Harold E.	1,400		73.64

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Lawson, Harold E. & Wanda E.	\$	\$ 35,000	\$ 1,841.00
Lawson, John R.	200		10.52
Lawson, John R. & Rebecca S.		7,800	410.28
Lazaridis, Lazarus J. & Suzanne		36,100	1,898.86
Leathem, Ernest F. & Evelyn K.		102,500	5,391.50
Leathem, Evelyn K.		1,600	84.16
Leaver, Robert O. & Barbara S.		37,800	1,988.28
Leavitt, Donald P. & Christine P.		23,500	1,236.10
Lee, Paul H. & Frances Sue		2,800	147.28
Lee, Shih Ying & May C.		43,600	2,293.36
LeGates, John C.	150		7.89
Leger, Mary E., Trustee, L & L Realty Trust		20,600	1,083.56
Leggat, Thomas E. & Barbara B.		36,400	1,914.64
Lemander, William C. & Emily K.		41,700	2,193.42
Lemire, Robert A. & Virginia M.		36,500	1,919.90
Lenington, Robert L.	150		7.89
Lenington, Robert L. & Carolyn J.		26,200	1,378.12
Lennon, James V. & Elin		23,400	1,230.84
Leshick, Joseph J.	150		7.89
Leshick, Joseph J. & Margaret F.		41,000	2,156.60
Leslie, Paul M. & Elizabeth M.		15,700	825.82
Levey, Harold A., Jr.	200		10.52
Levey, Harold A., Jr. & Ruth P.		43,600	2,293.36
Levin, Alvin & Betty		42,800	2,251.28
Levin, Betty	450		23.67
Lewis, James E. & Mary D.		5,800	305.08
Lewis Street Realty Trust, Anthony C. Corbosiero, et als, Trs.		45,700	2,403.82
Li, Yao T. & Nancy T.		49,600	2,608.96
Liddick, Harold S. & Virginia D.		24,300	1,278.18
Liepins, Atis A. & Diana		37,600	1,977.76
Light, Galen D., Jr. & Lois McClure		27,400	1,441.24
Lightbody, John W., Sr. & Muriel G.		33,100	1,741.06
Lincoln Auto Service, Inc.	1,000		52.60
Lincoln Old Town Hall Corporation		11,700	615.42
Lincoln Plumbing & Heating Co.	750		39.45
Lindsay, Franklin A. & Margot C.		89,600	4,712.96
Lingos, John G., Stamatia & George		35,400	1,862.04
Linnell, Zenos M. & Kathleen G.		50,900	2,677.34
Linnell, Zenos M. & Kathleen G., Stanley, Francis E. & Suzanne R. & Caswell, John Ross & Carol B.		500	26.30
Linstrom, Peter J. & Maybelle L.		23,300	1,225.58

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Lin-Way Realty Trust, Abraham L. Lankhorst, Trustee	\$	\$ 40,800	\$ 2,146.08
Lippman, Anne F. & Richard J., Trs.		23,500	1,236.10
Litte, Rudolph		34,600	1,819.96
Little, John D. C. & Elizabeth A.		31,900	1,677.94
Lo, Steven Shih Ting & Yi-Chao M.		21,200	1,115.12
Lockwood, Dunbar, Jr. & Irene P.		55,500	2,919.30
Loewenstein, Paul & Sophie		33,500	1,762.10
Loud, John F. & Mary L.		49,500	2,603.70
Loud, Robert L. & Gwyneth E.		16,100	846.86
Loveys, Harriet E., Adm.		27,600	1,451.76
Lovins, Gerald H. & Miriam		19,500	1,025.70
Lummus, John W. & Ann A.		31,900	1,677.94
Lustwerk, Ferdinand & Ingeborg J.		29,300	1,541.18
Lutnicki, Victor A. & Harriet H.		52,400	2,756.24
Lynch, Edward H. & Madeline M.		17,000	894.20
Lyon, Ruth		16,800	883.68
Lyons, John F.	4,700		247.22
MacDiarmid, John A. & Marion M.		36,100	1,898.86
MacFarland, Charles C. & Phyllis M.		20,200	1,062.52
MacInnis, Daniel A., Jr. & Frances M.		24,700	1,299.22
Mackenzie, Roland C. (Est. of) & Ethel L.		46,500	2,445.90
Maclaurin, Elfriede		46,800	2,461.68
Maclaurin, Ellen		34,100	1,793.66
MacLean, H. Arnold & Corinne C.		25,800	1,357.08
MacLeod, Edward (Est. of) & Hester M.		17,200	904.72
MacLeod, Edward, Jr. & Mary M.		10,000	526.00
MacLeod, Josephine I.		19,300	1,015.18
Mahan, Russell P. & Anastasia		53,100	2,793.06
Maher, Gertrude M. & Howard M.		15,300	804.78
Maher, Raymond Jay & Adeline		18,800	988.88
Mahoney, Gerald J. & Jeanne M.		23,900	1,257.14
Mahoney, John J. & Suzanne J.		59,500	3,129.70
Maier, Emanuel	150		7.89
Maier, Emanuel & Sylvia		42,300	2,224.98
Malloy, John R.		2,700	142.02
Malloy, Robert M.		6,000	315.60
Malloy, Robert M. & Est. of Irene C.		39,300	2,067.18
Malloy, Robert M., Jr. & Carol E.		22,000	1,157.20
Mannarino, Joseph & Florence A.		15,500	815.30
Manning, Catherine L.		16,700	878.42
Manzelli, Donald M. & Janet G.		51,900	2,729.94

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Manzelli, John & Dorothy	\$	19,900	\$ 1,046.74
Mar, James W. & Edith		28,200	1,483.32
Maroni, Jacques R.		44,700	2,351.22
Marsh, Paul E.	150		7.89
Marsh, Paul E. & Margaret B.		45,200	2,377.52
Martin, Robert T. & Margaret M.		29,800	1,567.48
Martini, William F. & Virginia J.		29,500	1,551.70
Maselli, Aldo G. & F. Claire		31,000	1,630.60
Mason, Hayden	300		15.78
Mason, Hayden & Jean C.		21,300	1,120.38
Mason, Max	100		5.26
Mason, Max, Jr. & Betty M.		24,400	1,283.44
Mason, Richard K. & Ann E.		21,800	1,146.68
Mason, William C. & Virginia		36,800	1,935.68
Massachusetts Centers, Inc.		388,800	20,450.88
Maxwell, Ralph E. & Phyllis B.		39,900	2,098.74
Mayfield, Glover B. & Gale S.		42,600	2,240.76
Mazuy, Jon C. & Kay K.		43,200	2,272.32
McCausland, Gordon C. & Elizabeth C.		28,200	1,483.32
McClenneen, Alan & Louise H.		58,500	3,077.10
McCune, William J. & Elizabeth		49,200	2,587.92
McEnness, Harold F.		5,700	299.82
McGarry, Richard J. & Anne W.		45,500	2,393.30
McGrath, James F. & Mary F.		43,200	2,272.32
McHugh, Mary F.		8,600	452.36
McIninch, Bill & Bonnie June		34,000	1,788.40
McIntyre, Adelbert & Constance		28,500	1,499.10
McKenna, William & Alice W.		38,600	2,030.36
McKnight, David B. & Eleanor J.		19,700	1,036.22
McKnight, David B. & Ernest T., d/b/a McKnight's Nursery & Landscape Service		4,700	247.22
McKnight, Wilnot & Katherine E.		18,400	967.84
McLean, John L. & Ann A.		18,500	973.10
McLellan, John W. & Julia C.		14,300	752.18
McLeod, James & Ethel B.		9,300	489.18
McMahon, Howard & Lucile N.		90,100	4,739.26
McMurtry, George C. & Rose Mary		25,000	1,315.00
McNulty, Thomas F. & Mary S.		65,100	3,424.26
McPherson, William W. & Kathryn L.		35,900	1,888.34
McWade, Paul E. & Lucille C.		44,700	2,351.22
Mead, Varnum	250		13.15
Mead, Varnum R. & Janice H.		24,700	1,299.22
Meade, Edmund J. & Eleanor H.		13,800	725.88
Meenan, Peter & Marion Morey		28,000	1,472.80

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Melanson, Leonard J. & Mary	\$	\$ 15,800	\$ 831.08
Meriam, Philip W. & Ellin F.		25,900	1,362.34
Meriam, Richard S. & Alice G.		50,400	2,651.04
Merrill, Henry M., Jr. & Priscilla O.		28,200	1,483.32
Merrill, Vincent N. & Anne S.		24,900	1,309.74
Merry, Susan B.		26,800	1,409.68
Messina, Elena C.		49,200	2,587.92
Messina, Jaspere & Grazia		22,900	1,204.54
Meyer, James W.	300		15.78
Meyer, James W. & Carol H.		34,600	1,819.96
Meyer, Robert V. & Eugenie S.		36,200	1,904.12
Milender, Sumner N. & Edith M.		47,900	2,519.54
Militzer, Raymond E. & Martha B.		63,100	3,319.06
Millard, Donald A. & Jeannette D.		59,200	3,113.92
Millard, Donald A., Jr. & Catherine C.		73,300	3,855.58
Millard, John D. & Jane L.		36,800	1,935.68
Miller, Joseph F. G. & Paula A. L.		32,700	1,720.02
Mills, Cecil R. & Lillian M.		18,200	957.32
Mintz, Norbett L. & Sophie B.		3,800	199.88
Missner, Richard H. & Heath McD.		32,800	1,725.28
Mix, Thomas R. & Helen		29,600	1,556.96
Mixon, Scott I. & Isabel		29,900	1,572.74
Mravsky, Abraham I. & Sally A.		57,800	3,040.28
Mohr, John J. & Jean F.		4,100	215.66
Monks, Ann S.		172,100	9,052.46
Montgomery, David B. & Toby F.		23,500	1,236.10
Montgomery, Raymond A., Jr. & Constance C.		54,300	2,856.18
Moody, Charles P. & Josephine C.		27,800	1,462.28
Moor, Edgar J. & Joan R.		47,600	2,503.76
Moore, John E., Trustee, Emerson Realty Trust		14,400	757.44
Moore, Murvale H., Jr. & NeGarre H.		31,800	1,672.68
Moore, Paul		100	5.26
Moore, Robert L. & Dorothy H.		26,500	1,393.90
Morette, Walter J. & Gertrude C.		23,000	1,209.80
Morey, Kenneth & Ruth I.		16,800	883.68
Morgan, Henry M. & Gwen G.		43,000	2,261.80
Morris, Milliage E. & Beatrice M.		10,600	557.56
Morris, Robert E. F. (Est. of) & Clara D.		16,000	841.60
Morris, Robert H. & Irene S.		17,700	931.02
Morrissey, J. Neil	200		10.52
Morrissey, J. Neil & Mary F.		19,300	1,015.18
Morse, Thomas R.		38,100	2,004.06

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Morse, William H. & Marguerite D.	\$	\$ 19,400	\$ 1,020.44
Morse, William H. & Patricia A.		26,900	1,414.94
Moss, Leonard G. & Frances S.		25,800	1,357.08
Moss, Rodney E. & Thompson, Elizabeth A.		17,300	909.98
Mount, Wayne D. & Claire L.		29,000	1,525.40
Mrakovich, David V. & Gertrude A.		34,500	1,814.70
Mrugalla, Anthony J.		20,600	1,083.56
Mueller, Robert K. & Jane K.		55,700	2,929.82
Mukhitarian, Samuel & Stephanie		18,400	967.84
Munroe, William C., Jr. & Mary W.		26,300	1,383.38
Murphy, Cyrus W. & Persis S.		20,700	1,088.82
Murphy, Daniel J. & Louise C.		16,400	862.64
Murphy, Edward W.		26,900	1,414.94
Murphy, Edward W. & Marjorie A.		2,000	105.20
Murphy, Frederick T.	100		5.26
Murphy, Mary B.		21,200	1,115.12
Murphy, Mina Dorothea		16,800	883.68
Murphy, William F. & Ruth M.		43,800	2,303.88
Myles, Theresa Anne & J. Richard		35,600	1,872.56
Naiman, Mark L. & Adeline L.		21,600	1,136.16
Najjar, Edward G. & Gail T.		45,800	2,409.08
Napoli, Joseph J. & Anne		40,000	2,104.00
Nardone, Anthony B. & Nancy E.		52,200	2,745.72
Natoli, Donald J. & Lois M.		25,100	1,320.26
Nault, Wilson S. & Marjorie A.		46,000	2,419.60
Nawoichik, Edmund P. & Elsie I.		5,700	299.82
Neely, Scott & Joan H.		26,700	1,404.42
Neiley, Alexander H. & Diana B.		30,100	1,583.26
Nelson, Albert E. & Marjorie E.		27,500	1,446.50
Nelson, Jean R.		38,400	2,019.84
Nelson, Erik J. & Dorothy G.		19,300	1,015.18
Nelson, W. Newton		38,300	2,014.58
Nesto, Bruno Richard & Eugenia Rita		32,900	1,730.54
Neumann, Ernest P. (Est. of) & Sylvia B.		44,200	2,324.92
Newbold, Thomas		43,900	2,309.14
Newell, Lena M.		20,800	1,094.08
New England Tel. & Tel. Company	381,000		20,040.60
Newman, Philip & Elsa L.		28,400	1,493.84
Newman, Robert B. & Mary Shaw		167,800	8,826.28
Newton, George C.	150		7.89
Newton, George C., Jr.		33,800	1,777.88

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Newton, Harland B. & Ethel A.	\$	\$ 29,300	\$ 1,541.18
Niles, John B. & Muriel L.		18,800	988.88
Niles, Robert L. & Virginia M.		27,600	1,451.76
Norton, Paul L.		7,800	410.28
Norton, Paul L. & Margaret		33,100	1,741.06
Novak, Kalman & Nellie R.		32,900	1,730.54
Nystrom, Foster H. & Edna C.		21,000	1,104.60
O'Brien, Daniel F.	300		15.78
O'Brien, Daniel F. & Mary T.		19,400	1,020.44
O'Brien, John H.	150	11,600	618.05
O'Brien, John H. & Barbara M.		32,500	1,709.50
O'Brien, Joseph A. & Virginia B.		25,600	1,346.56
Old County Realty Trust, William G. Langton, et als, Trustees		9,300	489.18
Olivieri, James & Dorothy M.		17,500	920.50
Olivo, Jean E.		1,800	94.68
O'Loughlin, John M. & Joanne R.		34,400	1,809.44
Olsen, Kenneth H. & Elva-Liisa A.		56,900	2,992.94
Olsen, Ralph & Marcia E.		20,300	1,067.78
O'Neill, Edward J. & Teresa		35,800	1,883.08
O'Reilly, Joseph J. & Camilla M.		17,400	915.24
O'Rourke, Paul K. & Marilyn J.		24,400	1,283.44
Osborne, Gordon	150		7.89
Osborne, Gordon & Freda W.		96,900	5,096.94
Outten, Henry P. & Nancy K.		26,700	1,404.42
Owen, Carleton W.		5,900	310.34
Owen, Charles J. & Mary Lee		23,100	1,215.06
Owirka, Frederick R. & Mary A.		20,700	1,088.82
Paddock, Louis E. & Ann E.		25,600	1,346.56
Page, Elizabeth J.		29,500	1,551.70
Page, Elliott F. & Emily R.		28,800	1,514.88
Page, Lot B. & Patricia H.		41,300	2,172.38
Page, Milton	100		5.26
Page, Milton S. & Roberta M.		23,200	1,220.32
Page, Stanley W. & Elisabeth H.		18,400	967.84
Paige, Richard B. & Elizabeth J.		32,500	1,709.50
Paine, Albert S. & Noelle W.		300	15.78
Paine, Mary C.		21,800	1,146.68
Paino, Dolores M.		33,300	1,751.58
Palmer, Attelio A. & Kathrynne		18,900	994.14
Palmer, Eleanor M.		28,300	1,488.58

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Panetta, Frank & James	\$	\$ 3,100	\$ 163.06
Panetta, Frank & Theresa J.		28,100	1,478.06
Panetta, Franklin & Theresa		1,900	99.94
Panetta, James J.	100		5.26
Panetta, James J. & Rosemary D.		18,900	994.14
Panetta, Pasquale & Mary		25,800	1,357.08
Panetta, Salvatore & Rita		15,700	825.82
Pappas, Louis T.	1,500		78.90
Paquette, Margaret		2,700	142.02
Paris, Stanley V. & Jill M.		16,500	867.90
Parish, Edward C., Jr. & Joan DeF.		29,200	1,535.92
Parker, Jackson B. & Jacqueline S.		26,400	1,388.64
Parla, John J.		6,600	347.16
Parsons, Robert T.	100		5.26
Parsons, W. Chester & Claire T.		37,300	1,961.98
Pastoriza, James J. & Ruth B.		54,300	2,856.18
Patriot Land & Construction Associates, John R. Snelling & Francis E. Stanley, Trustees		23,500	1,236.10
Pattinson, Mary I.		23,900	1,257.14
Payne, Roger S. & Katherine B.		26,000	1,367.60
Payne, William T. & Mary H.		43,300	2,277.58
Pearmain, W. Robert & Claire P.		53,500	2,814.10
Peavy, Leopold, Jr. & Elizabeth J.		71,600	3,766.16
Peck, Will V. & Mildred E.		21,100	1,109.86
Peirce, Isabel T.		22,300	1,172.98
Peloquin, Roy J. & Alice M.		18,900	994.14
Perera, Guido R., Jr. & Joan H.		46,700	2,456.42
Pertzoff, Constantin A. & Olga		137,600	7,237.76
Pertzoff, Olga		76,200	4,008.12
Peterson, Frank W.	300		15.78
Peterson, Frank W. & Mary E.		33,300	1,751.58
Pettit, Kathreen N.		25,100	1,320.26
Phillips, Henry B. & Charlotte T.		64,400	3,387.44
Phinney, Jean R.		57,900	3,045.54
Pianka, Walter E. & Ann C.		23,300	1,225.58
Pickman, Anthony P.	300		15.78
Pickman, Anthony & Alice L.		80,100	4,213.26
Pierce, Charles Eliot & Dora R.		46,600	2,451.16
Pike, John A. & Mary S.		64,300	3,382.18
Pino, Frank J. & Muriel E.		20,300	1,067.78
Plant, Paul R. & Madeline Leonard		31,700	1,667.42
Podsen, Robert E. & Doris A.		53,300	2,803.58
Polumbaum, Theodore S. & Nyna		36,300	1,909.38
Polyak, Steven T. & Elena E.		27,200	1,430.72

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Postel, Sholem & Marie L.	\$	\$ 21,400	\$ 1,125.64
Poulos, Charles L. & Sophie		30,800	1,620.08
Power-Biggs, E.		3,800	199.88
Powers, Francis L., Jr. & Helen E.		15,400	810.04
Pratt, Nancy A.		2,500	131.50
Preston, Jean W.		68,000	3,576.80
Priest, Anne P.		38,400	2,019.84
Primak, John & Lena		39,100	2,056.66
Puffer, Richard F., Jr. & Margaret G.		34,300	1,804.18
Pugh, Alexander L., III, & Julia S.		27,400	1,441.24
Purcell, William D. & Helen G.		17,600	925.76
Quarton, Gardner & Frances		11,100	583.86
Radasch, Donald & Margaret R.		23,500	1,236.10
Ragan, Ralph R.		2,900	152.54
Ragan, Ralph R. & Ruth M.		28,500	1,499.10
Raja, Roy M. & Ellen A.		31,000	1,630.60
Raker, Morris & Anne M.		47,900	2,519.54
Rand, Lucy Kimball		63,000	3,313.80
Rand, William M. & Priscilla W.		31,700	1,667.42
Rando, Felice S.	150		7.89
Rando, Thomas		26,000	1,367.60
Ranney, Donald D. & Patricia A.		2,800	147.28
Rapperport, Eugene J. & Lucy H.		28,500	1,499.10
Rappoli, Arthur E. & Dorothy H.		29,700	1,562.22
Rasco, Austin & Diane L.		30,200	1,588.52
Rawson, Edward B. & Nancy B.		33,600	1,767.36
R. B. S. Realty Corporation		6,000	315.60
Reece, Richard C. & Susan W.		38,400	2,019.84
Reed, John D.	100		5.26
Reed, John M. & Susan P.		24,600	1,293.96
Rego, Manuel J. & Catherine		22,100	1,162.46
Reservoir Nursing Home, Inc.		100	5.26
Resnick, Charles H. & Marie J.		46,900	2,466.94
Rhedom Realty Corporation		2,700	142.02
Rhodes, Timothy & Janet		23,500	1,236.10
Ricci, Louis, Fred & Charles		9,200	483.92
Rice, Arthur W., Jr. & Pauline K.		55,200	2,903.52
Rice, James F., Jr. & Barbara A.		19,900	1,046.74
Richardson, Frederick C.		29,700	1,562.22
Richardson, John A. W. & Anna H.		30,900	1,625.34
Riley, Allston & Marion H.		42,900	2,256.54

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Rimbach, Robert W.	\$ 300	\$	\$ 15.78
Rimbach, Robert W. & Florence M.		53,100	2,793.06
Risch, Martin D. & Joan C.		19,100	1,004.66
Ritchie, James R.		5,500	289.30
Ritsher, John A. & Cynthia W.		6,700	352.42
Robbins, Roland W. & Geraldine		16,800	883.68
Robey, A. Alexander & Harriet S.		58,200	3,061.32
Robichaud, George U. & Emma		22,600	1,188.76
Robinson, Dora A.		16,000	841.60
Rodrick, William D. & Alice E.		22,100	1,162.46
Roehr, George L. & Marcia A.		78,100	4,108.06
Rogers, Alfred P. & George E., Trs.		16,800	883.68
Rogers, Alfred P.		39,500	2,077.70
Rogers, Harriet J.		27,400	1,441.24
Rogers, Mabelle, Winifred & Evelyn		38,600	2,030.36
Rolfe, Edward & Stephanie		35,800	1,883.08
Rollins, J. Leslie & Est. of Barbara		4,300	226.18
Rollins, James L., Jr. & Norma		31,400	1,651.64
Rollins, Oliver W. & Hala P.		22,900	1,204.54
Rood, Allan & Jane		20,600	1,083.56
Rooney, Edward D. & Elizabeth M.		17,500	920.50
Rooney, Stuart A. & Anne E.		28,000	1,472.80
Rosane, Richard C. & Marjorie B.		33,700	1,772.62
Rose, James & Glenys W.		26,300	1,383.38
Rosenmeier, Rosamond R. & Jasper		19,200	1,009.92
Rosenwald, Harold & Betty Booth		55,500	2,919.30
Ross, Paul F. & Rita M.		49,700	2,614.22
Ross, Thorvald S., Jr. & Margaret P.		36,400	1,914.64
Ross, William C. & Marian L.		32,200	1,693.72
Rossoni, John P. & Paola M.		45,300	2,382.78
Rouner, Thomas J. & Doris J.		7,000	368.20
Row, Ronald V. & Jane E.		35,300	1,856.78
Rowe, Lawrence L. & Mildred M.		5,600	294.56
Rowe, Standish S.		40,800	2,146.08
Roy, Nancy C.		16,500	867.90
Rubissow, George John		28,100	1,478.06
Rudnick, Mitchell K. & Rosalie A.		42,700	2,246.02
Rugo, Henry J. & Faith W.		48,000	2,524.80
Ruocco, Ralph J. A. & Isabel I.		26,200	1,378.12
Rural Land Foundation of Lincoln		8,400	441.84
Russell, James D. & Marguerite M.		23,800	1,251.88
Russell, Marie Hamilton		41,300	2,172.38
Russell, William B. & Anne H.		67,300	3,539.98
Russes, Richard P. & Mary D.		15,500	815.30
Ruyle, Adrian & Sheila B.		17,900	941.54

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Ryan, Alice E.	\$	\$ 24,600	\$ 1,293.96
Ryan, Frank A.		14,100	741.66
Ryan, Helen E.		13,300	699.58
Ryan, James J. (Est. of) & Helen		21,300	1,120.38
Ryan, William H. & Mary B.		77,100	4,055.46
Ryan, William H. & Mary B., Trustees		7,100	373.46
Ryan, William H., Lyon, Robert L., & Baldwin, Robert H., Trustees		14,200	746.92
Ryer, Russell E. & Margaret C.		28,000	1,472.80
Sabbag, Arthur & Evelyn J.		18,100	952.06
Salmon, Walter J. & Marjorie B.		40,300	2,119.78
St. Anne's Church, Parish of		20,000	1,052.00
Sandy Pond Trust		110,900	5,833.34
Sartori, Louis R. & Ruth M.		38,400	2,019.84
Satterfield, Charles N. & Anne P.		41,800	2,198.68
Saunders, Philip, Jr. & Virginia L.		35,900	1,888.34
Savage, Orrin T. & Helen A.		26,000	1,367.60
Sawtell, Clement C. & Adelaide I.		33,500	1,762.10
Sayre, Woodrow W. & Edith W.		4,900	257.74
Schaal, Albert A. & Zelpha M.		400	21.04
Scheuer, Harry & Catherine N.		32,900	1,730.54
Scholz, Mary A.		50,000	2,630.00
Schwann, William & Aire-Maija		40,700	2,140.82
Scott, Anne		37,300	1,961.98
Scott, Bruce R.	300		15.78
Scott, Bruce R. & Anne M.		57,000	2,998.20
Scott, Hermon H.		24,500	1,288.70
Seaver, John D.	150		7.89
Seaver, John D. & Millicent		41,800	2,198.68
Sedgwick, Harold Bend		35,900	1,888.34
Seeckts, Ehlert W.		28,000	1,472.80
Seeckts, E. William & Eleanor R.		51,700	2,719.42
Selfridge, Oliver G.		28,300	1,488.58
Senders, John W. & Virginia L.		43,200	2,272.32
Seville, Alfred R. & Jean E.		30,900	1,625.34
Sexton, Maurice J.		18,800	988.88
Shambaugh, Joan D.		26,200	1,378.12
Shamsoi, Javid		5,200	273.52
Shansky, David & Nettie		30,400	1,599.04
Shapiro, David & Esther		28,500	1,499.10
Shapiro, Susan Rootberg		32,700	1,720.02
Sharpe, John G. & Jeanne B.		36,300	1,909.38
Shaw, Alice DeS.		83,800	4,407.88

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Shea, William J. & Margaret T.	\$	\$ 21,100	\$ 1,109.86
Shepard, G. Dudley	250		13.15
Shepard, Gardner D. & Mary Macy		45,100	2,372.26
Sherman, Daniel E., Jr. & Sadie J.		25,800	1,357.08
Sherman, Matthew N. & Diane F.		36,500	1,919.90
Shuman, Mark D. & Lena M.		24,200	1,272.92
Shurling, Watson & Emily I.		9,400	494.44
Silva, Mary E.		72,000	3,787.20
Silva, Walter J. & Lucille J.		23,100	1,215.06
Silverstein, Fred P. & Mary J.		16,700	878.42
Simms, Hugh P. & Margaret J.		18,300	962.58
Simonds, Anthony J.		18,800	988.88
Simonds, Lena J.		1,900	99.94
Simourian, John & Lillian M.		42,600	2,240.76
Sisson, John H. & Barbara B.		48,400	2,545.84
Skersey, S. Alan	500		26.30
Skersey, S. Alan & Helen L.		60,600	3,187.56
Slayter, Henry S., 2nd, & Elizabeth		24,200	1,272.92
Smith, Alan B. & Marjorie B.		40,100	2,109.26
Smith, Arthur D. & Jean C.		26,900	1,414.94
Smith, Converse B. & Nellie L.		48,500	2,551.10
Smith, Carl D. & Florence C.		22,400	1,178.24
Smith, Harold Dean & Elizabeth H.		26,800	1,409.68
Smith, John E., Trustee, Sherman Realty Trust		16,900	888.94
Smith, Peter S. & Linda J.		100	5.26
Smith, Sumner		95,100	5,002.26
Smith, William J. & Barbara J.		11,400	599.64
Smulowicz, Bronislaw & Sawera		32,200	1,693.72
Smyth, Robert R. & Adella C.		32,200	1,693.72
Snelling, Charles A.		17,500	920.50
Snelling, Howard & Elizabeth J.		20,500	1,078.30
Snelling, Jessica		43,100	2,267.06
Snelling, John R. & Jacquelyn H.		33,400	1,756.84
Snelling, Norman J. & Carolyn R.		16,700	878.42
Snider, Greta W.		7,100	373.46
Southack, Theodore L., Jr. & Marion		49,500	2,603.70
Spencer, Henry W. & Marguerite G.		52,300	2,750.98
Spindler, James W. & Mary G.		30,600	1,609.56
Spock, Michael & Judith W.		26,400	1,388.64
Spooner, Frederick C. & Sarah W.		15,300	804.78
Spooner, Lily T.		20,400	1,073.04
Spreadbury, Peter E. & Roberta I.		44,000	2,314.40
Squibb, E. Frank	100		5.26
Squibb, Mildred G.		9,800	515.48

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Squire, James R. & Barbara L.	\$	\$ 53,500	\$ 2,814.10
Stankard, Charles E., Jr. & Jean C.		15,200	799.52
Stanley, Francis E. & Suzanne R.		43,900	2,309.14
Stebbins, Herbert A., Jr. & Patricia R.		21,600	1,136.16
Steczynski, John M. & Jennepher T. M.		19,900	1,046.74
Steele's Auto Body Repair, Inc.	200	38,100	2,014.58
Steinhilper, Frank A. & Anne C.		51,500	2,708.90
Stetson, John H.	300		15.78
Stetson, John H. & Faith F.		46,400	2,440.64
Stevens, Charles H. & Patricia		42,000	2,209.20
Stevenson, John P. & Patricia A.		36,900	1,940.94
Stewart, Francis J., Jr. & Ruth L.		29,600	1,556.96
Stoudt, Howard W. & Jean H.		16,500	867.90
Stratford Realty Co., Inc.		17,000	894.20
Street, Earle B. & Janet H.		41,800	2,198.68
Striker, William W. & Marjorie B.		20,100	1,057.26
Stubbins, Hugh A., Jr.		29,900	1,572.74
Sturgis, Alanson H.	150		7.89
Sturgis, Alanson H., Jr. & Anne H.		20,200	1,062.52
Sugar, Peter C. & Elizabeth R.		3,900	205.14
Sullivan, Gladys G.		17,000	894.20
Sullivan, Jay M. & Mary S. B.		29,500	1,551.70
Sutherland, Robert L. & Ann F.		30,900	1,625.34
Sutton, Emmett A. & Barbara L.		28,700	1,509.62
Swan, Edmund	200		10.52
Swan, Edmund & Eleanor G.		21,100	1,109.86
Swanson, Arthur H. & Helen K.		25,000	1,315.00
Swanson Pontiac, Inc.	1,500		78.90
Swartz, Eli & Jeanette U.		17,500	920.50
Sweeney, Carl F., Jr.	150		7.89
Sweeney, Carl F., Jr. & Alice P.		37,000	1,946.20
Swift, William N.	300		15.78
Swift, William N. & Phyllis C.		28,800	1,514.88
Swinconck, John J. & Sophie		10,800	568.08
Sykes, David F. & Margaret P.		29,600	1,556.96
Sylvia, Lawrence M. & Barbara L.		27,300	1,435.98
Synak, Richard O. & Sally		20,500	1,078.30
Taillacq, Elsie A. C.		18,200	957.32
Tarbell, George G., Jr. & Dorothy C.		26,700	1,404.42
Tarky, Vincent T.		80,400	4,229.04
Tarky, William J., Jr.		6,000	315.60
Taschioglou, Kemon P. & Rhoda K.		26,100	1,372.86

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Taub, Alvin & Martha B.	\$	\$ 30,400	\$ 1,599.04
Taylor, Edward S.		46,900	2,466.94
Taylor, Frederick B. & Lex H.		33,800	1,777.88
Taylor, W. Royce & Dorothy V.		23,400	1,230.84
Teabo, Prince C. & Elizabeth T.		15,400	810.04
Tead, Eleanor K.		28,000	1,472.80
Telling, Irving & Jane Cushman		36,200	1,904.12
Tenneco, Inc. - Tennessee Gas Pipeline Division	235,800	1,000	12,455.68
Tetreault, Arthur Hubert & Anne G.		16,300	857.38
Tetreault, Claire F., Trustee, Four Tees Realty Trust		32,500	1,709.50
Tew, John B.		66,200	3,482.12
Thiessen, Arthur E. & Laura		52,400	2,756.24
Thomas, George W., Jr. & Jane C.		17,400	915.24
Thomas, Peter A. & Muriel M.		27,800	1,462.28
Thompson, Donald J.		44,800	2,356.48
Thompson, G. Brooks, Jr. & Arlene		28,300	1,488.58
Thompson, Lawrence	150		7.89
Thompson, Lawrence E. & Dorothy A.		42,900	2,256.54
Thorpe, Margaret M.		38,900	2,046.14
Thurmond, G. Bruce		54,300	2,856.18
Tinder, Glenn & Gloria		38,900	2,046.14
Tingey, William H., Jr. & Ruth V.		38,600	2,030.36
Tingley, Frederick M. & Dilla G.		23,300	1,225.58
Titus, William A. & D. Marion		13,700	720.62
Todd, C. Lee, Jr., Eveleth R., David & John		16,600	873.16
Todd, Conrad H.		24,600	1,293.96
Todd, Mabel H. (Estate of)		61,300	3,224.38
Todd Pond Corporation		436,900	22,980.94
Toler, Louise C.		20,600	1,083.56
Torode, Herbert	200		10.52
Torode, Herbert L. & Lorraine S.		17,500	920.50
Tracey, Elizabeth M.		59,400	3,124.44
Tracey, Robert J. & Caroline J.		55,000	2,893.00
Tracey's Service Station, Inc.	850		44.71
Travers, Paul & Bernice		37,900	1,993.54
Troisi, Ferdinand L. & Mary G.		13,700	720.62
Tunnell, Raymond W. & Suzanne D.		36,300	1,909.38
Turner, Charles F. & Winifred A.		15,400	810.04
Turner, James R. & Mildred B.		25,900	1,362.34
Turner, Vernon D. & Merrylees K.		28,400	1,493.84
Tyler, Ethel A.		11,300	594.38
Tyler, Heirs of Watson		11,100	583.86

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Umbrello, Carmel V.	\$	\$ 20,200	\$ 1,062.52
Umbrello, Francis & Virginia		24,000	1,288.70
U. S. Dynamics Realty Trust, Walter E. Strimling, Tr.		3,100	163.06
Valley Pond Realty Trust, Morton B. Braun, et als, Trustees		5,200	273.52
vanLeer, Hans L.		1,700	89.42
vanLeer, Hans L. & Mary K.		47,400	2,493.24
vanLeer, R. Karl	100		5.26
vanLeer, R. Karl & Rachel D.		38,500	2,025.10
Van Wart, Walter L. & Stephenia		20,100	1,057.26
Venier, Ettore P. & Mary E.		59,400	3,124.44
Vercollone, Edmund S. & Julia		23,300	1,225.58
Vitale, Joseph A. & M. Frances		28,000	1,472.80
Wadsworth, Charles Y. & Virginia D.		53,900	2,835.14
Waible, Wendell J. & Florence E.		27,900	1,467.54
Wales, Andrew M. & Betty R.		33,200	1,746.32
Wales, Isabel G.		51,500	2,708.90
Wales, R. Langdon	250		13.15
Wales, R. Langdon & Ruth W.		37,500	1,972.50
Wales, Roger S. & Patricia R.		18,400	967.84
Walker, Sidney A.		41,700	2,193.42
Walkey, Frederick P. & Ruth		38,300	2,014.58
Wallwork, Edwin N. & Janice C.		27,700	1,457.02
Walter, Charlton M. & Rosly M.		48,300	2,540.58
Walton, Frank E. & Julie		17,400	915.24
Wang, An & Lorraine C.		67,700	3,561.02
Ward, Thomas D. & Jane L.		20,300	1,067.78
Ward, Walter B. & Sophie E.		18,700	983.62
Ward, Walter B., Jr. & Marie L.		16,600	873.16
Warner, Henrietta S. (Estate of)		47,100	2,477.46
Warner, John Burton & Barbara K.		35,100	1,846.26
Watts Realty Corporation		3,900	205.14
Waugh, John S. & Nancy C.		41,800	2,198.68
Weathers, Audrey S.		72,300	3,802.98
Webb, Rosella		28,300	1,488.58
Webster, David & Winifred W.		54,100	2,845.66
Weckstein, Richard & Muriel		40,900	2,151.34
Weiss, Alfred D. & Anne K.		48,100	2,530.06
Welch, Vernon F. & Leatrice June		17,500	920.50
Weller, Maria F.		38,100	2,004.06

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Wells, George & Katherine W.	\$	\$ 41,800	\$ 2,198.68
Wenger, Jeffrey J. & Alice H.		4,200	220.92
Wengren, Margaret L.		15,500	815.30
Westcott, Vernon C. & Mary Alice		22,900	1,204.54
Whalen, William B. & Mary E.		16,200	852.12
Whatley, Kay A.	100		5.26
Whatley, Robert Boyd & Kay A.		20,400	1,073.04
Wheeler, Jeanie Noyes		5,400	284.04
Wheeler, Warren W. & Joanne D.		35,600	1,872.56
White, John R. & Gina R.		48,100	2,530.06
White, Katharine S. & John W.		58,900	3,098.14
White, Robert E. & Marion J.		25,700	1,351.82
Whitman, Lawrence W. & Joanne S.		42,000	2,209.20
Whitman, Nelson & Helen D.		62,800	3,303.28
Whitman, Ross & Virginia R.		65,700	3,455.82
Wilbor, John S. & Dorothy B.		31,500	1,656.90
Wiley, G. Arnold & Helen P.		14,000	736.40
Wilfert, Fred J. & Eleanor M.		21,600	1,136.16
Wilfert, Walter A. & Eleanor A.		20,300	1,067.78
Fred J. & Eleanor M.		400	21.04
Willemin, Julian V. & Jane A.		22,100	1,162.46
Williams, Edwin L., Jr. & Ruth D.		32,500	1,709.50
Williams, Irving C. & Elvira F.		3,800	199.88
Williams, William G., Jr.	100		5.26
Williams, William G. & Jane C.		20,000	1,052.00
Williamson, Elizabeth R.		15,500	815.30
Willmann, Werner S. & Margaret M.		22,700	1,194.02
Wilson, Eleanor L.		28,900	1,520.14
Wilson, Elizabeth & Flaherty, Anthony J.		24,400	1,283.44
Wilson, Montgomery S. (Est. of) & Mary Ann		28,400	1,493.84
Wilson, Robert D. & Kathryn M.		27,400	1,441.24
Winchell, Gordon D.	4,250		223.55
Winchell, Gordon D. & Enid M.		58,800	3,092.88
Winchell, Gordon D., Guilbert S., Richard P. & Love, Dorothy W.		38,900	2,046.14
Winchell, Gordon D. & Keevil, Charles S., Jr.		46,600	2,451.16
Winchell, Guilbert S.	300		15.78
Winchell, Guilbert S. & Amy Jane		20,200	1,062.52
Winship, Lee	160		8.41
Winship, Lee C. & Joyce L.		29,600	1,556.96

VALUATION LIST, JANUARY 1, 1970

	Aggregate Value of Personal Estate	Aggregate Value of Real Estate	Tax on Real and Personal Estate
Winship, Thomas	\$ 300	\$	\$ 15.78
Winship, Thomas & Elizabeth C.		59,300	3,119.18
Witherby, Thomas H. & Marianne J. A.		60,000	3,156.00
Witherton, John R. & Emily A.		22,100	1,162.46
Withey, Edward L. & Barbara H.		26,300	1,383.38
Wollmar, Dick J. & Mary Lou		24,300	1,278.18
Woo, Way Dong & Emily T.		51,300	2,698.38
Wood, Frank H. & Jeanne R.		25,700	1,351.82
Wood, George A., Jr. & Nancy S.		25,900	1,362.34
Wood, James D. & Ruth E.		19,800	1,041.48
Wood, O. Chester (Est. of) & Hilve V.		19,000	999.40
Wood, Ralph V., Jr. & Virginia S.		5,400	284.04
Wood, Robert C. & Margaret B.		33,300	1,751.58
Wood, Robert M. & June W.		37,700	1,983.02
Woodington, W. Gordon & Mary L.		28,300	1,488.58
Worsham, Jack L. & Charlotte A.		40,300	2,119.78
Worthington, Thomas K. & Elizabeth C.		25,400	1,336.04
Wright, Malor	150		7.89
Wright, Malor & Ruth Vaughn		29,100	1,530.66
Wright, Vernon G. & Huberta		54,400	2,861.44
Wu, Pei-Rin & Susan		32,100	1,688.46
Yagjian, Jacob & Inez		2,400	126.24
Yavne, Raphael O. & Sarah		22,900	1,204.54
Yeuell, Kay M. & Suzanne R.		38,300	2,014.58
Yore, George P. & Kathleen		15,000	789.00
Yos, Jerrold M. & Ann B.		25,900	1,362.34
Young, David B. & Cora S.		18,100	952.06
Young, Edward L.		16,100	846.86
Young, John D. & Anne P.		50,100	2,635.26
Young, Lee A. & Jane C.		44,400	2,335.44
Young, Niels O.	150		7.89
Young, Niels O. & Lucy J.		41,800	2,198.68
Ziegler, Elmer H. & Hilda M.		20,600	1,083.56
Zimmerman, Herbert E. & Pearl S.		200	10.52
Zinck, Floyd A. & Elma W.		26,400	1,388.64
Zuelke, Laurence W. & Nancy J.		18,100	952.06

COMMISSIONERS OF TRUST FUNDS

William T. King
Richard F. Schroeder
Andrew M. Wales

BEMIS LECTURE FUND

Cash Account

Cash balance at January 1, 1970	\$	28.21	
Interest income in 1970		1,421.38	
Interest applied to amortize bond premiums		9.40	
Withdrawn from savings bank		500.00	
	\$	<u>1,958.99</u>	
Payments per order of Bemis Lecture Fund Trustees:			
Lincoln By-80 Conference	\$	500.00	
Fred L. Whipple, March 13		300.00	
Edward Hamilton, November 27		250.00	
Printing notices and mailing		199.52	
Assistant at lecture		5.00	
		<u>\$1,254.52</u>	
Safe deposit box rent		2.00	
Bank interest allowed to accumulate		<u>127.86</u>	<u>1,384.38</u>
Cash balance at December 31, 1970	\$	<u>574.61</u>	

Cash and Securities at December 31, 1970

First National Bank of Boston	\$	574.61	
Middlesex Institution for Savings		625.42	
Provident Institution for Savings		2,225.17	
3000 Federal Land Banks 3 7/8% 9/15/72		2,984.25	
1000 U. S. Treasury 4 1/8% 11/15/73		991.00	
2000 International Bank for Reconstruction 4 1/2% 12/1/73		1,993.75	
3000 American Tel. & Tel. 4 3/8% 4/1/85		3,018.87	
3000 Niagara Mohawk Power 3 5/8% 5/1/86		2,913.75	
1000 Virginia Electric & Power 4 1/8% 10/1/86		1,020.45	
2000 Idaho Power 4 1/2% 11/15/87		2,000.00	
3000 Western Mass. Electric 4 3/8% 4/1/87		3,000.00	
1000 Idaho Power 4 3/4% 11/15/87		1,009.06	
1000 Alabama Power 3 7/8% 1/1/88		1,000.00	
3000 Pacific Tel. & Tel. 4 3/8% 8/15/88		3,078.18	
1000 Southern California Edison 4 1/2% 2/15/90		1,003.79	
3000 New England Power 4 5/8% 11/1/91		3,035.97	
3000 Atchison, Topeka & Santa Fe R. R. gen'l 4% 10/1/95		3,000.00	
		<u>\$33,474.27</u>	
Accumulated income	\$	1,523.51	
Principal		<u>31,950.76</u>	
		<u><u>\$33,474.27</u></u>	

LIBRARY TRUST FUNDS

Cash Account

Cash balance at January 1, 1970		\$ 693.92
Income received in 1970:		
Julia A. Bemis Fund	\$ 37.32	
Codman Fund	25.43	
Mary Jane Murray Farnsworth Fund	26.34	
Edith Farrar Fund	24.94	
Alice Downing Hart Floyd Fund	26.38	
Hugh Anthony Gaskill Fund	8.00	
John H. Pierce Fund	63.28	
George Russell Fund	22.87	
Abbie J. Stearns Fund	92.42	
George G. Tarbell Fund	149.32	
George G. and Eleanor F. Tarbell Fund	711.51	
C. Edgar and Elizabeth S. Wheeler Fund	54.52	
Lincoln Library Fund	<u>98.26</u>	1,340.59
Donations received:		
Mrs. Bradford Cannon, for the DeNormandie Room		100.00
In memory of Dr. Mackenzie		25.00
Withdrawn from savings banks, net		<u>1,269.70</u>
		\$3,429.21
Payments per order of Library Trustees:		
Books for DeNormandie Room, from Cannon gifts	\$ 108.89	
Other books	491.92	
Furnishings (from Bemis, Farrar and Lincoln Library funds and from gifts in memory of Dr. Mackenzie):		
Desk:	\$1,305.00	
Shelves	714.42	
5 chairs	1,024.40	
Rug	388.32	
	<u>\$3,432.14</u>	
Unpaid or paid from other sources	<u>1,088.90</u>	2,343.24
Pierce Fund income paid to Brita Mack, librarian	63.28	
Safe deposit box rent	<u>2.00</u>	<u>3,009.33</u>
Cash balance at December 31, 1970		<u>\$ 419.88</u>

Cash and Securities at December 31, 1970

	<u>Income on Deposit</u>	<u>Principal</u>	<u>Total</u>
<u>Codman Fund</u>			
Middlesex Institution for Savings	\$ 25.65	\$ 474.59	\$ 500.24
<u>Mary Jane Murray Farnsworth Fund</u>			
Boston 5¢ Savings Bank	26.66	500.00	526.66
<u>Alice Downing Hart Floyd Fund</u>			
Boston 5¢ Savings Bank	27.23	500.00	527.23
<u>Hugh Anthony Gaskill Fund</u>			
Middlesex Institution for Savings	-	158.89	158.89
<u>John H. Pierce Fund</u>			
1000 S. New Eng. Tel. 5 3/4% '96	-	1,000.00	1,000.00
Middlesex Institution for Savings	-	114.57	114.57
		<u>1,114.57</u>	<u>1,114.57</u>
<u>George Russell Fund</u>			
Middlesex Institution for Savings	50.75	415.74	466.49
<u>Abbie J. Stearns Fund</u>			
1000 U. S. Treas. 4 1/8% 11/15/73	-	991.00	991.00
Middlesex Institution for Savings	104.17	939.00	1,043.17
		<u>1,930.00</u>	<u>2,034.17</u>
<u>George G. Tarbell Fund</u>			
1000 So. New Eng. Tel. 5 3/4% '96	-	1,000.00	1,000.00
1000 So. Bell Tel. 4% '83	-	1,000.00	1,000.00
1000 West'n Mass. Elec. 4 3/8% '87	-	1,000.00	1,000.00
Union Warren Savings Bank	20.93	138.38	159.31
		<u>3,138.38</u>	<u>3,159.31</u>
<u>George G. and Eleanor F. Tarbell Fund</u>			
10,000 Duquesne Lt. 7% 1/1/99	-	9,925.00	9,925.00
Boston 5¢ Savings Bank	773.82	75.00	848.82
		<u>10,000.00</u>	<u>10,773.82</u>
<u>C. Edgar and Elizabeth S. Wheeler Fund</u>			
1000 U. S. Treas. 4 1/8% 11/15/73	-	991.00	991.00
Middlesex Institution for Savings	26.43	244.46	270.89
		<u>1,235.46</u>	<u>1,261.89</u>
<u>Lincoln Library Fund</u>			
1000 So. New Eng. Tel. 5 3/4% '96	-	1,000.00	1,000.00
Middlesex Institution for Savings	92.31	-	92.31
		<u>1,000.00</u>	<u>1,092.31</u>

	Income on Deposit	Principal	Total
First National Bank of Boston:			
Balance of Cannon gifts	\$ 157.30	\$ -	\$ 157.30
Balance of Eaton donations	19.38	-	19.38
Trust fund income	<u>243.20</u>	<u>-</u>	<u>243.20</u>
	<u>\$1,567.83</u>	<u>\$20,467.63</u>	<u>\$22,035.46</u>

DONALD GORDON RECREATION FUND

Cash Account

Cash balance at January 1, 1970		\$ 318.19
Interest income in 1970		237.44
Interest applied to amortize bond premiums		<u>1.52</u>
		\$ 557.15
Paid to Town of Lincoln, to be applied towards July 4 celebration expense	\$ 245.52	
Safe deposit box rent	2.00	
Bank interest allowed to accumulate	<u>26.46</u>	<u>273.98</u>
Cash balance at December 31, 1970		<u>\$ 283.17</u>

Cash and Securities at December 31, 1970

First National Bank of Boston	\$ 283.17
Boston 5¢ Savings Bank	76.73
Middlesex Institution for Savings	462.50
1000 Southern Rwy. Equip. Trust 4 1/4% 10/15/72	989.20
1000 Southern Bell Telephone 4% 10/1/83	1,000.00
1000 American Tel. & Tel. 4 3/8% 4/1/85	1,000.00
1000 Virginia Electric & Power 4 1/8% 10/1/86	1,020.45
1000 Southern California Edison 4 1/2% 2/15/90	<u>1,003.79</u>
	<u>\$ 5,835.84</u>
Accumulated income	\$ 638.22
Principal	<u>5,197.62</u>
	<u>\$ 5,835.84</u>

JOHN H. PIERCE LEGACY

Cash Account

Cash balance at January 1, 1970		\$ 1,752.21
Income received in 1970:		
Interest	\$7,526.67	
Trust u/w Elsie Pierce	2,706.64	
Fees for use of Pierce House for receptions, etc.	<u>970.00</u>	11,203.31
Interest applied to amortize bond premiums		<u>6.60</u>
		\$12,962.12
Payments per order of Selectmen:		
Medical assistance for townspeople	\$ 300.00	
Well-Child Clinic	500.00	
Pierce House expenses:		
Caretaker's salary	\$1,400.00	
Caretaker, fees for receptions	350.00	
Utilities	1,928.97	
Repairs	925.92	
Supplies	<u>40.69</u>	4,645.58
Care of Pierce House grounds		3,215.23
School dental survey		100.00
Drug abuse study		800.00
New skating hut		441.50
Safe deposit box rent		34.00
Savings bank interest allowed to accumulate		614.66
Miscellaneous	(.80)	<u>10,650.17</u>
Cash balance at December 31, 1970		<u>\$ 2,311.95</u>

Cash and Securities at December 31, 1970

Restricted as to Principal

Union Warren Savings Bank	\$ 653.30
10,000 Southern Pacific RR Equip. Trust 4 1/4% 7/1/72	9,799.20
20,000 U. S. Treasury 4 1/8% 11/15/73	19,805.00
10,000 Federal Land Banks 4 3/8% 4/21/75	9,925.00
10,000 International Bank for Reconstruction 4 1/2% 2/1/82	9,975.00
10,000 Southern California Edison Co. 7 1/8% 1/15/94	10,000.00
10,000 Ohio Power Co. 5% 1/1/96	9,975.00
5,000 Southern New England Telephone Co. 5 3/4% 11/1/96	5,000.00
10,000 Florida Power & Light Co. 6% 12/1/96	10,000.00
10,000 Pacific Gas & Electric Co. 4 5/8% 6/1/97	10,000.00
10,000 American Telephone & Telegraph Co. 4 3/4% 6/1/98	10,000.00
10,000 Duke Power Co. 7% 2/1/99	<u>10,000.00</u>
	\$115,132.50

Unrestricted

First National Bank of Boston	\$ 2,311.95
Middlesex Institution for Savings	3,453.19
Provident Institution for Savings	8,663.63
2,000 Southern Rwy. Equip. Trust 4 1/4% 10/15/72	1,978.39
3,000 U. S. Treasury 4 1/8% 11/15/73	2,973.00
5,000 International Bank for Reconstruction 4 1/4% 1/15/79	4,904.56
5,000 American Telephone & Telegraph Co. 4 3/8% 4/1/85	4,856.00
1,000 Virginia Electric & Power Co. 4 1/8% 10/1/86	1,020.55
3,000 Niagara Mohawk Power Co. 3 5/8% 5/1/86	2,913.75
5,000 Pacific Telephone & Telegraph Co. 4 3/8% 8/15/88	5,092.52
	<u>\$153,300.04</u>

ABBIE J. STEARNS FUND FOR THE SILENT POORCash Account

Cash balance at January 1, 1970	\$ 9.21
Interest income in 1970	<u>140.00</u>
	149.21
Bank interest allowed to accumulate	\$15.00
Safe deposit box rent	<u>2.00</u>
	<u>17.00</u>
Cash balance at December 31, 1970	<u>\$ 132.21</u>

Cash and Securities at December 31, 1970

First National Bank of Boston	\$ 132.21
Boston 5¢ Savings Bank	279.45
2000 U. S. Treasury 4 1/4% 5/15/74	2,000.00
1000 Southern Bell Telephone 4% 10/1/83	<u>1,000.00</u>
	<u>\$ 3,411.66</u>
Accumulated income	\$ 2,186.61
Principal	<u>1,225.05</u>
	<u>\$ 3,411.66</u>

LINCOLN SCHOLARSHIP FUND

Cash Account

Cash balance at January 1, 1970		\$ 1,618.68
Income received in 1970:		
Interest on deposits and investments	\$1,130.97	
General appeal (89 donors)	1,509.75	
July 4 parking fees	810.00	
The Ogden Codman Trust	<u>3,000.00</u>	6,450.72
Interest applied to amortize bond premiums		1.20
Estate of Hazel H. Newton		<u>1,000.00</u>
		\$ 9,070.60

Payments per order of Scholarship Fund Trustees:

Balance of 1969-1970 grants:

Stephen D. Coan, Bentley College)	
Sylvia J. Haroian, Plymouth State College)	
Stephen deMont, Merrimack College)	
Jean M. Clark, Univ. of Pittsburgh)	- 1,975.00
Cynthia E. Nystrom, Univ. of Mass.)	
Paul Nystrom, Windham College)	
Christine Salvatore, Garland Junior College))	

First portion of 1970-1971 grants:

Lindsay Burk, Wellesley College)	
Patricia Cook, Forsythe Dental Center)	
Barbara J. Rice, Regis College)	
Sylvia J. Haroian, Simmons College)	- 1,650.00
Christine Salvatore, Garland Junior College))	
Paul A. Nystrom, Windham College)	
Stuart K. Wilson, Webber State College)	

\$3,625.00

Expenses, July 4 parking, mowing fields

26.50

Appeal letter

103.09

Safe deposit box rent

2.00

\$3,756.59

Bank interest allowed to accumulate

403.41

Deposited in savings bank, net

2,845.00

7,005.00

Cash balance at December 31, 1970

\$ 2,065.60

Cash and Securities at December 31, 1970

First National Bank of Boston	\$ 2,065.60
Provident Institution for Savings	10,106.67
1000 Federal Land Banks 3 7/8% 9/15/72	994.75
1000 Pacific Gas & Electric 5% 6/1/89	1,002.58
1000 Southern California Edison 4 1/2% 2/15/90	1,003.79
5000 Ohio Power Co. 5% 1/1/96	4,987.50
6000 Southern New England Telephone 5 3/4% 11/1/96	6,015.01
	<u>\$26,175.90</u>

Reserve for balance of 1970-1971 grants	\$ 1,350.00
Robert L. DeNormandie Fund	1,000.00
Lincoln 4H Horse Club Fund	1,770.00
Ernest P. Neumann Fund	5,005.00
General Fund	17,050.90
	<u>\$26,175.90</u>

DeCORDOVA SCHOOL EQUIPMENT FUND

Cash Account

Cash balance at January 1, 1970	\$ 5.67
Interest income in 1970	1,035.75
Interest applied to amortize bond premiums	7.60
	<u>\$ 1,049.02</u>
Safe deposit box rent	\$ 3.00
Net income to Town of Lincoln	<u>1,032.75</u>
	<u>1,035.75</u>
Cash balance at December 31, 1970	<u>\$ 13.27</u>

Cash and Securities at December 31, 1970

First National Bank of Boston	\$ 13.27
Cambridge Savings Bank	329.52
Middlesex Institution for Savings	1,553.76
3000 Alabama Power Co. 3 1/2% 1/1/72	2,949.80
1000 Southern Rwy. Equip. Trust 4 1/4% 10/15/72	989.19
2000 U. S. Treasury 4 1/8% 11/15/73	1,982.00
1000 American Tel. & Tel. 2 3/4% 10/1/75	948.30
3000 International Bank for Reconstruction 4 1/4% 1/15/79	3,025.75
2000 U. S. Treasury 3 1/2% 11/15/80	1,950.47
3000 Southern Bell Telephone 4% 10/1/83	3,029.58
1000 Idaho Power Co. 4 1/2% 1/1/87	1,000.00
1000 Pacific Tel. & Tel. 4 3/8% 2/15/88	1,008.40
2000 General Tel. of California 4 1/8% 3/1/88	2,013.00
1000 Pacific Gas & Electric 5% 6/1/89	1,002.58
1000 Southern California Edison 4 1/2% 2/15/90	1,003.79
2000 Southern New England Tel. 5 3/4% 11/1/96	2,004.98
	<u>\$24,804.39</u>

JANE HAMILTON POOR SCHOLARSHIP FUND

Cash Account

Cash balance at January 1, 1970	\$	24.64
Interest income in 1970		<u>85.55</u>
	\$	<u>110.19</u>
Safe deposit box rent	\$	2.00
Bank interest allowed to accumulate	<u>85.55</u>	<u>87.55</u>
Cash balance at December 31, 1970	\$	<u><u>22.64</u></u>

Bank Deposits at December 31, 1970

First National Bank of Boston	\$	22.64
Concord Cooperative Bank		<u>1,744.33</u>
		<u>\$1,766.97</u>
Accumulated income	\$	531.97
Principal		<u>1,235.00</u>
		<u><u>\$1,766.97</u></u>

GRAMMAR SCHOOL FUND

Cash Account

Savings bank interest received in 1970 and paid to Town of Lincoln	\$	<u><u>62.18</u></u>
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Bank Deposits at December 31, 1970

Middlesex Institution for Savings	\$	722.00
Cambridge Savings Bank		<u>495.52</u>
		<u><u>\$1,217.52</u></u>







Financial Section & Warrant
1971 Annual Town Meeting

LINCOLN
MASSACHUSETTS

Pierce Park / Winter Sports



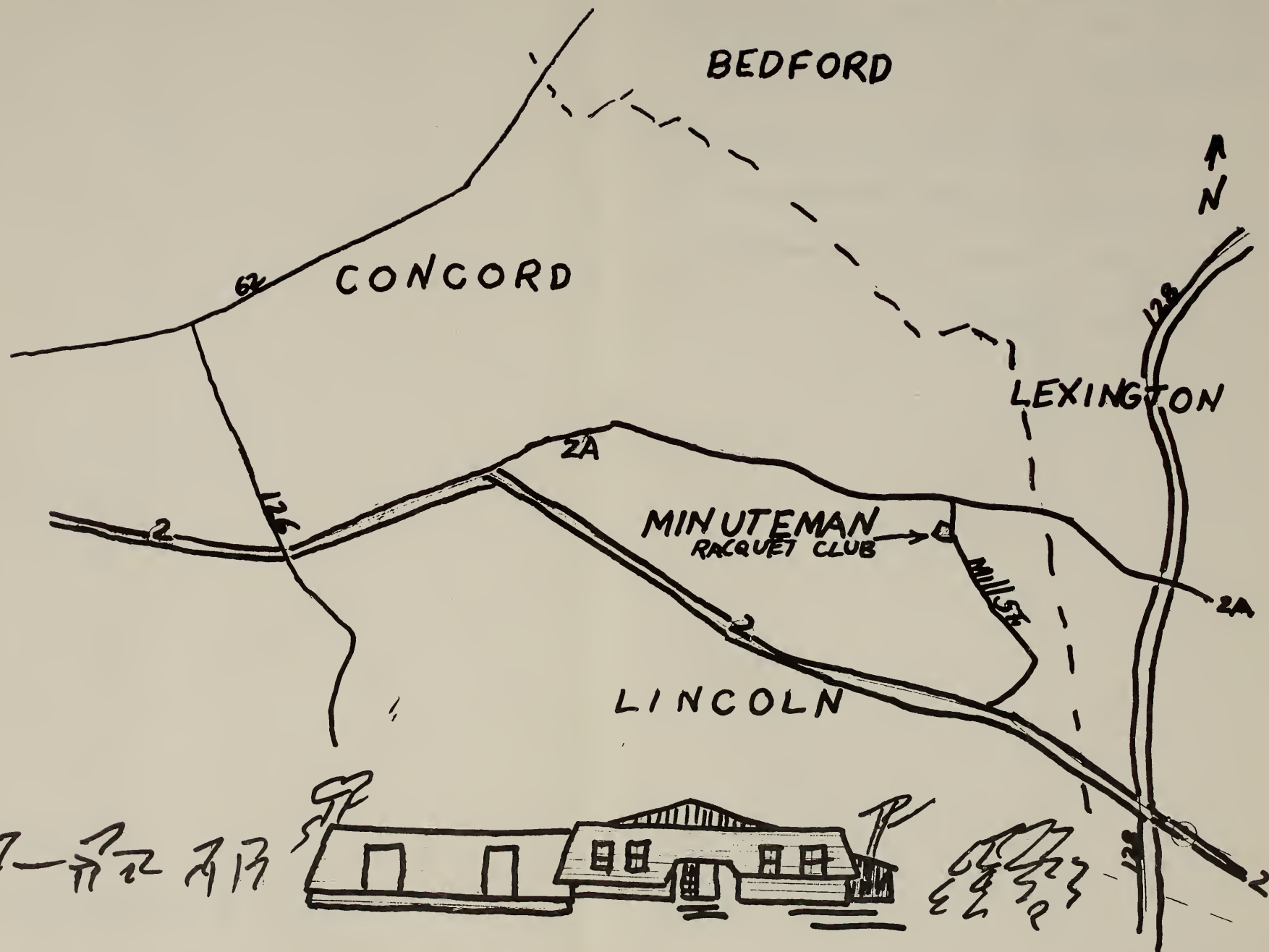
"Watercolor painting for
the 1970 Town Report by
Foster Nystrom."

TOWN OF LINCOLN

REPORT
of the
FINANCE COMMITTEE

1970





Insert in Section 11 commencing
after the words "or other public property"
the following.

"in the Town of Lincoln, except where
such use is specifically permitted
by the Town & notices posted to
that effect,"

Insert, commencing in Section 11
after the words

Some 75 scientists and engineers have committed themselves to organize and work toward attacking the unemployment problem politically following a meeting of 325 professionals on Feb. 3 in Lexington. The larger group was comprised of residents from at least seven Eastern Massachusetts communities.

BUDGET UP 6.3%

Last November, the Haverhill Teachers Association proposed a new salary schedule that would establish a minimum pay of \$8500 for a teacher with a bachelor's degree and guarantee a teacher with a master's degree and a maximum salary of \$20,603.

EXECUTIVE AVAILABLE

Due to changes in management policy and organization, one of our main executives is available.

UNCONTROLLABLE
ITEMS SIGNIFICANTLY
INCREASE TAXES

LINCOLN BUDGET
UP \$172,000 VERSUS
\$321,000 LAST YEAR.

REPORT OF THE FINANCE COMMITTEE

LINCOLN SPENDS
\$3,000,000

in 1967 the amount of real estate taxes collected in the commonwealth totaled \$890,254,000.

Two years later, it had grown to \$1,125,069,000, and last year it increased to \$1,286,883,000.

QUALITY OF LIFE
DEPENDS MORE ON
INGENUITY THAN \$

NEXT YEAR TO BE
NO WORSE

TAXES TO RISE
\$5.00 OR 9.5%

Congressman F. Bradford Morse has called a meeting of the Mass. Congressional Delegation to discuss ways of assisting unemployed scientists and engineers in the state.

In Lawrence, where the tax rate has increased from \$77.80 in 1960 to \$137 last year, the unemployment rate is 8.4 per cent.

Mayor Daniel P. Kiley, Jr., predicts an annual raise in the tax rate of between 15 and 25 per cent unless a new source of revenue — such as President Nixon's plan — is forthcoming.

RIISING COSTS
BRING TRADITIONAL
OBJECTIVES INTO
CONFLICT.

The M.I.T. economist insisted that unemployment is the more serious problem, and that inflation's social costs have been exaggerated. "So many people feel that the consequences of inflation are fatal, and that the choice is merely between indications of tempo — creeping, crawling, running or galloping," he said. "All these words may be frightening, but there's no evidence that the consequences are fatal, or that one pace necessarily entails the next."

"Inflation characterizes almost every economy one can think of that operates with markets."

REPORT
of the
FINANCE COMMITTEE

INTRODUCTION

We view 1970 as a rather special year - one which deserves some special comments.

1969 was described in our report as "a year in which the general awareness of the impact of inflation reached the threshold of pain." If this was the case, then we can only say of 1970 that we have passed the threshold - not only because our taxes have risen faster than comparable towns, but also because for the first time we have experienced what one economist has labeled "stagflation".

"Stagflation" is the worst of both worlds. During stagflation it is no longer possible to pay for higher prices out of an increasing income. Indeed, many Lincoln families found themselves severed from their income entirely in 1970, while confronting a rise in general prices which approached 5.6% nationally and 13% for Town services.

As a result of these circumstances, we asked the Town Boards to confine the rise in their expenditures to 5% and that no new warrant articles requiring Town funding be introduced at the Annual Town Meeting. Every Board rose to the occasion, reacted cooperatively, and in the main did what could be done. As a result the increase in the budget dropped 45% to \$172,000.

Still ... the task was a difficult one - a little like applying one's brakes on an icy road. Too much pressure too quickly causes disaster. In many cases, it was felt that reaching the goals we established would reflect itself in the permanent deterioration in the quality of life we enjoy. Even where this was the case, every major Board made a contribution in the form of cost cuts and principal Boards recognized a responsibility to rethink the mechanisms by which they accomplish their missions so that they eventually can be accomplished more economically.

Though some progress has been made in stemming the rise in our own expenditures, we will not see much in the way of the fruits of this in the rise in our tax rate this year. This is in part due to factors outside the Town's control in 1971. Because outside factors and previous commitments seem to be playing a more important role in our destiny, we not only welcome the slowing down in our expenditures rate, but the steps which have been taken which will help us contain the tax rate next year. Most of all, we welcome the efforts of the "By-80" Committee, the School Committee, and others who are undertaking the task of attempting to find ways to improve the quality of life in Town qualitatively, quantitatively and economically. We also are encouraged by signs that the Town Boards are extending their planning horizons beyond the traditional year. It

will be harder in the future to maintain a balanced set of priorities for Town services, while at the same time controlling the tax burden. All of the steps mentioned above should help us in achieving a rational priority setting mechanisms commensurate with an increasingly rigorous fiscal climate.

THE PAST

In the past, Lincoln was a more economical community to live in than the communities which we most often compare ourselves with. This advantage has largely disappeared as illustrated in Table V.

This fact has hit us in uneven kinds of ways. It impacts those of moderate income, for instance, much more than the affluent. It is also aggravated by current economic events which, by some estimates, see the unemployment rate among Lincoln residents at 5%, an unprecedented event.

During the year, the Town Boards adhered reasonably closely to the budget you passed last year. We were able to detect a note of increased efficiency in several sectors of government. As a result we did not have to make transfers out of the Reserve Fund to the extent we anticipated last year.

The table below reflects actual expenditures in 1970 compared with the amounts you voted for major categories of government.

<u>Category</u>	<u>Appropriation 1970</u>	<u>Actual Expenditures 1970</u>
General Government	\$ 120,430	\$ 119,240.
Protection of Persons & Property	238,109	236,623
Health & Sanitation	25,160	23,590
Public Works	221,792	252,766*
Public Welfare	3,500	5,563**
Elementary School	1,180,923	1,171,680
Regional High School	482,475	482,475
Library	72,979	73,785**
Recreation	19,650	13,198
Cemeteries	4,800	4,239
Town Debt Service	270,776	268,413
Unclassified	83,190	80,028
Reserve Fund	36,000	26,172

Those categories marked with a double asterisk received Reserve Fund transfers during the year. Since each category is made up of several budget "line items" it is not necessary that a category exceed its appropriation in order to require a Reserve Fund transfer. The single asterisk after Public Works denotes the use of funds accumulated for a special purpose (Chapter 90 construction).

Major transfers were made in the following areas:

Renovation of Smith and Brooks School: \$7,500.

As you may recall, this sum was voted at a Special Town Meeting last year. Ordinarily this would have been funded either by the 1971 tax levy or from free cash. The State Director of the Bureau of Accounts ruled that it could not be funded by next year's tax levy, and the balance in free cash at the time was insufficient.

Town Office & Town Accountant: \$3,554.

This amount was transferred to replace essential equipment lost in the burglary of the Town Hall.

Police Department: \$3,106.

Transfers were made for a variety of reasons, including the cost of extra police coverage during the summer, and extra expenses associated with purchase of a police cruiser last year.

Veterans' Services: \$2,592.

Veterans' services were not included in the assumption of cities' and towns' welfare costs by the State. The Town has no choice but to pay claims when received. Naturally, the level of claims in any one year is extremely hard to predict.

Consulting and Engineering: \$2,281.

These funds were transferred to cover the cost of plans in connection with the Town's proposal to the DPW relative to Routes 2 and 126.

Assessors: \$2,161.

This amount was transferred to cover the cost of appraisals on certain properties whose assessment has been the subject of dispute.

Library: \$1,219.

This amount was transferred to cover the cost of emergency repairs to the exterior of the building which had been damaged by leakage and to repair damage in the interior caused by an electrical fire.

THE PRESENT

1971 BUDGET

Table I, at the back of this report, presents the detail of the tentatively recommended 1971 budget.

We say "tentatively" because we would like to see and will work toward a further reduction of some \$30,000 in the budget. We say "recommended" because we are hard pressed to identify specifically where these cuts are to come from, considering the efforts of all Boards to date to confine their requests to essentials.

As it stands now, the town budget is \$2,932,517 versus \$2,759,784 last year. The increase is \$172,733, or about 6.3%, versus \$321,000, or 13%, last year. A more detailed view of the 1971 increase may be obtained from the table which follows which compares 1970 expenditures with the 1971 budget.

<u>Category</u>	<u>1970 Expenditure</u>	<u>1971 Budget</u>	<u>% Total Budget</u>	<u>\$ Increase</u>	<u>% Increase</u>	<u>% of Total Increase</u>
General Government	\$ 119,240	\$ 121,405	4.2	\$ 2,165	1.8	1.25
Public Safety	236,623	249,394	8.5	12,777	5.4	7.4
Health & Sanitation	23,590	26,975	.9	3,385	14.3	1.9
Public Works	252,766	227,080	7.8	-25,686	-10.0	-15.0
Public Welfare	5,563	6,000	.2	437	7.9	---
Elementary School	1,171,680	1,277,506	43.5	105,826	9.0	61.5
Regional School	482,475	540,428	18.6	57,953	12.0	33.6
Library	73,785	82,954	3.4	9,169	12.4	5.3
Recreation	13,198	21,210	.7	8,012	61.0	4.6
Cemeteries	4,239	8,400	.2	4,161	98.0	2.3
Debt Service	268,412	233,780	8.0	-34,632	-13.0	-20.0
Unclassified	80,027	107,385	3.7	27,385	35.0	15.8
Reserve Fund	26,171	30,000	1.0	3,829	14.8	1.4
	<u>\$ 2,757,773</u>	<u>\$ 2,932,517</u>	<u>100.0</u>	<u>\$ 172,733</u>		<u>100.00</u>

There are two new columns in this table which you have not seen in previous years - the percentage each category makes up of the total Town budget and the percentage of the total increase that is made up of the increases requested by each area of town government. These columns imply that in every case where the share of the total increase is larger than the share of total budget, we have intensified our financial commitment to that sector of Town services from a priority standpoint.

While one of our major concerns as a Finance Committee is that our financial priorities reflect our rationally determined collective priorities for services, it should be emphasized that the responsiveness of some Boards to this condition is limited in some cases by built-in escalations in cost, prior commitments and other factors.

Before dealing with individual areas of budget increase, we feel that we should direct your attention to several other tables, principally Table II, which gives you our best estimate of the rise in the tax rate, Table III, which reveals significant sources of increase in the tax rate, and a new table, Table IV, which is designed to give you a feel for how much of our budgetary expenditures are really within our control over the short run. From the standpoint of the budget, a much smaller amount can be influenced than most people might imagine.

Causes of Increase over \$5000.

In terms of causes of increase, as might be expected, rising salary costs constitute the largest single cause - though when one considers the tax rate, the impact of higher wages is less than it was last year.

Schools: No where are rising personnel costs more evident than in the operation of our schools. Over 90% of the increase in the Town's budget is a result of higher wage costs.

It should be pointed out, however, that because of the "ice berg" effect of the teachers' salary contracts, which causes the bulk (roughly 2/3) of the impact of teachers' salary contracts to fall in the fiscal year following negotiation of the contract, the schools do not have as rapid a response time to requests to contain expenditures as some of the other sectors of Town government. Last year was one of sizeable wage settlements in both school systems. The effect this year was inescapable.

This year's contract at both schools does not involve as large an increase. The student-teacher ratio at Regional will be slightly higher and the staff of the elementary school will drop by 3 1/2 people, so that we have reason to believe that the rise in school costs next year will be less than this year.

It should be mentioned that the salary package in both school systems both last year and this year was substantially larger than the increase in the cost of living and the percentage increase in our assessed valuation (2%) combined.

Obviously, continued increases in the cost of school personnel over and above the rise in the cost of living can do nothing but exert a heavy impact on your tax rate as long as there is no increase in the productivity of these resources when measured in a financial way.

Unclassified Expenditures: Unclassified items in the budget represent items over which the Town has little control, principally pension fund, medical and indemnity insurance. All of these major items will rise significantly in 1971. The Town's contribution rate to Blue Cross-Blue Shield will also increase from 50% to 60%, if the change is approved by the voters at the Town Election.

Public Safety: Principal components in increases in public safety expenditures include increased salaries, modification of the way our policemen are compensated for educational expenses, and increased hydrant fees charged the Town by the Water Department. The effect of these and other items was partially offset by the decision not to purchase a new cruiser in 1971.

Library: Major sources of increase in the library budget include salary increases, unpostponable maintenance to the building, and a higher book budget. It is estimated that the Town will receive about \$2100 in State Aid as a result of having a total book budget which is 19% of the entire library budget. This will be lost in the event that the book budget is reduced. Thus, to achieve a net reduction after State Aid as a result of cutting book purchases, the book budget must be cut by more than \$2100. A cut of this magnitude would seriously impact the level of library services in the opinion of the Library Trustees.

Recreation: Although the Recreation Committee budget is up over \$5000 over 1970 expenditures, the increase is less than \$2000 over the 1970 budget. Not all money was expended in the 1970 budget principally because the preliminary work to be completed by the Town prior to installing the sprinkler system intended for the tennis courts could not be done prior to the ground freezing. This delayed start of the project. Since the funds appropriated for this purpose returned to the Town on December 31, they must be reappropriated for the project to continue.

Estimated Tax Rate.

Table II contains our estimate of the 1971 tax rate and Table III the sources of tax rate increase. You will note that we have changed the format of the sources of tax rate increase table. We feel the pres-

ent format not only provides more information but is more appropriate in terms of tax rate increase this year.

While we are predicting a \$5.00 hike in the tax rate this year, prediction is more hazardous than ever. We have not attempted, for instance, to make a guess about the effects of the master tax plan and pending tax legislation which may have an effect on the State's aid distribution to Lincoln. Some estimates have been made indicating that the distribution to cities and towns might be increased 20%, which would mean something on the order of \$60,000, or about \$1.40 reduction in our forecasted rate. Pending outcome of present legislation, it can be expected that cherry sheet distributions will be held up until the eleventh hour and it seems wise not to count on that \$1.40.

We do know, however, that the cost of county, state and MBTA assessments will be up substantially and now constitute better than \$2.00 of our tax rate. This rise of \$1.00 on the tax rate highlights the fact that of the increase in our tax rate, as indicated by Table III, only half of the increase is accounted for by increases in the budget. The remainder either lies outside our control or is a result of previous commitments. Further reflection on Table IV, which, though admittedly somewhat arbitrary, reveals it is only a small portion of our budget - about 15% - that we can effectively influence in any one year. It also can be said that this small portion makes the difference between a level of Town services which satisfies most people, at least as evidenced by Town Meeting votes, and a level of services that would probably dissatisfy the majority of residents.

Warrant Articles.

One further comment should be made before we discuss the future and that is in relation to warrant articles. We have not included a breakdown of warrant articles this year because the impact of warrant articles to be voted at this Town Meeting is so small. We tried to adopt the position that we would recommend no warrant articles which would cost the Town money this year. This has not been entirely possible.

We feel, for instance, that it would be both unreasonable and short-sighted not to support the Vocational School articles. It has also been the practice of the Public Works Department to purchase between \$15,000 and \$20,000 worth of new equipment each year to replace that which is worn out or is very costly to maintain. The Public Works Department has cut its requests, particularly in the light of its stated needs, to the bone. We feel that these requests should be honored by the Town, since failure to do so may well result in an even larger expenditure of money for repair and maintenance or a drastic curtailment in DPW services.

One article we labored long and hard over is the request of the Conservation Commission for funds to honor its obligation to build a boat landing on the Mount Misery land. While their arguments are valid and convincing, we do not feel that, in the light of the times and with any

consistency in our approach to other Town Boards, we can support them this year. More will be said on this point later on.

THE FUTURE

As for the future, a number of things can be said:

- . Action this year to trim expenses may result in some pent up demand for services and increased cost in future years.
- . Some actions by some boards to trim costs, while not of much consequence this year, will, in the future, have an impact on reducing the rate of cost increase.
- . There is reason to be hopeful that efforts to restudy and re-configure some of the ways we go about rendering some services may make them less costly in the future. Also there is the promise that new sources of revenue may be found.

In relation to the first point, this is undoubtedly true and therefore feel that it would be wise to put money in the Stabilization Fund, where possible, to spread the impact of some of this pent up demand over several years. We are, therefore, recommending a Stabilization Fund article.

Likewise, we feel the layaway plan philosophy might well be applied to the boat landing requested by the Conservation Commission. The Town does have an obligation to improve the land it owns for conservation purposes which were, in large part, paid for by State and Federal funds. Lest our failure to approve this article be interpreted as a breach of faith, we should perhaps in some form provide some funding for it as evidence of our ultimate intentions.

The second point is also true. A decline in the staff of the elementary school will contribute a cost reduction of some \$35,000 in 1972, and there are other kinds of changes in the wind which might be of help as well. Putting point one and two together, it should be possible to at least contain the rise in the tax rate in 1972 to the 1971 level.

The real hope, though, lies in the third area - not only in the promise of increased Federal & State aid, but also in our efforts to more efficiently provide adequate services and an attractive quality of life. The By-80 effort holds considerable promise, and most promising of all, in a financial sense, is the effort being mounted by the elementary schools to bring before the Town a choice between the present educational model with its built in high cost increases, a new model which is less costly but of high quality, or a qualitatively inferior model which is less costly.

We also feel that in other areas the possibility of "bootstrapping" exists - the generation of fees and revenue to pay for expanded programs and improvements is certainly a possibility as more outsiders use our facilities. This should certainly be possible in the use of our conservation and recreation resources. We feel that this may well be a principal effort in years to come and should be well defined and carefully thought out. This is an area which perhaps in the past has received too little attention and should now be carefully reviewed.

In summary, though we have reason to feel that many of the things occurring in 1970 and 1971 will make it possible to continue to see a breaking effect on the rise in our taxes in 1973, many of the fundamental factors contributing to higher costs are still very much with us.

To recap, historically Lincoln has been:

- (1) A Town which has grown slowly as a result of its land use policies.
- (2) A Town in which the cost of Town services was less than many other communities.
- (3) A Town committed to quality education.
- (4) A Town committed to conservation and the use of natural resources.
- (5) A Town of relatively mixed incomes and occupations which had a fairly stable population - people who came stayed for the most part, but enough new people came to give the Town new blood.

One might think that, in view of its population stability and declining school population, Lincoln might retain the second advantage while continuing to seek the others. As a result of inflation and the static productivity in the use of our resources, this has not happened.

We are at a point where, having lost some of our financial advantages, we must limit our spending and consequently must make hard choices between the needs arising from our objectives. If we pursue the ideal of achieving all of these objectives, in a balanced and harmonious way, it must be as a result of our ingenuity and efficiency, rather than our pocketbook, for further reliance on our pocketbooks will only make it that much harder to achieve some of the objectives.

Arthur Coburn, III
Bruce R. Scott
An Wang
V. Gerald Wright
William Williams, Jr., Chairman

LINCOLN FINANCE COMMITTEE

TABLE I

SCHEDULE OF APPROPRIATIONS AND EXPENDITURES FOR 1970
AND RECOMMENDATIONS FOR 1971

	<u>Appropriation 1970</u>	<u>Expenditures 1970</u>	<u>Recommendations 1971</u>
GENERAL GOVERNMENT			
EXECUTIVE			
<u>Selectmen</u>			
2. Salaries	\$ 300.00	\$ 300.00	\$ 300.00
3. Personal Exp.	300.00	300.00 ^R	300.00
4. Expense	1,000.00	1,034.03 ^R	1,000.00
5. Out of state travel	600.00	---	600.00
	<u>2,200.00</u>	<u>1,634.03</u>	<u>2,200.00</u>
<u>Executive Secretary</u>			
6. Salary	16,000.00	16,000.00	17,200.00
7. Expense	825.00	375.00	625.00
	<u>16,825.00</u>	<u>16,375.00</u>	<u>17,825.00</u>
<u>Finance Committee</u>			
10. Expense	425.00	25.00	425.00 223
<u>Town Office</u>			
15. Clerks' salaries	16,150.00	15,094.69 ^R	17,990.00
16. Expense	5,260.00	8,016.47 ^R	4,550.00
	<u>21,410.00</u>	<u>23,111.16</u>	<u>22,540.00</u>
<u>Town Accountant</u>			
20. Salary	7,290.00	7,290.00 ^R	8,020.00
21. Expense	450.00	863.83 ^R	700.00
	<u>7,740.00</u>	<u>8,153.83</u>	<u>8,720.00</u>
<u>Treasurer & Collector</u>			
30. Salaries	17,000.00	15,137.29 ^R	18,710.00
31. Expense	4,800.00	5,524.48 ^R	5,300.00
	<u>21,800.00</u>	<u>20,661.77</u>	<u>24,010.00</u>
<u>Assessors</u>			
50. Salaries	550.00	550.00 ^R	550.00
51. Expense	2,175.00	4,317.04 ^R	2,175.00
	<u>2,725.00</u>	<u>4,867.04</u>	<u>2,725.00</u>
<u>Legal</u>			
55. Legal	7,500.00	8,150.00 ^R	8,500.00
56. Expense	200.00	56.43	200.00
	<u>7,700.00</u>	<u>8,206.43</u>	<u>8,700.00</u>

	Appropriation 1970	Expenditures 1970	Recommendations 1971
<u>Town Clerk</u>			
60. Salary	\$ 200.00	\$ 200.00	\$ 200.00
61. Expense	<u>450.00</u>	<u>249.55</u>	<u>450.00</u>
	650.00	449.55	650.00
<u>Election & Registration</u>			
70. Registrars' salaries	200.00	200.00 ^R	200.00
71. Election officials	500.00	551.50 ^R	150.00
72. Expense	<u>1,550.00</u>	<u>1,602.59^R</u>	<u>1,800.00</u>
	2,250.00	2,354.09	2,150.00
<u>Planning Board</u>			
80. Expense	10,940.00	6,223.84	5,090.00
<u>Board of Appeals</u>			
81. Expense	250.00	178.87	250.00
<u>Conservation Commission</u>			
82. Expense	10,000.00	9,226.81	5,200.00
<u>Consulting & Engineering</u>			
85. Expense	6,000.00	8,275.76 ^R	10,400.00
<u>Town Hall</u>			
90. Custodians	4,400.00	4,400.00	4,610.00
91. Maint. & Exp.	<u>5,115.00</u>	<u>5,096.88</u>	<u>5,910.00</u>
	9,515.00	9,496.88	10,520.00
<u>TOTALS FOR GENERAL GOVERNMENT</u>			
	\$ <u>120,430.00</u>	\$ <u>119,240.06</u>	\$ <u>121,405.00</u>

PROTECTION OF PERSONS AND PROPERTY

<u>Police Department</u>			
100a. Salaries	\$ 100,392.00	\$ 105,784.39 ^{IR}	\$ 108,125.00
b. Salaries (Ed. Incent.)	---	---	2,500.00
101. Expense	9,302.00	11,076.22 ^R	8,570.00 ^{11,320}
102. Cruiser	<u>5,100.00</u>	<u>6,410.00^R</u>	<u>---</u>
	114,794.00	123,270.61	119,195.00
<u>Fire Department</u>			
110. Salaries & wages	54,716.00	48,483.99	57,310.00
112. Expense	6,203.00	6,118.50	7,529.00 ^{7,320}
113. Hydrant Service	<u>15,250.00</u>	<u>15,250.00</u>	<u>18,420.00</u>
	76,169.00	69,852.49	83,259.00

	Appropriation 1970	Expenditures 1970	Recommendations 1971
<u>Communications</u>			
121. Wages	\$ 26,851.00	\$ 24,474.61	\$ 28,170.00
122. Expenses	<u>7,205.00</u>	<u>6,603.81</u>	<u>4,735.00</u>
	34,056.00	31,078.42	32,905.00
<u>Civil Defense & Disaster Services</u>			
123. Expenses	880.00	195.00	340.00
<u>Fire & Police Building</u>			
125. Maint. & Exp.	4,660.00	4,625.98	5,245.00
126. Outside rentals	<u>800.00</u>	<u>800.00</u>	<u>1,200.00</u>
	5,460.00	5,425.98	6,445.00
<u>Inspectors of Buildings</u>			
128. Inspection fees & transportation	6,600.00	6,748.75 ^R	7,100.00
129. Expense	<u>150.00</u>	<u>52.05</u>	<u>150.00</u>
	6,750.00	6,800.80	7,250.00
<u>TOTALS FOR PROTECTION OF PERSONS & PROPERTY</u>			
	\$ <u>238,109.00</u>	\$ <u>236,623.30</u>	\$ <u>249,394.00</u>

HEALTH AND SANITATION

<u>Board of Health</u>			
200. Salaries	\$ 9,150.00	\$ 8,319.67	\$ 10,150.00
201. Expenses	5,310.00	4,798.15	5,925.00
202. Inspection services	1,200.00	1,447.55 ^R	1,400.00
203. Garbage collection	<u>9,500.00</u>	<u>9,025.00</u>	<u>9,500.00</u>
<u>TOTALS FOR HEALTH AND SANITATION</u>			
	\$ <u>25,160.00</u>	\$ <u>23,590.37</u>	\$ <u>26,975.00</u>

PUBLIC WORKS

<u>Public Works Department</u>			
300. Salaries & wages	\$ 90,852.00	\$ 81,499.94	\$ 89,000.00
302. Highway maint.	48,550.00	47,379.07	37,770.00
303. Equip. & exp.	20,890.00	20,480.51	18,070.00
304. Snow & ice removal	22,500.00	23,381.01 ^R	26,500.00
305. Street lights	8,800.00	8,853.39 ^R	9,090.00
306. Sanitary land fill	<u>---</u>	<u>---</u>	<u>15,650.00</u>
	191,592.00	181,593.92	196,080.00

	Appropriation 1970	Expenditures 1970	Recommendations 1971
<u>Highway Building</u>			
310. Maint. & Exp.	\$ 3,200.00	\$ 3,043.24	\$ 4,000.00
<u>Chapter 90</u>			
320. Maintenance	9,000.00	8,999.42	9,000.00*
321. Construction	18,000.00	59,129.72 ^{IR}	18,000.00**
	<u>27,000.00</u>	<u>68,129.14</u>	<u>27,000.00</u>

* State and County share of \$6000 to be taken from free cash and returned thereto when received

** State and County share of \$13,500 to be taken from free cash and returned thereto when received

TOTALS FOR PUBLIC WORKS	<u>\$ 221,792.00</u>	<u>\$ 252,766.30</u>	<u>\$ 227,080.00</u>
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PUBLIC WELFARE

<u>Public Welfare</u>			
403. Veterans' services	\$ 3,500.00	\$ 5,563.07 ^R	\$ 6,000.00
TOTALS FOR PUBLIC WELFARE	<u>\$ 3,500.00</u>	<u>\$ 5,563.07</u>	<u>\$ 6,000.00</u>

EDUCATION

<u>Elementary School</u>			
501. Administration	\$ 45,865.00	\$ 41,413.53	\$ 40,205.00
501a. Out of state travel	3,009.00	1,714.26	1,500.00
502. Instruction	878,146.00	886,512.30 ^{IR}	973,514.00
503. Other services	90,370.00	89,777.89 ^{IR}	95,550.00
504. Op. & maint. of plant	148,991.00	140,701.00	154,000.00
507. Acq. of fixed assets	10,592.00	11,455.90 ^{ID}	8,787.00
509. Programs with other systems	3,950.00	105.00	3,950.00
	<u>1,180,923.00</u>	<u>1,171,679.98</u>	<u>1,277,506.00</u>
510. Regional High School	482,475.20	482,475.20	540,428.22
TOTALS FOR EDUCATION	<u>\$1,663,398.20</u>	<u>\$1,654,155.18</u>	<u>\$1,817,934.22</u>

	Appropriation 1970	Expenditures 1970	Recommendations 1971
LIBRARY			
<u>Library</u>			
520. Salaries	\$ 46,646.00	\$ 46,643.46	\$ 49,692.00
521. Books, records, etc.	14,267.00	13,876.03	16,521.00
522. Expense	2,700.00	2,680.66	3,775.00 3,50
530. Custodians	3,199.00	3,198.90	3,861.00
531. Maint. & bldg. expense	6,167.00	7,386.57 ^R	9,105.00 9,0
TOTALS FOR LIBRARY	\$ 72,979.00	\$ 73,785.62	\$ 82,954.00

RECREATION			
<u>Recreation</u>			
600. Salaries	\$ 11,530.00	\$ 9,605.22	\$ 12,585.00 11,8
602. Expense	4,620.00	3,592.96	6,625.00 6,3
604. Tennis Court & sprinkler	2,000.00	---	2,000.00 1,60
605. Tennis Court wages & sal.	1,500.00	---	---
TOTALS FOR RECREATION	\$ 19,650.00	\$ 13,198.18	\$ 21,210.00

CEMETERIES			
<u>Cemeteries</u>			
700. Interments	\$ 700.00	\$ 201.24	\$ 700.00
702. Maint. & exp.	4,100.00	4,038.01	7,700.00
TOTALS FOR CEMETERIES	\$ 4,800.00	\$ 4,239.25	\$ 8,400.00

TOWN DEBT SERVICE			
<u>Town Debt Service</u>			
802. Fire & police bldg. bonds	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00
803. Int. on fire & police bldg. bonds	1,440.00	1,440.00	1,260.00
804. Int. on tax bds.	21,000.00	20,491.10	15,000.00
805. School bldg. bonds	96,000.00	96,000.00	96,000.00

	Appropriation 1970	Expenditures 1970	Recommendations 1971
<u>Town Debt Service,</u> (continued)			
806. Int. on school bldg. bds.	\$ 26,205.00	\$ 26,205.00	\$ 23,340.00*
807. Library bldg. bonds	5,000.00	5,000.00	--- 20,540
808. Int. on library bldg. bonds	125.00	125.00	---
809. Land purchase bonds	15,000.00	15,000.00	15,000.00
810. Int. on land purchase bds.	101,006.25	99,151.44	4,882.50
*806. (Est. by F.B.T.)			
Int. on new school bonds			16,650.00
Int. on 1-day notes			50.00
Int. on bond antic. loan maturing 7/1			50,937.50
Int. on bond antic. loan (Codman Corner)			3,000.00
Int. on serial bonds to refinance Codman Corner			2,660.00
TOTALS FOR TOWN DEBT SERVICE	\$ 270,776.25	\$ 268,412.54	\$ 233,780.00

UNCLASSIFIED

<u>Unclassified</u>			
900. Middlesex Co. Pension Fund	\$ 30,000.00	\$ 29,803.00	\$ 35,970.00
901. Emp. Hosp. & Ins. Fund	24,200.00	23,360.99	33,300.00 31,000
902. Property & Indemn. Ins.	21,000.00	19,639.06	30,940.00
903. Sanitary land fill rental (Now in 306)	1,200.00	1,200.00	---
904. Printing & Dist. Town Reports & Town Meeting expense	3,960.00	2,749.05	3,200.00
905. Preservation of Town records	200.00	---	200.00

	<u>Appropriation 1970</u>	<u>Expenditures 1970</u>	<u>Recommendations 1971</u>
<u>Unclassified (cont.)</u>			
906. Celebration Committee	\$ 2,630.00	\$ 3,275.52 ^R	\$ 3,275.00 2,5
907. SILC membership	---	---	500.00
TOTALS FOR UNCLASSIFIED	\$ 83,190.00	\$ 80,027.62	\$ 107,385.00
RESERVE FUND	\$ 36,000.00	\$ 26,171.72	\$ 30,000.00 22
GRAND TOTALS	\$2,759,784.45	\$2,757,773.21	\$ 2,932,517.22 2,914,912.22

by taxation - 2,999,009.53

WATER DEPARTMENT

<u>Water Department</u>			
950. Salaries	\$ 225.00	\$ 225.00	\$ 225.00
951. Wages	25,000.00	24,128.79	28,500.00
952. Expense	35,000.00	34,954.20	33,450.00
955. Bonds	25,000.00	25,000.00	25,000.00
956. Int. on bonds	9,848.95	9,848.95	7,012.50
TOTALS FOR WATER DEPARTMENT	\$ 95,073.95	\$ 94,156.94	\$ 94,187.50

R = Reserve Fund Transfer
 IR = Income Reserved for Special Purposes
 ID = Interdepartmental transfer

TABLE II

ESTIMATED 1971 TAX RATE

1.	Town Budget (Warrant Article 5)		\$ 2,933,000
2.	Funds available to offset against budget:		
	(a) Free Cash	\$ 48,000	
	(b) State and Federal School Aid	23,000	
	(c) State & County highway reimbursements	19,000	
	(d) Other	<u>6,000</u>	
			<u>96,000</u>
3.	Budget appropriation to be paid by taxation		2,837,000
4.	Other warrant articles (net of offsets):		
	(a) Special Town Meeting - June 16, 1970	70,000	
	(b) Annual Town Meeting - March 27, 1971	<u>10,000</u>	
			<u>80,000</u>
5.	Total warrant articles to be paid by taxation		2,917,000
6.	County and State assessments (estimated):		
	(a) County	110,000	
	(b) State and MBTA	<u>75,000</u>	
			<u>185,000</u>
7.	Total expenses		3,102,000
8.	Other sources of funds (estimated):		
	(a) State Local Aid Fund	300,000	
	(b) Motor Vehicle Excise	166,000	
	(c) Other (net)	<u>21,000</u>	
			<u>487,000</u>
9.	Total to be raised by taxation		\$ 2,615,000
10.	Estimated property valuation		\$45,400,000
11.	Estimated tax rate		<u>\$57.60</u>

TABLE III
COMPARATIVE TAX RATES 1970 AND 1971 (Estimate)

	1970	1971 (Estimate)	Increase (decrease) in tax	Increase (decrease) in tax rate
TOWN BUDGET				
General Government	\$ 120,430	\$ 121,405	\$ 975	\$ (.04)
Protection of Persons & Property	238,109	249,394	11,285	.14
Health & Sanitation	25,160	26,975	1,815	.02
Public Works	221,792	227,080	5,288	.02
Public Welfare	3,500	6,000	2,500	.05
Education: Elementary School	1,180,923	1,277,506	96,583	1.60
Regional High School	482,475	540,428	57,953	1.06
	<u>1,663,398</u>	<u>1,817,934</u>	<u>154,536</u>	<u>2.66</u>
Library	72,979	82,954	9,975	.19
Recreation	19,650	21,210	1,560	.03
Cemeteries	4,800	8,400	3,600	.07
Town Debt Service	270,776	233,780	(36,996)	(.94)
Unclassified	83,190	107,385	24,195	.50
Reserve Fund	<u>36,000</u>	<u>30,000</u>	<u>(6,000)</u>	<u>(.15)</u>
	<u>2,759,784</u>	<u>2,932,517</u>	<u>172,933</u>	<u>2.55</u>
Offsets to Budget	(146,000)	(96,000)	50,000	1.17
Other warrant Articles:				
Annual Town Meeting	84,000	10,000	(74,000)	(1.67)
Prior year Special Town Meeting	--	70,000	70,000	1.54
County & State assessments	145,000	185,000	40,000	.81
Other sources of funds (net)	(503,000)	(487,000)	16,000	.60
Total to be raised by taxation	<u>\$ 2,339,784</u>	<u>\$ 2,614,517</u>	<u>\$ 274,933</u>	<u>\$ 5.00</u>
Assessed valuation	\$44,500,000	\$45,400,000	\$ 900,000	
Tax rate	\$ 52.60	\$ 57.60	\$ 5.00	
Increase in Tax Rate =	[1971 Expenditure divided by 1971 Assessed Valuation]			minus
	[1970 Expenditure divided by 1970 Assessed Valuation]			
	[1000			
	[1000			

TABLE IV
INFLUENCEABLE COSTS (Nearest \$1,000)

Category	1971 Budget (-)	Est. (1) Fixed Expense	Est. (2) Unadjustable (-) Variable Cost	Est. (3) Built in Cost Increases =	Influenceable (4) Costs
General Government	\$ 121,000	\$ 5,000	\$ 71,000	\$	\$ 45,000
Public Safety	249,000	5,000	164,000		80,000
Health & Sanitation	27,000	5,000	12,000		10,000
Public Works	227,000	5,000	130,000		92,000
Public Welfare	6,000	6,000			
Elementary School	1,278,000	212,000	676,000	75,000	314,000) (5)
Regional School	540,000	89,000	286,000	35,000	131,000)
Library	83,000	5,000	40,000		38,000
Recreation	21,000				
Cemeteries	8,000	4,000			4,000
Debt Service	234,000	234,000			
Unclassified	107,000	100,000			7,000
Reserve Fund	30,000	20,000	6,000		4,000
	\$ 2,933,000	\$ 691,000	\$1,385,000	\$ 110,000	\$ 725,000
Government Service Level		Anarchy	Functioning		Most people
		▲	but most people dissatisfied	↔	satisfied with service - some dissatisfied with cost
	\$691,000		\$2,076,000	▲	\$2,186,000
					\$2,933,000

TABLE IV

Foot Notes

- (1) Fixed expenses are either expenses which we have no way of avoiding or expenses which are necessary for the most part to maintain the value of the assets involved in rendering particular services. For the schools this assumes heat and transportation for the most part.
- (2) Unadjustable variable cost is our best estimate, admittedly a guess, of the cost level attached to rendering services which would just barely reach the point at which more people are dissatisfied with Town services than satisfied.
- (3) The so-called "ice berg" effect of having a school year which differs from our fiscal year.
- (4) The expenditure which makes the difference between most people being dissatisfied with Town services and most people being satisfied.
- (5) Though these expenditures are influenceable, they are not always influenceable in the year you want to influence them. The basic ingredient in school services is teachers. Typically, teachers' salary contracts are negotiated in January to be effective the following September. Thus, at this juncture, compensation rates may not be altered until next January. Also staff can only be reduced in January and September. Thus the total influenceable costs which would effect the 1971 budget are \$105,000 for the elementary school and \$44,000 for Regional. After adjusting for this fact, the amount of influenceable cost is only \$329,000 for 1971.

TABLE V
COMPARATIVE STATISTICS
LINCOLN - SELECTED OTHER TOWNS
1970

<u>Taxes per capita (1)</u>		<u>Equalized tax rate (2)</u>	
\$ 503	(Weston)	\$ 54.20	(Lexington)
\$ 464	(Lincoln)	\$ 46.80	(Lincoln)
\$ 434	(Lexington)	\$ 45.30	(Wayland)
\$ 426	(Wellesley)	\$ 44.80	(Weston)
\$ 400	(Wayland)	\$ 39.20	(Concord)
\$ 396	(Concord)	\$ 38.60	(Wellesley)
\$ 371	(Sudbury)	\$ 37.00	(Sudbury)

(1) Tax levy divided by population - 1970 census.

(2) Tax rate adjusted to conform to assessed valuations at full market value.

EQUALIZED TAX RATES

1968		1969		1970		2-year increase (dec.)
Lexington	\$45.80	Lexington	\$52.40	Lexington	\$54.20	8.40
Concord	42.20	Sudbury	48.70	Lincoln	46.80	15.90
Sudbury	40.80	Wayland	46.50	Wayland	45.50	5.80
Wayland	39.70	Weston	40.40	Weston	44.80	9.60
Weston	35.20	Lincoln	39.90	Concord	39.20	(3.00)
Wellesley	31.60	Concord	36.80 ^A	Wellesley	38.60	7.00
Lincoln	30.90	Wellesley	36.50	Sudbury	37.00 ^A	(3.80)

A = Reassessments in Concord (1969) and Sudbury (1970) account for the significant decrease in their rates in those years.

WARRANT

1971 NOTICE

COMMONWEALTH OF MASSACHUSETTS

MIDDLESEX, ss.

To either of the Constables of the Town of Lincoln in said County:

GREETING:

In the name of the Commonwealth you are hereby required to notify the legal voters of said Town of Lincoln qualified to vote in Town Meeting for the transaction of Town Affairs to meet in the Brooks School Auditorium in said Lincoln on Saturday, the twenty-seventh day of March next, at 9:30 A. M., then and there to act on the following articles, except Article 1, and also to meet at the Fire and Police Building on Monday, the twenty-ninth day of March next, at 7:30 A. M., then and there to act on the following Article 1, by posting a copy of this Warrant, by you attested, in said Town, seven days at least before the twenty-seventh day of March next.

The polls for voting the Australian ballot on Monday, March twenty-ninth, will be opened at 7:30 A. M. and will be closed at 8 P. M.

ARTICLE 1. To bring in their votes for one member for each of the following offices:

Town Clerk for one year
Selectman for three years
Treasurer for one year
Assessor for three years
Collector of Taxes for three years
School Committee member for three years
Water Commissioner for three years
Board of Health member for three years

Cemetery Commissioner for three years
Planning Board member for five years
Commissioner of Trust Funds for three years
Trustee of Bemis Fund for three years
Trustee of Bemis Fund for one year
Trustee of Lincoln Library for three years
Director of DeCordova and Dana Museum for four years
Recreation Committee member for three years

and also the following questions:

- (1) "Shall the fluoridation of the public water supply for domestic use in Lincoln be continued?"
- (2) "Shall the town in addition to the payment of fifty per cent of a premium for contributory group life and health insurance for employees in the service of the town and their dependents, pay a subsidiary or additional rate?"
- (3) "Shall the town, in addition to the payment of fifty per cent of a premium for contributory group life and health insurance for employees retired from the service of the town and their dependents, pay a subsidiary or additional rate?"

Note: Included as part of the Annual Town Election will be an election of two members for three years each and one member for one year to the Lincoln-Sudbury Regional School District Committee.

ARTICLE 2. To bring in their votes for any committees, commissioners, trustees, and other officers required by law to be elected by ballot or otherwise.

Selectmen

ARTICLE 3. To hear and act upon the reports of Town Officers, Committees, Commissioners and Trustees.

Selectmen

ARTICLE 4. To fix the salaries and compensation of the several elective officers of the Town and to determine whether any Department, Board or Committee shall be authorized to employ for additional compensation any of its members and to fix additional compensation of such members.

Selectmen

ARTICLE 5. To raise and appropriate money for the necessary and expedient purposes of the Town, or take any other action relative thereto.

Finance Committee

ARTICLE 6. To see if the Town will vote to authorize the Town Treasurer, with the approval of the Selectmen, to borrow money from time to time in anticipation of the revenue of the financial year beginning January 1, 1972, and to issue a note or notes therefor, payable within one year, and to renew any note or notes as may be given for a period of less than one year, in accordance with Section 17, Chapter 44, General Laws.

Selectmen

ARTICLE 7. To see if the Town will vote to raise and appropriate a sum of money to be added to the Stabilization Fund established pursuant to the vote of the Town under Article 23 of the Annual Meeting on March 16th, 1959, or take any other action relative thereto.

Finance Committee

ARTICLE 8. To see if the Town will vote to raise and appropriate the sum of \$4,800.00, or any other sum, for the use of the Conservation Commission for the development of a landing for small non-powered boats on the Sudbury River near Lee's Bridge on Route 117, said landing to be located on conservation lands, together with the construction of a small parking area adjacent thereto, or take any other action relative thereto.

Conservation Commission

*Passed on -
and discussion*

ARTICLE 9. To see if the Town will authorize the Board of Selectmen and the School Committee to continue the Town's annual contract with U. S. Commissioner of Education to operate the elementary school at L. G. Hanscom Field, Bedford, Massachusetts, or take any other action relative thereto.

School Committee and Selectmen

ARTICLE 10. To see if the Town will vote to approve the amount of indebtedness, namely \$25,000.00, or any other sum, authorized by vote of the Lincoln-Sudbury Regional District School Committee, for the purpose of adding to the existing Regional School building, or take any other action relative thereto.

Regional District School Committee

ARTICLE 11. To see if the Town will vote to accept the provisions of sections sixteen to sixteen I, inclusive, of Chapter 71 of the General Laws, providing for the establishment of a regional vocational-technical school district, to consist of the towns of Arlington, Belmont, Concord and Lexington, together with such of the towns of Acton, Boxborough, Carlisle, Lincoln, Stow, Sudbury, Wayland and Weston as vote to accept such sections, and providing for the construction, maintenance and operation of a regional school by the said district in accordance with the provisions of a proposed agreement filed with the Selectmen.

Minuteman Regional Vocational Technical
School District Planning Board

ARTICLE 12. To see if the Town will vote to raise and appropriate a sum of money for the purpose of paying the Town's apportioned share of the initial operating and maintenance costs of the proposed regional vocational-technical school district consisting of the Towns of Arlington, Belmont, Concord and Lexington and such of the Towns of Acton, Boxborough, Carlisle, Lincoln, Stow, Sudbury, Wayland and Weston as vote to become members of said district, or take any other action relative thereto.

Minuteman Regional Vocational Technical
School District Planning Board

ARTICLE 13. To see if the Town will vote to support the School Committee in its continuing plan to bring a limited number of children from underprivileged areas to the Lincoln Schools for purposes of education, or take any other action relative thereto.

may be vote
School Committee

ARTICLE 14. To see if the Town will vote to raise and appropriate a sum of money for the purchase of equipment for the use of the Public Works Department, or take any other action relative thereto.

\$ 14,800

Selectmen

ARTICLE 15. To see if the Town will vote to raise and appropriate a sum of money to rebuild and re-equip the science wing of the Brooks School, recently damaged by fire, and to determine whether said sum shall be appropriated from the proceeds of the fire insurance or from other available funds, shall be raised by taxation or borrowing, or any combination of the above, or take any other action relative thereto.

Selectmen and School Committee

ARTICLE 16. To see if the Town will vote to amend the zoning bylaw by: (1) eliminating the power of the Board of Appeals to permit conversion of pre March 4, 1929, single-family dwellings into two-family dwellings in an R-1 District; (2) permitting, in a B-2 District, the uses permitted in a B-1 District; (3) eliminating references to public schools as a use permitted in an R-1 District and references to private schools as a use permitted subject to the Board of Appeals in an R-1 District; (4) modifying the cluster development provisions; and (5) requiring underground wiring in all new subdivisions; all as proposed in an amendment now on file with the Town Clerk and available for inspection, or take any other action relative thereto.

Planning Board

ARTICLE 17. To see if the Town will vote to amend the zoning by-law to create a new R-3 Open Space Residential Development (OSRD) District, as proposed in an amendment now on file with the Town Clerk and available for inspection, or take any other action relative thereto.

Planning Board

ARTICLE 18. To see if the Town will vote to amend the zoning by-law, Section V, B, by adding:

"4. B-4 Commercial Recreational District. The B-4 Commercial Recreational District is intended for use by athletic clubs, sports facilities, community clubs, country clubs and golf courses operated for profit.

USES PERMITTED:

1. Indoor and outdoor tennis courts and swimming pools.
2. Community club or country club and golf course.
3. Provided that no permit for any use hereunder shall be issued unless a site plan has been submitted and approved in accordance with the provisions of Section VI, G, below.

USES PERMITTED SUBJECT TO PERMISSION OF THE BOARD OF APPEALS, as provided in Section X, below, professional shop limited to the sale of athletic equipment such as would be used in the activities available at the facility authorized hereunder,"

or take any other action relative thereto.

By Petition

ARTICLE 19. To see if the Town will vote to amend the Zoning Map of Lincoln, Massachusetts, dated February 2, 1953, as heretofore amended, to include within the B-4 Commercial Recreational District a certain parcel of land containing approximately

and notices posted to that effect

ten acres located on the westerly side of Mill Street on the southerly boundary of the Minute Man National Park, as shown on a sketch plan entitled "Proposed Zoning Change R-1 to B-4", a copy of which is on file with the Town Clerk, or take any other action relative thereto.

By Petition

ARTICLE 20. To see if the Town will vote to amend the General By-Laws of the Town by adding a new Section 11 to Article XI (Miscellaneous), said new section to read as follows:

"Section 11. Snow Vehicles or Recreation Vehicles. No person shall use or operate a 'snow vehicle' or 'recreation vehicle', as these terms are defined in General Laws, Chapter 90B, Section 20, in any park or other public property,*or on or over any private property within the confines of the Town of Lincoln except with the written consent of the owner thereof. Any person violating this regulation shall be punished by a fine of not less than five dollars and not more than fifty dollars.", or take any other action relative thereto.

Selectmen

ARTICLE 21. To see if the Town will vote to amend the General By-Laws of the Town of Lincoln by adding the following new Section 7 to Article VI, entitled Contracts by Town Officers, copies of said new Section 7, which provides for affirmative action against discriminatory practices in certain town contracts having been filed in the office of the Town Clerk where they are available to voters, or take any other action relative thereto.

Selectmen

ARTICLE 22. To see if the Town will vote to raise and appropriate a sum of money to acquire by purchase, gift, or in any other way, the following described parcel of land for the Town Cemetery on Lexington Road, and whether to provide said sum by appropriation from the funds which have been accumulated from the

sale of cemetery lots, sometimes known as the Cemetery Investment Fund, or to raise and appropriate the sum by taxation or any combination thereof, or take any other action relative thereto.

Description

A certain parcel of land belonging to Edward F. and Henry R. Flint, situated on the northwesterly side of Lexington Road, as shown on a plan entitled "Plan of Edward F. and Henry R. Flint land in Lincoln, Massachusetts, for Town of Lincoln", dated January 8, 1968, by Cleverdon, Varney & Pike.

Cemetery Commissioners

ARTICLE 23. To see if the Town will vote to instruct the Water Commissioners to make the following improvements to the Water System of the Town:

- A. Replace about 3300 feet of 4 inch water main with 6 inch water main on Old Farm Road, Blueberry Lane and Grasshopper Lane;
- B. Install about 1000 feet of 8 inch water main southerly from North Great Road on Mill Street;
- C. Such other improvements as may be found appropriate;

all with appropriate fittings following sound design; to raise and appropriate \$35,000, or any other sum, therefor, and to determine whether the money shall be provided for under authority of General Laws, Chapter 44, Section 8, Clause (5), or take any other action relative thereto.

Water Commissioners

Hereof fail not and make due return of this Warrant with your doings thereon to the Town Clerk, at or before the time for the meeting

aforesaid. Given under our hands this twenty-second day of February in the year of our Lord one thousand nine hundred and seventy-one.

Kemon P. Taschioglou

Harold E. Lawson

Robert M. Gargill

SELECTMEN OF LINCOLN



